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### **About This Report**





**Survey Background** — One of the main goals of Army is to be judged the employer of choice by its civilian employees. For over 25 years, Army has periodically surveyed the morale of its workforce. In 2010 Army used a web-based version of the Army Civilian Attitude Survey. Over 104,000 employees (supervisors and non-supervisors) "logged on" and completed the survey. The Internet survey method allowed Army to conduct a census of civilian incumbents in Appropriated (APF) and Non-appropriated (NAF) Fund positions. What follows are the results from this survey.

Supervisor Survey Content – The Army Civilian Attitude Survey for Supervisors is composed of a series of core and supplemental items.

**Composites** — The survey includes a number of scaled items that were grouped into 13 composites. Each composite is made up of multiple core items. In the table below are the composite labels, the items and a brief composite description.

Composite Label	Composite Description
Leadership and Management (q2a-q2h)	Supervisors' view of leadership and management at and above their level.
Supervision (q4a-q4f)	Supervisors' view of immediate supervisors.
Training and Development (q5a-q5j, q8)	Satisfaction with the amount of training supervisors have received and ability to get training for their employees.
Leadership Development (q9a-q9f)	Satisfaction with opportunities for leadership development.
Personal Work Experiences (q10a-q10o)	Supervisors' view of the actual work they do, feelings of accomplishment, and safety.
Performance Culture (q11a-q11I)	Extent to which supervisors feel that the culture supports high performance.
Supervisory Authority (q14a-q14e, q15a-q15f)	Supervisors' perceptions of their authority to carry out a variety of responsibilities.
Fairness (q16a-q16e)	Supervisors' perceptions that others are treated fairly, regardless of gender or race, and that they can report instances of discrimination without fear of retribution.
Career Plans (q19, q20a-q20c, q21a-q21c)	Report of supervisors' intentions around continuing to work for their organization and willingness to relocate.
Overall Satisfaction (q24a-q24k, q26a-q26b)	Supervisors' satisfaction with aspects of their current job.
Quality of Work Life (q24I-q24q)	Satisfaction with issues related to work life balance.
Your Organization (q25, q27a-q27h)	Supervisors' perceptions around organizational preparedness to perform mission and manage human resources.
Satisfaction with Civilian Human Resources (q29a-q29o, q30a-q30l, q31a-q31b)	Supervisors' overall satisfaction with the level of service received from the Human Resource Office.
Conditions for Engagement (q2c, q2e, q4c, q4f, q10a, q10f, q10i, q10k)	Supervisors' overall level of motivation, commitment, and alignment with organization goals.

**Supplemental Items** – In addition to the core items and their composites, the civilian attitude survey included a series of *supplemental* items that deal with specific issues:

- Personnel Actions (q12-q13c)
- Discrimination (q17-q17b)
- Harassment (q18-q18b)
- Army Personnel Systems (q32-q32c)
- Organizational Information (g33a-g33d)





However, because these supplemental items included both nominal (e.g., yes/no) and scaled (5=Strongly Agree, 4=Agree....) response options, composite scores were not computed.

Results for all items (core and supplemental) can be seen in the item detail section of the report immediately following the composite summary pages.

Response Rates\* – Participants were asked to take their survey electronically and an independent research and consulting firm processed the results. Of the approximately 294,972 Army civilian employees and supervisors who were invited to complete the attitude survey, 104,914 returned surveys for a 36% response rate. The response rate for overall Army allows results to be generalized at a 95% confidence level to ±0.2 percentage points. This means that if 60% of the survey respondents are satisfied with a particular item, we can be very confident (95% sure) that between 59.8% and 60.2% of the civilian employee population hold the same view.

For Army civilian supervisors, the results are similar to the combined results above. Of the 35,637 supervisors who were invited to complete the survey, 20,759 responded for a response rate of 58%. This yields a margin for supervisors of ±0.4 percentage points. This means that the data presented in this report <u>are</u> generalizable to the population of Army civilian supervisors.

In the following table, this same information is presented by Army Commands, Army Service Component Commands, and Direct Reporting Units, Race, Pay Plan, Gender, and NAF.

	Population**	Responses	Response Rate***	Margin of Error +/-
TOTAL ARMY SUPERVISORS (including NAF supervisors)	35637	20759	58%	0.4
TOTAL ARMY SUPERVISORS (excluding NAF supervisors)	32378	19070	59%	0.5

Army Commands, Army Direct Reporting Units †	Service Component Commands, and				
HQD	A	2355	1305	55%	1.8
FOR	CES COMMAND	517	380	74%	2.6
TRAI	NING AND DOCTRINE COMMAND	2138	1511	71%	1.4
ARM	Y MATERIEL COMMAND	6153	3334	54%	1.1
U.S.	ARMY CENTRAL	49	43	88%	5.2
U.S.	ARMY NORTH	89	49	55%	9.4
U.S.	ARMY SOUTH	63	41	65%	9.0
U.S.	ARMY EUROPE	479	334	70%	3.0
U.S.	ARMY PACIFIC	156	132	85%	3.3
EIGH	ITH U.S. ARMY	151	144	95%	1.8
USA	SPECIAL OPS COMMAND	201	145	72%	4.3
USA	SPACE & MISSILE DEF CMD	163	70	43%	8.8
USA	NETCOM/9TH AR SIG CMD	766	387	51%	3.5
USA	MEDICAL COMMAND	4178	2521	60%	1.2
USA	INTEL AND SECURITY COMMAND	410	217	53%	4.6



NAF

### FY10 Army Civilian Attitude Survey Career Program Results for Supervisors



		Population**	Responses	Response Rate***	Margin of Error +/-
	USA CRIMINAL INVEST COMMAND	137	89	65%	6.1
	USA CORPS OF ENGINEERS	4800	1953	41%	1.7
	USA MILITARY DISTRICT OF WASHINGTON	77	45	58%	9.4
	USA TEST AND EVALUATION CMD	645	385	60%	3.2
	U.S. MILITARY ACADEMY	114	64	56%	8.1
	USA RESERVE COMMAND	1159	816	70%	1.9
	USA ACQUISITION SUPPORT	990	478	48%	3.2
	USA INST MANAGEMENT COMMAND	8769	5709	65%	0.8
	JOINT ACTIVITIES	510	213	42%	5.1
	U.S. ARMY ACCESSION COMMAND	241	178	74%	3.8
	U.S. ARMY ELEMENT SHAPE	55	20	36%	17.4
	U.S. MIL ENTRANCE PROC CMD	162	110	68%	5.3
	USA NATIONAL GUARD BUREAU	91	86	95%	2.5
	Non-minority	24174	14248	59%	0.5
	Minortity	8204	14248 4822	59% 59%	0.5
PAY PLAN‡	Minortity	8204	4822	59%	0.9
PAY PLAN‡	Minortity  GS/GS Equivalents	8204	10734	59%	0.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects	17264 1096	10734 556	59% 59% 62% 51%	0.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS	17264 1096 1004	10734 556 624	59% 62% 51% 62%	0.9 0.6 2.9 2.4
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS	17264 1096 1004 10187	10734 556 624 5609	59% 62% 51% 62% 55%	0.6 2.9 2.4 0.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS  Wage Grade	17264 1096 1004 10187 2251	10734 556 624 5609 1245	59% 62% 51% 62% 55% 55%	0.6 2.9 2.4 0.9 1.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS  Wage Grade  SES	17264 1096 1004 10187 2251 299	10734 556 624 5609 1245 143	59% 62% 51% 62% 55% 55% 48%	0.6 2.9 2.4 0.9 1.9 5.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS  Wage Grade  SES  NAF	17264 1096 1004 10187 2251 299 3259	10734 556 624 5609 1245 143 1689	59% 62% 51% 62% 55% 55% 48% 52%	0.6 2.9 2.4 0.9 1.9 5.9
PAY PLAN‡	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS  Wage Grade  SES	17264 1096 1004 10187 2251 299	10734 556 624 5609 1245 143	59% 62% 51% 62% 55% 55% 48%	0.6 2.9 2.4 0.9 1.9 5.9
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	Minortity  GS/GS Equivalents  Demonstration Projects  DCIPS  NSPS  Wage Grade  SES  NAF	17264 1096 1004 10187 2251 299 3259	10734 556 624 5609 1245 143 1689	59% 62% 51% 62% 55% 55% 48% 52%	0.9 0.6 2.9 2.4 0.9 1.9 5.9

3259

1689

1.7

52%

<sup>\*</sup>Response rates for Army Commands, Army Service Component Commands, and Direct Reporting Units, Pay Plan and Gender refer to Appropriated Fund (APF) and Non-appropriated Fund (NAF) employees. Response rates for Race refer to Appropriated Fund (APF) employees only. Non-Appropriated Fund (NAF) response rates are also represented in the last row. Also included are non-Army personnel serviced by the Army.





\*\*Population figures as of August, 2010. These population figures do not account for changes in employee headcounts during the survey administration period. They do include non-Army commands serviced by the Army.

\*\*\*Response rates were calculated using both database information and responses to Q1 (What is your current employment status with the Army?).

†The following command groups are comprised of multiple command codes (HQDA = SE, SB, SJ, SF, SA, CS; TRADOC = TC, TW, TM, TA; AMC = X2, XK, XD, XR, XP, X7, XT, X4, XC, X6, XB, X8, XQ, XX; USAREUR = EN, E5, E2, E1).

‡Pay Plan groups are defined using the following pay plan codes (GS/GS Equivalents = GG, GL, GM, GS; Demonstration Projects = DB, DE, DJ, DK, NH, NJ, NK; DCIPS = IA; NSPS = YA, YB, YC, YD, YE, YF, YG, YH, YI, YJ, YK, YL, YM, YN, YP; Wage Grade = WA, WB, WD, WG, WJ, WK, WL, WN, WO, WR, WS, WT, WU, WY, XF, XG, XH; SES = EE, ES; NAF = NF, CY, NA, NL, NS, CC; Other = AD, CA, ED, EF, EH, EX, IE, IG, IP, SL, ST, ZZ).

Installation response rates, margins of error and other questions regarding the survey can also be obtained from the Army Point of Contact, Mr. Murray Mack at (703) 325-8713 (DSN 221-8713) or email murray.mack@us.army.mil.





**Item Scoring** – To accurately interpret data, it is necessary to understand how items are scored. The multiple-choice (scaled) items asked employees to respond on a scale of 1-5 with 5 being most favorable (Strongly Agree; Very Good) and 1 being least favorable (Strongly Disagree; Very Poor). For these types of items, the five response categories were collapsed into three, as shown below. The percentage of responses in each category (Favorable, Neutral, Unfavorable) are then presented in 3-part bars.

FAVOR	RABLE	NEUTRAL	UNFAVORABLE						
Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly disagree					
Very likely	Likely	Neither likely nor unlikely	Unlikely	Very unlikely					
Very satisfied	Satisfied	Neither satisfied nor dissatisfied	Dissatisfied	Very dissatisfied					
Very well prepared	Well prepared	Neither well nor poorly prepared	Poorly prepared	Very poorly prepared					
Very well	Well	Adequately	Poorly	Very poorly					
5	4	3	2	1					





Organization of the Report – Results for each group and sub-group in this report are compared to overall Army.

Results are presented in the following sections:

- ☐ **Results Summary:** This section contains overall summary information which includes:
  - ✓ CCA: The Critical Components Analysis (CCA) tells you "at a glance" which survey areas are higher priorities to focus on for improving your organization.
  - ✓ Ten most favorable/ten most unfavorable items: This section displays in rank-order the ten most favorable items and ten most unfavorable items for overall Army results and for the subgroup comparison.
  - ✓ Composite summaries: A quick overview of the Composite results for overall Army and for each subgroup comparison. Composites are presented in the same order as they appeared in the survey. Three-part bar graphs display average percentages of favorable, neutral, and unfavorable responses to the composites.
- ltem Detail: This section provides a detailed look at results for each question, including a composite summary at the beginning of each group of items.
  - ✓ For the scaled items (5=Strongly Agree, 4=Agree....), three-part bar graphs again display percentages of favorable, neutral, and unfavorable responses. In addition, the Category Percent column details the percentage of responses in each category, while the other columns display percent favorable from 2006 and 2005, item means, standard deviations, and the valid number of responses to each item.
  - ✓ For the nominal items (e.g., yes/no), the percentage of individuals selecting each response option is displayed by columns.
  - ✓ Due to rounding in the three-part bar graphs, the percentage values may not always add up to 100%.
  - ✓ Because of space limitations, bars containing low percentages might not have enough room to display the number and/or percent sign.

### SPECIAL NOTE:

If fewer than 10 employees responded to the survey item, data results will be suppressed for the item. When interpreting the data, note the number of respondents listed in the column titled "# Resp." Consider the number of employees who responded to the survey and how it compares with the total number of employees working in your group/organization. For data results in which a small number and/or a small percentage of employees responded, results should be interpreted with caution. Responses to questions from a small sample of your group/organization should not be interpreted as being indicative of the beliefs of your entire group/organization. In interpreting the data, it is important to respect the feedback that you received from those who took time to complete the survey, yet do not assume that those who did not respond to the survey feel the same way. Responses with fewer than 25 or 30 people should be examined with particular care: In these cases look at the results as the number of people in your group/organization who feel that way and not as percentages of the population. In groups this small, a few people can have a disproportional impact on the percentages reported, thus creating misleading interpretations of the percentages.





**Interpreting the Results:** Surveys are valuable when data are analyzed, results are communicated to employees, and information is acted upon in the spirit of continuous improvement. The purpose of this section is to provide some general guidelines on interpreting data. The guidelines below are consistent with well-established industry standards for employee opinion survey research.

Begin by getting an overview of the results by reviewing the 10 Most Favorable/10 Most Unfavorable Items. Then use the following steps to thoroughly interpret the survey results.

1. Using the information in the Results Summary section, classify the Composites using the following criteria:

**Strengths:** At least 55% favorable response AND less than 20% unfavorable response. These are the issues that are working well for the majority of respondents, and should be maintained and reinforced.

**Opportunities for Improvement:** 30% or higher unfavorable response OR at least 20% unfavorable and less than 50% favorable response. These are the issues where action is indicated, either because the negative perceptions are large (over one-third of the group) or are large enough to overbalance a relatively small positive group.

**Mixed:** Mixed Items are items for which additional examination/clarification is needed to determine the best actions to take. A classic Mixed Item is one that doesn't fall neatly into either the Strength or Opportunities for Improvement category, e.g., 54% favorable/ 20% neutral/ 26% unfavorable.

**Undecided:** If the neutral category is 30% or more, the issue is *undecided*, which may be the result of respondents' unfamiliarity with the issue, concerns about confidentiality, inconsistency, or perceptions of the issue as "average." In certain cases, *undecided* items may also be **Opportunities for Improvement**.

**Divided:** If the favorable and unfavorable percents are almost equal, or there is almost no neutral (e.g., 55% favorable/ 5% neutral /40% unfavorable), the issue is *divided*, which indicates that specific constituencies feel differently. This is less threatening in large groups, but in small groups may indicate that teamwork and morale are in danger. In many cases, *divided* items are also **Opportunities for Improvement**.

- Review the items within each Composite and classify them using the same criteria you used to classify the Composites.
- 3. Look for themes within Composites. For each Composite, examine your classification of the items and determine whether all of the strengths or opportunities have anything in common.
- 4. Look for trends across Composites. Sometimes themes or patterns emerge that cross several survey Composites. Ask yourself:
  - ✓ Are certain things (for example, a frame of reference like "manager") consistently more favorable or unfavorable?
  - ✓ Do you see any contradictory responses (for example, are immediate supervisors rated differently than management)?
  - ✓ Are the most favorable (or unfavorable) items from a small number of Composites? If they are from a number of different Composites, is there a common underlying theme?





- 1. Review supplemental items. Could scores on any of the scaled supplemental items relate to other survey items or themes that you've already identified?

  Although many of the supplemental items deal with specific issues (for example, Harassment, Mandatory Mobility), problems in these areas could impact other areas such as Performance Culture or Training and Development.
- 2. Dealing with perceptions. Keep in mind that survey results reflect perceptions, which differ from one person to another. You must deal with the perception, whether or not you agree with or understand its source. Do not expect to understand what everything means. You should get clarification on issues with high neutral responses, contradictory responses, and divided responses by discussing those issues with your immediate group of employees. Many internal and external events, including organizational changes, policy changes, the local economy, and recent news events may have contributed to the results. You should not use these events to rationalize your results, but consider them as potential areas of discussion.
- **3.** Additional Support. For more information regarding these results and how you may better utilize the information, please phone Mr. Murray Mack at (703) 325-8713 (DSN 221-8713) or email murray.mack@us.army.mil.





### **Results Summary**





### **Understanding and Using Your Critical Components Analysis (CCA)**

The Critical Components Analysis (CCA), shown on the following page(s), tells you "at a glance" which survey areas are higher priorities to focus on for improving your organization.

The CCA shows you the "key drivers" of your desired outcome (e.g., satisfaction). For instance, an area that is more strongly linked to your desired outcome and received high marks on the survey is an Area to Reinforce. A Priority Area is one that is more strongly linked to your desired outcomes but received low marks on the survey.

A priority, then, is determined by two things:

**Importance:** Shown on the vertical axis and determined statistically by identifying those survey composites that were more strongly related to Overall Job Satisfaction for your group.

**Current Performance:** Shown on the horizontal axis and determined by how favorably supervisors in your group responded to the survey questions. Composites with 55%+ favorable scores are considered high in performance.

_	Priority Areas	Areas to Reinforce
HEH	2	1
1		
IMPORTANCE		
IMPOR	Areas to Monitor	Areas to Maintain
	3	4
ПОМ		
	LOW CURRENT P	ERFORMANCE

### **Using The CCA For Action Planning**

To help you identify the 2 or 3 most important things your group needs to focus on, it's often best to look at the CCA in the following order:

- 1. **Areas to Reinforce:** Higher importance, higher results. This is where you are doing well. It is very important to reinforce these areas to build your strengths so you can leverage them in accomplishing your goals.
- 2. **Priority Areas:** Higher importance, lower results. These are priority areas for action; they may be actively causing supervisors to "disengage" from the organization.
- 3. Areas to Monitor: Lower importance, lower results. These areas should be monitored because, if ignored, they could become more urgent issues in the future.
- 4. **Areas to Maintain:** Lower importance, higher results. These are areas your employees feel good about, but they don't contribute as directly to Overall Job Satisfaction. These issues do not require immediate attention.

To help you focus on specific things to change, next to the chart are the items for each composite in the Areas to Reinforce quadrant and the Priority Areas quadrant that will have the biggest impact on employee engagement.

For more information regarding these results or how to better use this information, please phone Mr. Murray Mack at (703) 325-8713 (DSN 221-8713) or e-mail him at murray.mack@us.army.mil.





**Total Career Program** 

HIGH	Priority Areas	Areas to Reinforce
	YOUR ORGANIZATION (37%) LEADERSHIP DEVELOPMENT (43%) PERFORMANCE CULTURE (53%)	SUPERVISION (78%) PERSONAL WORK EXPERIENCES (74%) LEADERSHIP and MANAGEMENT (71%) TRAINING and DEVELOPMENT (59%)
IMPORTANCE	Areas to Monitor	Areas to Maintain
	SUPERVISORY AUTHORITY (21%) QUALITY OF WORK LIFE (42%)	FAIRNESS (59%)
LOW	LOW <b>CURRENT PE</b>	ERFORMANCE → HIGH

### **Areas to Reinforce**

### SUPERVISION

- 4b. My supervisor supports my need to balance work and family issues. (84%)
- 4c. Supervisors/team leaders in my work unit support employee development. (82%)

### PERSONAL WORK EXPERIENCES

- 10d. The work I do is important. (95%)
- 10e. I know how my work relates to the organization's goals and priorities. (91%)

### LEADERSHIP and MANAGEMENT

- Managers/supervisors/team leaders work well with employees of different backgrounds. (85%)
- 2f. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals. (78%)

### TRAINING and DEVELOPMENT

- 5i. I know what training I need to advance my career with the Army. (76%)
- 5g. I have received sufficient training to be a supervisor or manager. (75%)

### **Priority Areas**

### YOUR ORGANIZATION

- 27g. How well or poorly does your organization fill vacancies quickly? (16%)
- 27b. How well or poorly does your organization discipline/correct poor work performance? (21%)

### LEADERSHIP DEVELOPMENT

- 9e. The help you have received to plan your career path. (34%)
- Developmental assignments that give you experience in other functions in the organization. (38%)

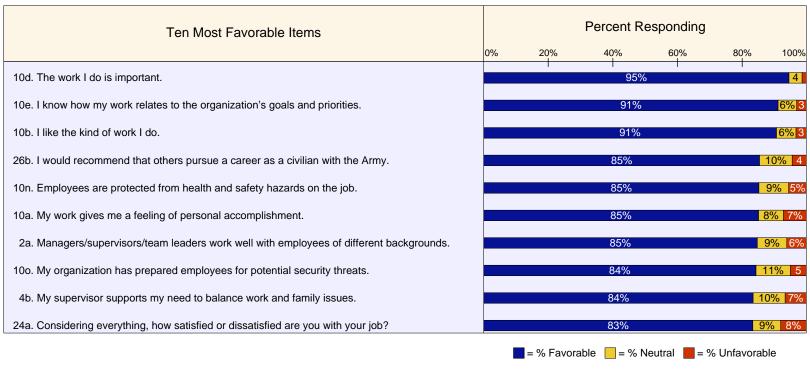
### PERFORMANCE CULTURE

- 11a. The performance management system I am under improves organizational performance. (35%)
- 11k. Pay raises in my work unit depend on how well employees perform their jobs. (38%)





Total Career Program





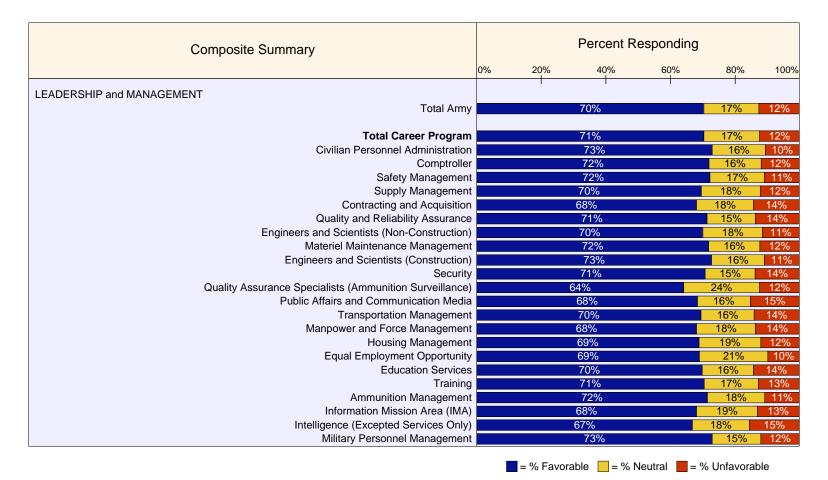


Total Career Program

Ten Most Unfavorable Items		Percent Responding												
	0%	20%	40%	60%	80%	100%								
How much help, if any, have you had from a formal or informal mentor for planning your career path in the Army?	8%	18%	ı .	74%	ı									
15a. It is easy to hire employees.	17%	18%		65%	0									
10l. There are too few people to do the work. *	18%	20%	)	62	%									
14d. I have the flexibility to offer student loan repayments.	15%	24%		61	%									
14c. I have the flexibility to use retention incentives.	15%	25%		59	9%									
15b. It is easy to relocate employees.	13%	28%		59	9%									
14e. I can use pay setting flexibilities.	17%	25%	<b>%</b>	5	8%									
27g. How well or poorly does your organization fill vacancies quickly?	16%	27%	6	5	7%									
14b. I have the flexibility to use relocation incentives.	21%	<b>6</b> 2	3%	į	56%									
14a. I have the flexibility to use recruitment incentives.	229	% 2	23%	Į.	55%									
		= % Favoral	ole = % N	Neutral = 9	% Unfavorab	ole								

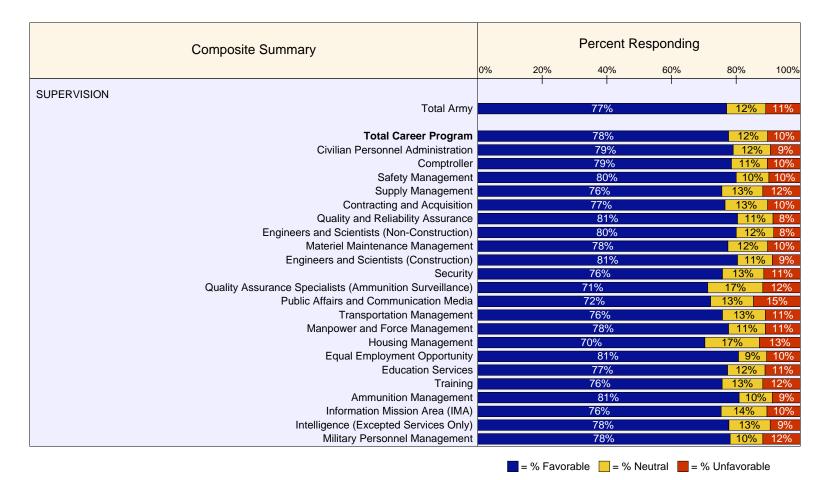






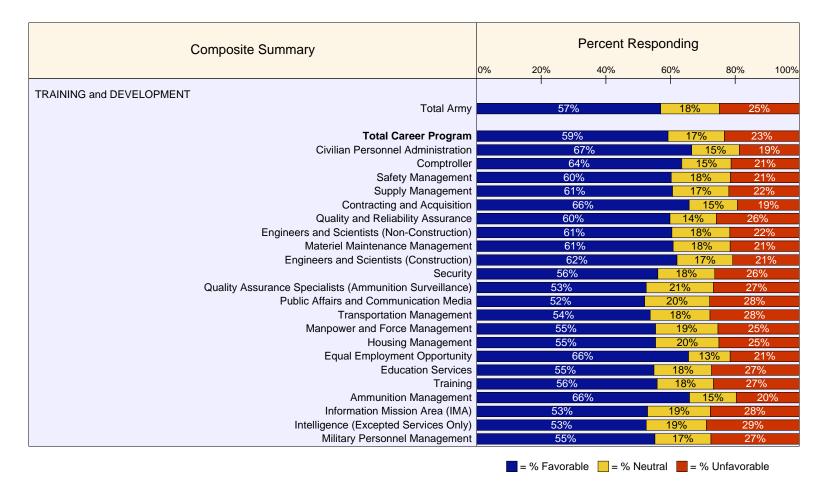






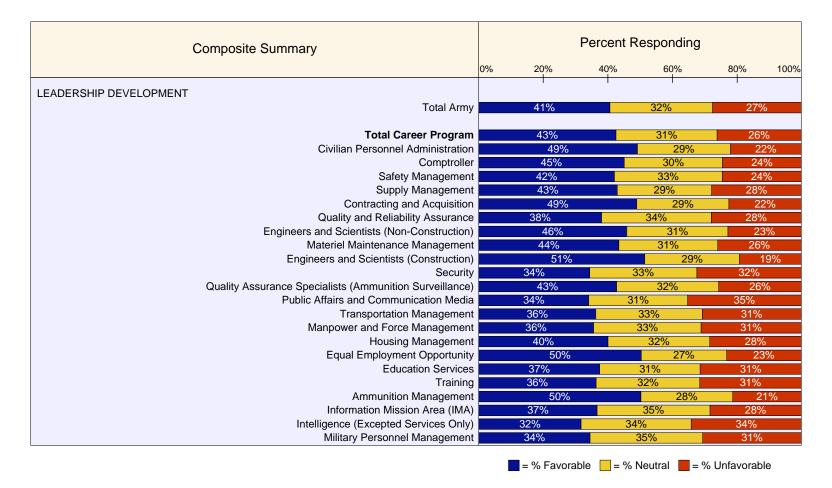






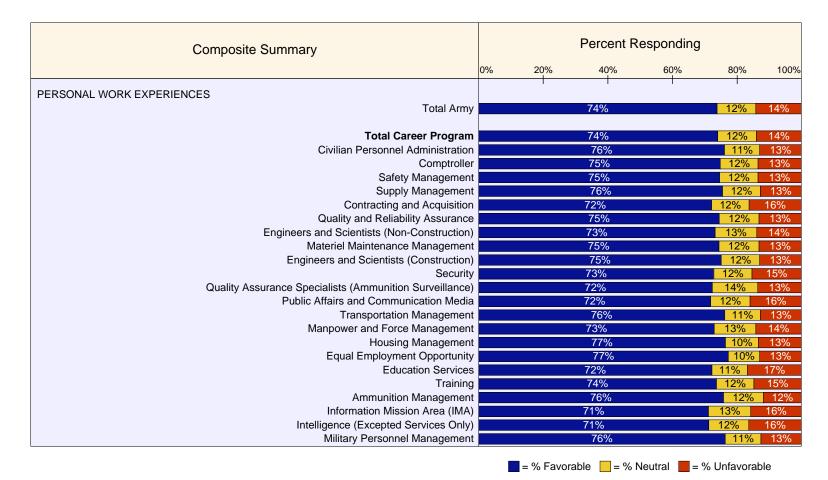






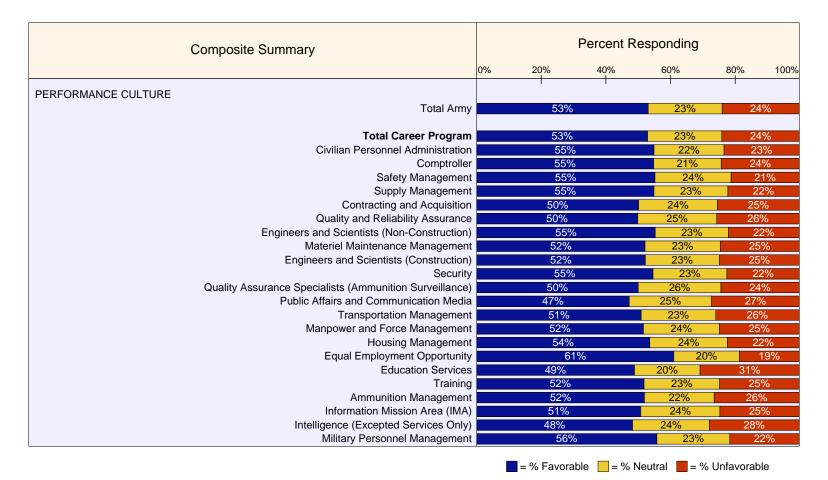






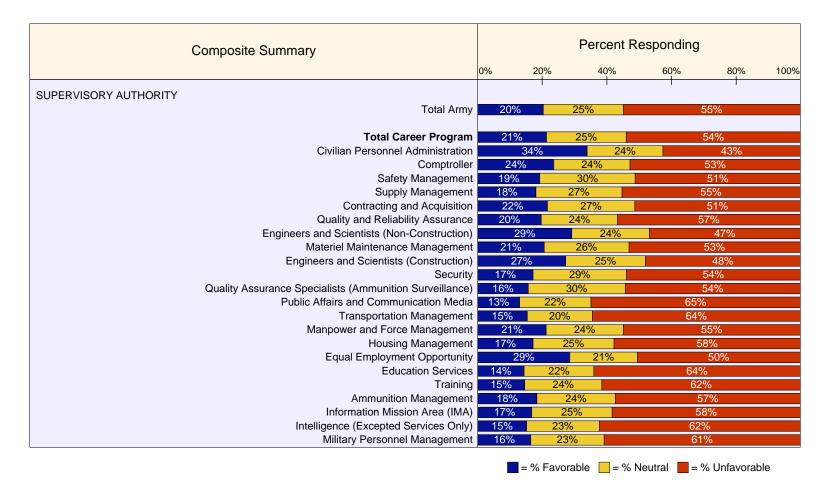






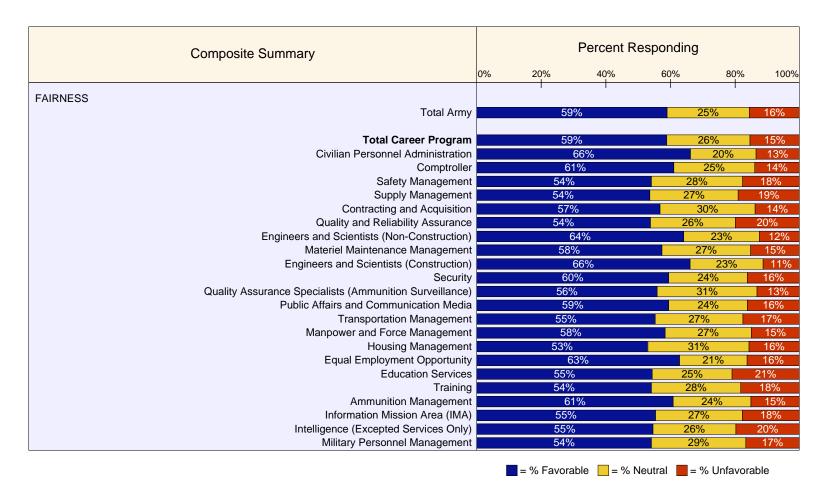






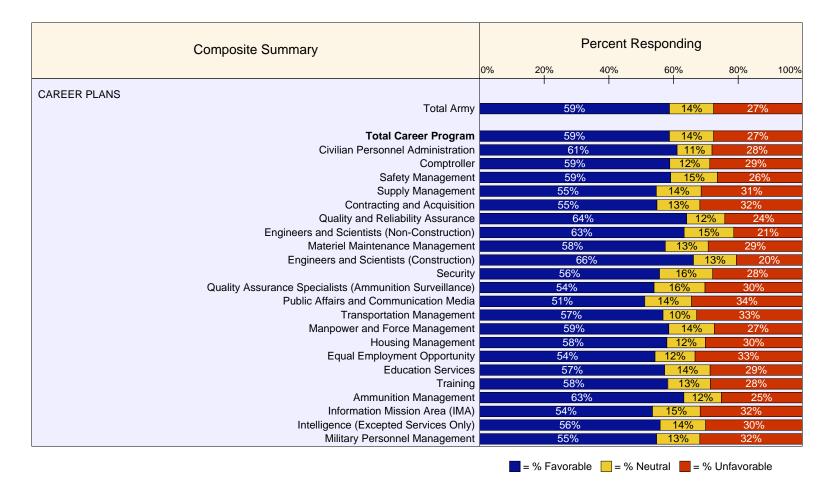






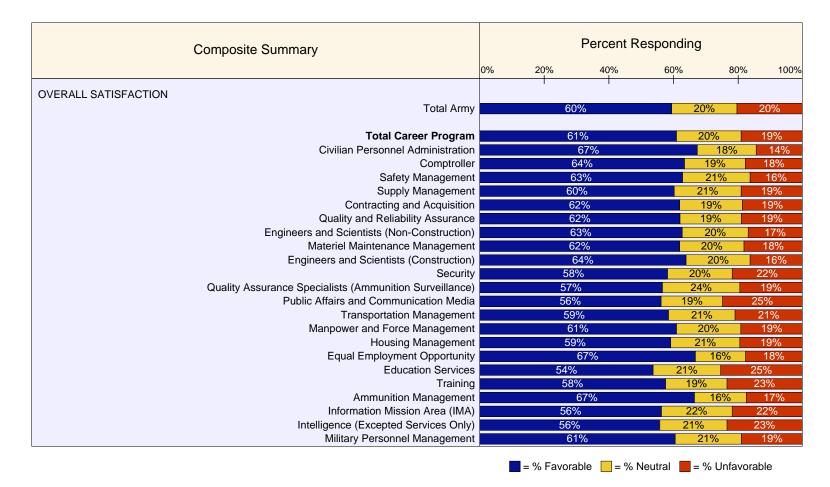






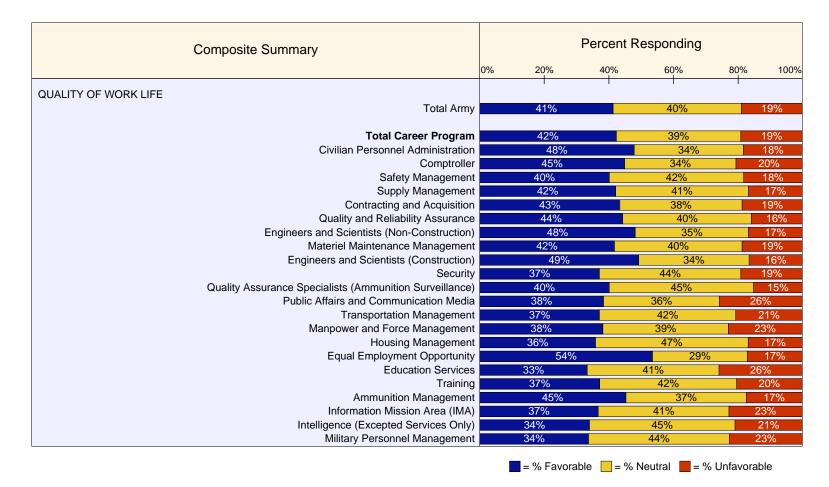






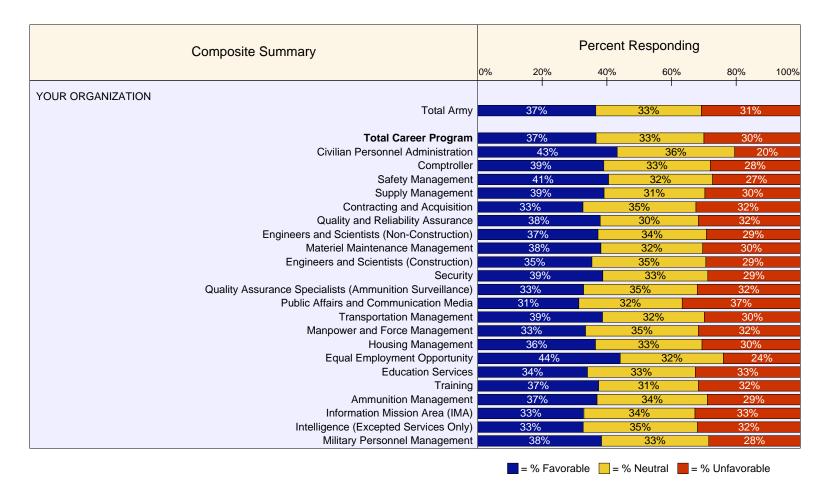






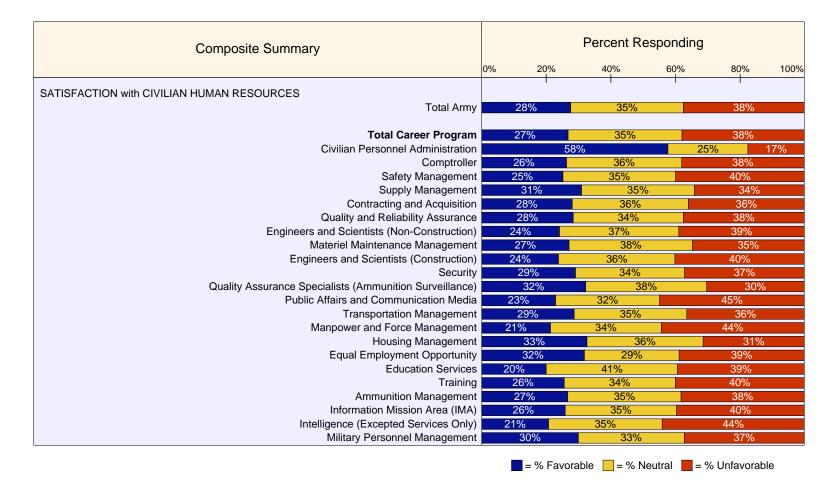






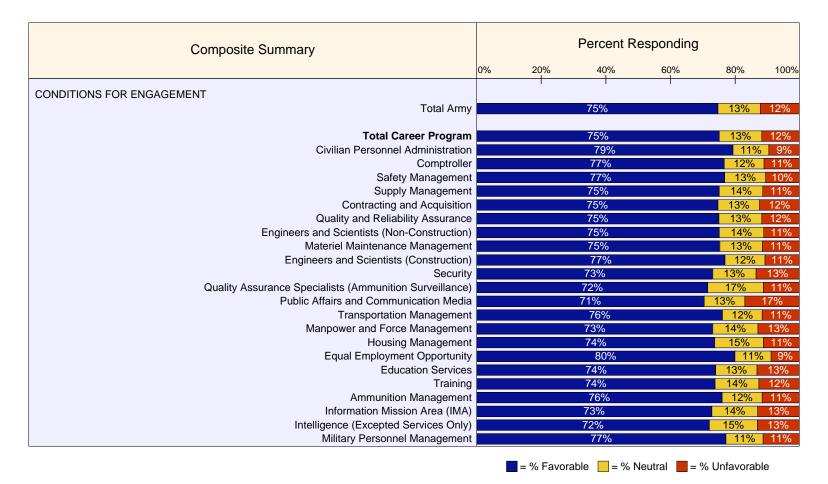
















### **Item Detail**





Item Detail	# Resp	Nonsupervisory employee	Team Leader	Supervisor	Manager	Executive	Contractor (not a federal employee)	I have retired from a civilian position with the Army.
CURRENT EMPLOYMENT STATUS								
What is your current employment status with the Army?								
Total Army	20759	0%	0%	63%	34%	3%	0%	0%
Total Career Program	10340	0%	0%	63%	35%	2%	0%	0%
Civilian Personnel Administration	246	0%	0%	72%	24%	4%	0%	0%
Comptroller	969	0%	0%	67%	30%	3%	0%	0%
Safety Management	273	0%	0%	35%	63%	1%	0%	0%
Supply Management	820	0%	0%	60%	38%	2%	0%	0%
Contracting and Acquisition	472	0%	0%	68%	29%	3%	0%	0%
Quality and Reliability Assurance	78	0%	0%	67%	33%	0%	0%	0%
Engineers and Scientists (Non-Construction)	1154	0%	0%	65%	31%	4%	0%	0%
Materiel Maintenance Management	864	0%	0%	53%	43%	3%	0%	0%
Engineers and Scientists (Construction)	1417	0%	0%	63%	35%	2%	0%	0%
Security	238	0%	0%	62%	38%	0%	0%	0%
Quality Assurance Specialists (Ammunition Surveillance)	61	0%	0%	84%	16%	0%	0%	0%
Public Affairs and Communication Media	163	0%	0%	72%	26%	2%	0%	0%
Transportation Management	197	0%	0%	64%	35%	1%	0%	0%
Manpower and Force Management	384	0%	0%	66%	31%	3%	0%	0%
Housing Management	117	0%	0%	46%	53%	1%	0%	0%
Equal Employment Opportunity	92	0%	0%	49%	50%	1%	0%	0%
Education Services	102	0%	0%	61%	37%	2%	0%	0%
Training	774	0%	0%	68%	30%	2%	0%	0%
Ammunition Management	118	0%	0%	55%	44%	1%	0%	0%
Information Mission Area (IMA)	966	0%	0%	60%	38%	2%	0%	0%
Intelligence (Excepted Services Only)	502	0%	0%	63%	32%	5%	0%	0%
Military Personnel Management	277	0%	0%	67%	33%	0%	0%	0%





Item Detail	# Resp			Percent Res	spondin	_				Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2000		
LEADERSHIP and MANAGEMENT			ı	ı	ı	ı									
Managers/supervisors/team leaders work well with employees of different backgrounds.															
Total Army	20625			84%		9	9% 6%	25	59	9 5	2	0	+2	4.01	0.82
Total Career Program	10281			85%			9% 6	24	60	9 5	1	0	+2	4.02	0.80
Civilian Personnel Administration	244			86%			10% 5	28			2	-6	-3	4.07	0.81
Comptroller	966			86%			8% 6			8 4	1	+2	-2	4.06	0.80
Safety Management	272			84%			0% 6		58 1		1	+3	+5	4.03	0.80
Supply Management	816			83%			0% 7%	24		0 6	1	+2	+3	3.99	0.82
Contracting and Acquisition	468			84%		9	9% 7%	23	61	9 5	2	-4	+1	3.98	0.84
Quality and Reliability Assurance	75			85%			8% 7%	20	65	8 5	1	+13	+28	3.97	0.78
Engineers and Scientists (Non-Construction)	1150			85%			10% 4	23	63 1	0 3	1	-3	+1	4.03	0.74
Materiel Maintenance Management	858			85%			8% 7%	24	61	8 6	1	+1	+3	4.02	0.80
Engineers and Scientists (Construction)	1411			87%			8% 5	24	63	8 4	1	+3	+3	4.05	0.75
Security	237			83%		8	<b>%</b> 9%	27	56	8 6	3	-1	+3	3.98	0.93
Quality Assurance Specialists (Ammunition Surveillance)	60			80%		13	<b>%</b> 7%	20	60 1	3 5	2	+11	0	3.92	0.82
Public Affairs and Communication Media	163			83%		1	0% 6	24	60 1	0 5	1	-3	-1	4.00	0.81
Transportation Management	195			81%		12	2% 7%	24	57 1	2 5	2	-5	+3	3.97	0.84
Manpower and Force Management	383			83%		10	8%	21	61 1	0 6	2	-3	0	3.94	0.83
Housing Management	117			81%		10	<b>%</b> 9%	26	55 1	8 0	1	-3	+12	3.98	0.87
Equal Employment Opportunity	91			73%		21%	7%	20	53 2	1 7	0	-17	+14	3.86	0.81
Education Services	100			86%			10% 4	21	65 1	0 1	3	+9	+4	4.00	0.79
Training	771			86%			8% 6	27	60	8 5	1	+2	+4	4.06	0.79
Ammunition Management	115			86%			9% 5		60	9 4	1	-5	+4	4.06	0.77
Information Mission Area (IMA)	959			83%		1	<b>0%</b> 7%	23	60 1	0 5	2	+2	+2	3.97	0.85
Intelligence (Excepted Services Only)	500			84%		9	7%	22	63	9 5	2	+1	-5	3.97	0.83
Military Personnel Management	274			86%			8% 6	32	54	8 5	1			4.12	0.82





Item Detail	# Resp	0%	20%	Percent F	Respond	ing 80%	100%			Percent	% Fa	m Diff fron	Mean	Std Dev
LEADERSHIP and MANACEMENT		070		1070	1	1	10070		•	<u> </u>	•			
LEADERSHIP and MANAGEMENT														
2b. I have a high level of respect for my organization's senior leaders.														
Total Army	20657			67%		16%	17%	24	43 1	6 11	6 (	+1	3.69	1.12
,														
Total Career Program	10294			67%		16%	16%	24	44 1	6 11	5 (	+1	3.70	1.11
Civilian Personnel Administration	244			72%		17%	11%	28	44 1	7 9	2 -1	-3	3.86	1.00
Comptroller	964			71%		14%	15%	31	40 1	4 11	4 -4	-5	3.82	1.11
Safety Management	272			76%		12%	12%	36	40 1	2 8	4 -1	0	3.96	1.07
Supply Management	817			66%		17%	18%	22	44 1	7 12	6 -4	-2	3.64	1.12
Contracting and Acquisition	471			66%		17%	17%	21	45 1	7 11	6 -3	0	3.65	1.10
Quality and Reliability Assurance	77			70%		14%	16%	1	-	4 6	9 +17	+18	3.68	1.16
Engineers and Scientists (Non-Construction)	1147			68%		17%	15%	1		7 10	5 +	+1	3.68	1.08
Materiel Maintenance Management	859			67%		16%	17%	1		6 10	7 (		3.69	1.16
Engineers and Scientists (Construction)	1413			68%		17%	15%	1		7 10	5 +6		3.68	1.07
Security	237			63%			22%	1		5 15	7 -8	_	3.61	1.23
Quality Assurance Specialists (Ammunition Surveillance)	60			62%		20%	18%	1		0 10	8 +12		3.58	1.19
Public Affairs and Communication Media	163			67%		15%	18%	1		5 12	6 -2		3.66	1.14
Transportation Management	195			64%			20%	1		6 14	6 +		3.59	1.14
Manpower and Force Management	384			70%		14%	16%	1	47 1		5 -3		3.72	1.08
Housing Management	116			68%		17%	15%	1	47 1		3 +2		3.71	1.03
Equal Employment Opportunity	92			70%		21%	10%	1	37 2		4 -9		3.88	1.06
Education Services	100		(	60%	1		23%	1		7 15	8 -5		3.56	1.25
Training	774			67%		17%	17%	1		7 10	6 (		3.68	1.14
Ammunition Management	118			66%		19%	15%	26		-	7 -12		3.70	1.14
Information Mission Area (IMA)	958			68%		17%	15%	-		7 11	5 +5		3.71	1.08
Intelligence (Excepted Services Only)	502 275			62% 69%		15%   15%	22%	31		5 15	7 -1	-1	3.48	1.13
Military Personnel Management	2/3			09%		15%	16%	31	SO 1	5 11	5		3.80	1.14





Item Detail	# Resp	Percent Responding								ercents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80% 1	00%	5	4 3	2 '	1	2000		
LEADERSHIP and MANAGEMENT			I	ı	ı	ı								
In my organization, leaders generate high levels of motivation and commitment in the workforce.														
Total Army	20604		55%		22%	22%		15	40 22	15	-3	-3	3.42	1.12
Total Career Program	10268		55%		23%	22%		14 4	41 23	15 6	6 -4	-2	3.42	1.11
Civilian Personnel Administration	244		58%		23%	20%			41 23			-9	3.51	1.05
Comptroller	963		59%		21%	20%	6	18 4	41 21	15 5	5 -5	-6	3.53	1.11
Safety Management	272		60%		22%	199	%	20 4	40 22	15 4	1 -5	-4	3.57	1.09
Supply Management	816		55%		24%	21%	Ď	16 3	39 24	14 7	7 -6	0	3.42	1.13
Contracting and Acquisition	471		53%		22%	24%		12 4	41 22	17 8	8-	-4	3.33	1.13
Quality and Reliability Assurance	77		52%		25%	23%		17 3	35 25	12 12	2 -1	+14	3.34	1.22
Engineers and Scientists (Non-Construction)	1144		54%		26%	20%	6	12 4	42 26	14	-4	-5	3.39	1.07
Materiel Maintenance Management	858		59%		21%	20%	6	17	42 21	13 6	6 -4	-1	3.50	1.11
Engineers and Scientists (Construction)	1410		55%		25%	21%	o o	12 4	43 25	15 6	6 +1	+2	3.40	1.06
Security	235		54%		23%	23%		21 3	34 23	15 8	3 -9	-9	3.45	1.20
Quality Assurance Specialists (Ammunition Surveillance)	61		56%		28%	16	%	11 4	44 28	8 8	3 +17	-4	3.43	1.06
Public Affairs and Communication Media	162		49%		20%	31%		18 3	31 20	23 9	8-	-11	3.27	1.24
Transportation Management	195		53%		22%	25%		13 3	39 22	18 7	7 -3	+8	3.34	1.12
Manpower and Force Management	380		54%		24%	22%	)	13 4	41 24	16 6	-10	-9	3.38	1.10
Housing Management	116		52%		27%	22%	Ď		40 27		.	+14	3.38	1.04
Equal Employment Opportunity	92		60%		269	<b>6</b> 14	1%		37 26		1	+11	3.63	1.09
Education Services	101		50%		24%	27%				17 10	-10	-17	3.32	1.23
Training	766		56%		22%	22%		15 4	41 22	14 7	7 -2	-3	3.41	1.12
Ammunition Management	118		55%		22%	23%			41 22			+2	3.41	1.11
Information Mission Area (IMA)	959		54%		23%	23%			40 23		5 +3	+1	3.40	1.09
Intelligence (Excepted Services Only)	500		48%		25%	27%			40 25		9 -9	-1	3.20	1.10
Military Personnel Management	272		61%		17%	22%		17	44 17	13 9	9		3.46	1.17





Item Detail	# Resp	Percent Responding 0% 20% 40% 60% 80% 100%					Category Percents				% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev	
LEADERSHIP and MANAGEMENT															
Od Managara/ayramicana daglaffaatiyalyyyith nanamta af anaiydiga and digariarinatian															
2d. Managers/supervisors deal effectively with reports of prejudice and discrimination.  Total Army	19089			75%		16%	9%	20	47 1	6 6	3	-1	0	3.91	0.98
Total Army	19009			13/0		10 /0	9 /0	20	4/ 1	0 (	, ,	-'	0	3.91	0.90
Total Career Program	9390			75%		16%	9%	28	47 1	6 6	3	-2	+1	3.91	0.98
Civilian Personnel Administration	225			76%		14%	11%			4 8		-6	-5	3.90	0.99
Comptroller	874			74%		16%	9%			6 6	3	-1	-4	3.92	1.00
Safety Management	253			73%		17%	10%	30	43 1	7 6	6 4	0	-6	3.89	1.03
Supply Management	752			71%		19%	10%	27	44 1	9 6	3	-4	-1	3.85	1.00
Contracting and Acquisition	425			75%		15%	10%	26	48 1	5 7	7 3	-5	+3	3.87	0.99
Quality and Reliability Assurance	68			74%		16%	10%	25	49 1	6 4	1 6	+4	+29	3.82	1.04
Engineers and Scientists (Non-Construction)	1016			76%		18%			-	8 4	1 2	-4	0	3.97	0.89
Materiel Maintenance Management	813			77%		14%	_			4 6	3	-3	+4	3.95	0.98
Engineers and Scientists (Construction)	1267			79%			<b>6</b> 7%			3 5		0	+4	3.98	0.93
Security	224			81%			8%		49 1		1 4	-2	+7	4.02	0.96
Quality Assurance Specialists (Ammunition Surveillance)	54			78%		179				7 2		+24	+9	3.98	0.93
Public Affairs and Communication Media	148			71%		20%	9%		-	0 5		+3	-5	3.84	0.98
Transportation Management	180			71%		20%	9%		45 2			-4	+8	3.82	1.01
Manpower and Force Management	360			74%		14%	13%			4 9		-5	+7	3.82	1.02
Housing Management	107			74%		18%	8%	32		8 6		0	+27	3.94	0.98
Equal Employment Opportunity	92			62%	4		17%			1 15	_	-8	+7	3.63	1.04
Education Services	90 710			73% 77%		13%	13%			3 9		-1	+10	3.88	1.09
Training	106			71%		13% 25%						-2	+4	3.95 3.96	0.99
Ammunition Management Information Mission Area (IMA)	878			71%		19%	9%	25	-	9 5	•	-8 0	-5 0	3.84	0.89 1.00
Intelligence (Excepted Services Only)	443			75%		14%	11%	24		4 6		0	-3	3.83	1.00
Military Personnel Management	257			77%			9%	35	-	3 5	-		-3	4.00	1.02
willtary Personnel Wariagement	237			11/0		13%	9 70	55	44	J :	, 4			4.00	1.03





Item Detail	# Resp			Percent R	•	•				Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1				
LEADERSHIP and MANAGEMENT			1	'	'	ı									
LEADEROI III and MANAGEMENT															
2e. Managers communicate the goals and priorities of the organization.															
Total Army	20587			72%		15%	13%	21	52	15 9	3			3.77	0.99
15.a.r.my				/ 0		1070	.070		-					0	0.00
Total Career Program	10254			72%		15%	13%	21	51	15 10	3			3.76	0.99
Civilian Personnel Administration	244			81%		11	% 8%	26	55	11 5	3			3.96	0.92
Comptroller	962			75%		13%	12%	26	49	13 10	2			3.87	0.98
Safety Management	271			75%		17%	8%	24	50	17 7	′ 1			3.89	0.90
Supply Management	810			73%		16%	11%	21	52	16 8	3			3.80	0.96
Contracting and Acquisition	471			70%		15%	14%	15	55	15 11	3			3.68	0.97
Quality and Reliability Assurance	78			72%		13%	15%	22	50	13 10	5			3.73	1.07
Engineers and Scientists (Non-Construction)	1143			70%		17%	13%	17	52	17 10	3			3.71	0.98
Materiel Maintenance Management	856			74%		14%	13%	22	51	14 10	3			3.81	0.98
Engineers and Scientists (Construction)	1407			74%		15%	11%	19	55	15 8	3			3.79	0.94
Security	235			70%		16%	14%	25	45	16 10	) 4			3.76	1.07
Quality Assurance Specialists (Ammunition Surveillance)	61		5	7%	23	3%	20%	1		23 18				3.54	1.03
Public Affairs and Communication Media	162			70%		10%	20%	22	48	10 17	2			3.70	1.07
Transportation Management	194			74%		13%	13%	1		13 10				3.73	0.95
Manpower and Force Management	382			68%		17%	14%	20	48	17 10	) 4			3.70	1.04
Housing Management	114			74%		16%		1		16 6	4			3.79	0.98
Equal Employment Opportunity	92			78%			% 7%	1		15 4	_			3.90	0.85
Education Services	100			72%		15%	13%	1		15 10				3.80	1.01
Training	770			68%		17%	15%	1		17 11	4			3.70	1.03
Ammunition Management	117			74%		15%	11%	1		15 8				3.87	1.02
Information Mission Area (IMA)	955			70%		16%	13%	1		16 9	_			3.73	1.03
Intelligence (Excepted Services Only)	500			64%		17%	19%	1		17 14				3.56	1.04
Military Personnel Management	274			74%		12%	14%	27	46	12 10	) 4			3.83	1.06





Item Detail	# Resp			Percent Re	espondin	g			egory	Perce	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
LEADERSHIP and MANAGEMENT			ļ	1	ı	ı									
2f. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.															
Total Army	20588			78%		12%	10%	22	56 1	2 8	2			3.88	0.91
Total Career Program	10255			78%		12%	10%	22	56 1	2 8	2			3.87	0.91
Civilian Personnel Administration	245			71%		15%	14%	1	55 1					3.71	0.95
Comptroller	961			77%			12%	-		2 10				3.84	0.93
Safety Management	269			78%			6 7%	1		4 6				3.93	0.87
Supply Management	813			76%		15%	_		54 1	-	2			3.86	0.93
Contracting and Acquisition	470			65%	1	4% 2	1%	14	51 1	4 16	5			3.54	1.07
Quality and Reliability Assurance	77			79%		10%	10%	27	52 1	0 5	5			3.91	1.02
Engineers and Scientists (Non-Construction)	1141			81%		119	<b>8%</b>	25	55 1	1 6	2			3.97	0.87
Materiel Maintenance Management	858			78%		10%	12%	21	57 1	0 9	3			3.85	0.95
Engineers and Scientists (Construction)	1407			82%		11	% 7%	22	60 1	1 6	1			3.95	0.83
Security	237			83%		89	<b>6</b> 9%	29	54	8 8	1			4.01	0.89
Quality Assurance Specialists (Ammunition Surveillance)	61			67%		23%	10%	28	39 2	23 7	3			3.82	1.02
Public Affairs and Communication Media	163			79%		10%	12%	21	58 1	0 10	1			3.87	0.90
Transportation Management	195			78%		11%	11%	22	57 1	1 9	2			3.88	0.90
Manpower and Force Management	382			75%		15%	11%	14	61 1	5 9	1			3.76	0.85
Housing Management	114			75%		16%	10%	20	54 1	6 9	1			3.84	0.87
Equal Employment Opportunity	92			79%			% 5	-	61 1		0			3.92	0.74
Education Services	100			82%		12	<b>!%</b> 6		56 1		1			4.01	0.82
Training	769			79%			10%	-	55 1		3			3.92	0.93
Ammunition Management	117			84%			1% 5		56 1		0			4.07	0.77
Information Mission Area (IMA)	955			74%		14%	12%	_	54 1		-			3.78	0.96
Intelligence (Excepted Services Only)	500			81%			11%	22		8 10	1			3.90	0.90
Military Personnel Management	273			81%		119	<mark>%</mark> 8%	28	53 1	1 6	2			3.99	0.90





Item Detail	# Resp			Percent Ro	espondin	g		Cat	egory	/ Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1	2000	2000		
LEADERSHIP and MANAGEMENT			ı	ı	ı	ı									
2g. Managers review and evaluate the organization's progress toward meeting its goals and objectives.															
Total Army	20363			72%		17%	11%	19	53	17 8	3			3.78	0.93
Total Career Program	10152			72%		17%	11%	19	54	17 8	3 2			3.77	0.93
Civilian Personnel Administration	244			75%		18%	6	1	55		_			3.88	0.85
Comptroller	952			73%		16%	11%	21	52	16 9	) 2			3.81	0.95
Safety Management	271			77%		15%	7%	23	54	15 6	5 2			3.91	0.87
Supply Management	807			74%		16%	10%	22	53	16 7	2			3.84	0.92
Contracting and Acquisition	461			74%		15%	11%	17	57	15 9	2			3.78	0.90
Quality and Reliability Assurance	75			76%		9%	15%	17	59	9 11	4			3.75	0.99
Engineers and Scientists (Non-Construction)	1128			69%		18%	12%	16	53	18 9	3			3.70	0.95
Materiel Maintenance Management	850			74%		16%	11%	19	54	16 8	3 2			3.80	0.92
Engineers and Scientists (Construction)	1392			75%		16%	9%	18	57	16 7	2			3.81	0.88
Security	235			75%		16%	9%	22	53	16 7	2			3.85	0.91
Quality Assurance Specialists (Ammunition Surveillance)	61			64%		26%	10%		44		' 3			3.70	0.96
Public Affairs and Communication Media	162			73%		15%	12%	1	52		3			3.78	0.97
Transportation Management	194			73%		15%	12%		56		_			3.76	0.92
Manpower and Force Management	378			65%		21%	14%	13		21 12				3.61	0.94
Housing Management	112			68%		19%	13%	1	50					3.71	0.95
Equal Employment Opportunity	92			77%		179		1	61					3.88	0.73
Education Services	99			77%		10%	13%		55					3.83	0.99
Training	758			71%		17%	12%	-	52					3.75	0.96
Ammunition Management	118			79%		16°			53					3.98	0.84
Information Mission Area (IMA)	942			67%		20%	13%	1		20 10				3.68	0.96
Intelligence (Excepted Services Only)	496			69%		19%	13%	1		19 10				3.66	0.91
Military Personnel Management	269			75%		14%	10%	28	47	14 7	' 3			3.89	1.00





Item Detail	# Resp	0%	Po	ercent R	Respondi	ng 80%	100%		egory 4			% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
LEADERSHIP and MANAGEMENT			'	ı	ı	'									
2h. There are generally good relationships between the union(s) and management here.  Total Army	15420		56%			33%	12%	13	43 3	3 7	4	-7	-6	3.52	0.96
Total Career Program	7337		56%			34%	10%	12	44 3	4 7	4	-7	-5	3.54	0.92
Civilian Personnel Administration	187		64			27%	9%	14	50 2	7 7	1	-13	-14	3.68	0.84
Comptroller	639		55%			36%	9%	13	42 3	6 7	2	-9	-10	3.57	0.88
Safety Management	219		52%		31	l%	17%	11	42 3	1 11	6	-1	-8	3.39	1.02
Supply Management	620		56%			34%	10%	16	40 3	4 7	3	-15	-7	3.59	0.96
Contracting and Acquisition	364		57%	)		37%	6	13	44 3	7 4	3	-10	-10	3.60	0.86
Quality and Reliability Assurance	60		62	%		27%	12%	12	50 2	7 5	7	-2	+9	3.55	0.99
Engineers and Scientists (Non-Construction)	757		54%			34%	12%	11	43 3	4 8	4	-4	-1	3.50	0.92
Materiel Maintenance Management	704		61°			31%	9%		49 3	-	3	-4	-5	3.61	0.87
Engineers and Scientists (Construction)	977		59%	6		31%	10%		48 3		3	-5	-3	3.57	0.88
Security	168		53%			33%	14%		40 3		7	-18	+2	3.45	1.03
Quality Assurance Specialists (Ammunition Surveillance)	45		47%			2%	11%		36 4		7	+13	-24	3.40	0.98
Public Affairs and Communication Media	123		52%	0.1		36%	12%		40 3	-	7	-7	-2	3.46	1.00
Transportation Management	158		62	<u>%</u>		24%	14%		52 2		7	-3	+17	3.51	1.00
Manpower and Force Management	274		54%	/		36%	10%		43 3		4	-11	-2	3.51	0.91
Housing Management	92 77		59% 51%	o .	2	34% 66%	8% 13%		49 3 40 3		3	-1 0	+4	3.58 3.44	0.85 0.93
Equal Employment Opportunity Education Services	71		56%			30%	14%		37 3	-	6	-9	-9 -15		
Training	571		56%			34%	10%		46 3	-	0	-9 -4	-15 +1	3.56 3.53	1.07 0.90
Ammunition Management	100		57%			27%	16%		40 3		5	- <del>4</del> -17	-24	3.51	1.03
Information Mission Area (IMA)	681		54%			37%	9%		42 2		4	-17 -5	-24	3.54	0.91
Intelligence (Excepted Services Only)	215		36%		53%		11%		31 5		5	-19	-14	3.25	0.85
Military Personnel Management	201		57%	)	3370	34%	9%		40 3		4			3.60	





Item Detail	# Resp	Military	Civilian
SUPERVISION			
Is your immediate supervisor military or civilian?  Total Army	18287	25%	75%
Total Career Program	9149	22%	78%
Civilian Personnel Administration	225	13%	87%
Comptroller	877	22%	78%
Safety Management	231	44%	56%
Supply Management	733	22%	78%
Contracting and Acquisition	418	10%	90%
Quality and Reliability Assurance	63	19%	81%
Engineers and Scientists (Non-Construction)	1002	13%	87%
Materiel Maintenance Management	759	19%	81%
Engineers and Scientists (Construction)	1277	8%	92%
Security	214	30%	70%
Quality Assurance Specialists (Ammunition Surveillance)	55	13%	87%
Public Affairs and Communication Media	146	48%	52%
Transportation Management	174	19%	81%
Manpower and Force Management	337	27%	73%
Housing Management	96	1%	99%
Equal Employment Opportunity	83	31%	69%
Education Services	90	28%	72%
Training	678	36%	64%
Ammunition Management	98	16%	84%
Information Mission Area (IMA)	858	25%	75%
Intelligence (Excepted Services Only)	439	37%	63%
Military Personnel Management	248	36%	64%





Item Detail	# Resp	0%	20%	Percent R	espondir	ng 80%	100%			Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0 76	20%	40 /8	00%	1	100 /6	3	-	3 2	'				
SUPERVISION															
4a. Discussions with my supervisor/team leader about my performance are worthwhile.	20255			740/		450/	4.40/	00	44 4	- 0	_	. 0	. 0	2.00	4.00
Total Army	20355			71%		15%	14%	28	44 1	5 9	5	+6	+6	3.80	1.09
Total Career Program	10124			71%		15%	14%	27	44 1	5 9	5	+5	+6	3.79	1.08
Civilian Personnel Administration	243			72%		17%	11%		46 1		4	+6	+10	3.83	1.01
Comptroller	939			72%		14%	14%	-	42 1		4	+5	+2	3.83	1.09
Safety Management	269			77%		12%	12%	33	43 1	2 8	3	+12	+7	3.96	1.04
Supply Management	804			71%		14%	15%	29	42 1	4 10	6	+1	+7	3.78	1.13
Contracting and Acquisition	465			68%		18%	14%	25	43 1	8 9	5	+5	+3	3.75	1.07
Quality and Reliability Assurance	77			77%		12%	12%	23	53 1	2 9	3	+3	+37	3.86	0.96
Engineers and Scientists (Non-Construction)	1124			71%		16%	13%	23	48 1	6 8	4	+5	+7	3.78	1.03
Materiel Maintenance Management	844			71%		16%	13%	28	43 1	6 9	4	+6	+10	3.82	1.06
Engineers and Scientists (Construction)	1397			70%		16%	14%	23	48 1	6 9	5	+5	+5	3.75	1.06
Security	235			71%		14%	15%	33	37 1	4 9	6	+4	-4	3.83	1.17
Quality Assurance Specialists (Ammunition Surveillance)	60			67%		20%	13%	23	43 2	8 0	5	+7	+22	3.72	1.07
Public Affairs and Communication Media	161			65%			20%			5 13	7	+6	-4	3.62	1.17
Transportation Management	189			70%		14%	16%		47 1		5	+6	+7	3.73	1.08
Manpower and Force Management	378			71%		17%	12%			7 8	4	+1	+1	3.78	1.03
Housing Management	112			67%		16%	17%			6 13	4	+3	+17	3.70	1.10
Equal Employment Opportunity	90			78%			12%			0 10	2	-3	+9	4.04	1.05
Education Services	96			72%		13%	16%			3 13	3	+7	+7	3.77	1.05
Training	762			71%		14%	15%		43 1		6	+2	+6	3.78	1.12
Ammunition Management	118			79%		8%				8 11	3	+3	+4	3.88	0.99
Information Mission Area (IMA)	943			69%		18%	14%		42 1		5	+7	+5	3.77	1.09
Intelligence (Excepted Services Only)	493			70%		17%	13%		42 1		4	+10	+9	3.81	1.06
Military Personnel Management	271			73%		11%	16%	33	39 1	1 9	7			3.83	1.18





Item Detail	# Resp		i	Percent Re	esponding	g		Cat	tegory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1	2006	2005		
OLIDED VIOLON						ı									
SUPERVISION															
4b. My supervisor supports my need to balance work and family issues.															
Total Army	20420			83%		10	0% 7%	11	42 1	0 4	4 3			113	0.96
Total Attity	20420			0370		10	0 /0 1 /0	71	42	0 -	+ 5			4.13	0.30
Total Career Program	10179			84%		1	0% 7%	42	42 1	0 4	4 3			4.16	0.94
Civilian Personnel Administration	243			83%			% 8%	39		9 6				4.12	0.95
Comptroller	959			83%			% 8%				5 3			4.16	0.98
Safety Management	267			84%		9	9% 7%	45	39	9 5	5 1			4.21	0.92
Supply Management	810			81%		12	% 7%	38	43 1	2 4	4 3			4.09	0.97
Contracting and Acquisition	465			83%		10	0% 7%	39	44 1	0 4	4 3			4.13	0.95
Quality and Reliability Assurance	76			83%		9	% 8%	41	42	9 4	4 4			4.12	1.00
Engineers and Scientists (Non-Construction)	1128			86%			10% 5	43	43 1	0 3	3 2			4.22	0.87
Materiel Maintenance Management	850			83%		10	0% 8%	38	44 1	0 4	4 3			4.10	0.97
Engineers and Scientists (Construction)	1401			86%			8% 5	44	42	8 3	3			4.22	0.91
Security	237			78%		159	% 7%	46	32 1	5 3	3			4.14	1.02
Quality Assurance Specialists (Ammunition Surveillance)	60			77%		15%	8%	40	37 1	5	7 2			4.07	0.98
Public Affairs and Communication Media	161			80%		7%	12%	39	41	7 8	3 4			4.02	1.09
Transportation Management	188			83%			2% 5	1		_	3			4.10	0.90
Manpower and Force Management	379			84%			9% 7%		-	•	5 2			4.14	0.90
Housing Management	113			80%			<b>%</b> 8%	45		2 6	5 2			4.15	0.98
Equal Employment Opportunity	91			86%			8% 7%	•		8 4	4 2			4.26	0.94
Education Services	98			84%			12% 4			2 3	3 1			4.17	0.83
Training	763			81%		10	8%	•	-	0 4	4 4			4.11	1.01
Ammunition Management	116			89%			10%	41	-	0 (	) 1			4.28	0.71
Information Mission Area (IMA)	951			82%			2% 6	•		2 3				4.12	0.94
Intelligence (Excepted Services Only)	497			85%			9% 6	1		9 3	3 2			4.20	0.90
Military Personnel Management	272			86%			<mark>7%</mark> 7%	45	41	/ 4	4 3			4.21	0.94





Item Detail	# Resp			Percent Re	•	•			tegory			% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	! 1				
SUPERVISION			1	'	1	ı									
OU EKVIDION															
4c. Supervisors/team leaders in my work unit support employee development.															
Total Army	20473			80%		119	% 9%	33	47 1	1 6	3	+1	+1	4.02	0.97
,															
Total Career Program	10204			82%		10	8%	35	48 1	0 5	2	+1	+1	4.07	0.93
Civilian Personnel Administration	243			86%			9% 6	39	47	9 5	1	-1	-2	4.18	0.86
Comptroller	957			84%		1	0% 7%	38	45 1	0 4	. 3	+2	-1	4.13	0.93
Safety Management	270			77%		14%	9%	33	44 1	4 6	2	0	-5	4.00	0.96
Supply Management	811			80%		129	<b>%</b> 8%	35	44 1	2 5	3	-1	+1	4.04	0.98
Contracting and Acquisition	465			85%			8% 6	38	47	8 5	2	-7	-1	4.15	0.89
Quality and Reliability Assurance	77			87%			8% 5	40	47	8 4	. 1	+19	+35	4.21	0.84
Engineers and Scientists (Non-Construction)	1134			88%			7% 5	36	52	7 3	1	+1	+3	4.18	0.80
Materiel Maintenance Management	848			83%		10	0% 7%	35	48 1	0 5	2	-1	+1	4.09	0.89
Engineers and Scientists (Construction)	1403			86%			8% 6	37	49	8 4	. 2	+2	+3	4.15	0.88
Security	237			75%		15%	10%	34	41 1	5 8	3	-6	-6	3.96	1.01
Quality Assurance Specialists (Ammunition Surveillance)	61			77%		18°	% 5	•		8 2	3	+16	+2	3.97	0.90
Public Affairs and Communication Media	163			75%		10%	15%	•	46 1	0 10	5	+4	+1	3.85	1.10
Transportation Management	193			78%		10%	11%	•	51 1	0 6	5	+4	0	3.89	1.04
Manpower and Force Management	381			81%		119	8%	31	50 1	1 7	2	+1	+5	4.01	0.92
Housing Management	113			73%		17%	11%	32		7 4	6	-2	+9	3.88	1.10
Equal Employment Opportunity	92			85%			11%	48		4 8	3	0	+10	4.18	1.04
Education Services	97			80%			<b>%</b> 8%	•		1 3	5	+5	+5	3.99	1.01
Training	763			79%			<mark>6</mark> 9%			2 6	3	+2	+1	4.00	0.97
Ammunition Management	118			86%		_	8% 6	•	-	8 6	-	-5	-8	4.16	0.81
Information Mission Area (IMA)	951			80%			<b>6</b> 9%	•		1 6		+8	+3	3.97	0.96
Intelligence (Excepted Services Only)	501			77%			9%	30		4 6	_	+3	+4	3.96	0.95
Military Personnel Management	272			81%		109	<mark>%</mark> 9%	40	41 1	0 6	4			4.08	1.02





Item Detail	# Resp	0%	20%	Percent Re	espondin	g 80%	100%		tegory	y Per 3	cents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISION			-	1											
ON ENVIOLEN															
4d. Overall, my immediate supervisor/team leader is doing a good job.															
Total Army	20489			77%		12%	11%	36	41	12	7 4	0	+1	3.98	1.06
Total Career Program	10213			77%		12%	10%	36	41	12	6 4	0	+1	4.00	1.04
Civilian Personnel Administration	244			80%		11%	10%	35	45	11	7 3	-1	-3	4.02	1.00
Comptroller	962			78%		12%	10%	40	38	12	6 4	+1	-4	4.04	1.05
Safety Management	270			81%		9%	9%	42	39	9	7 3	+3	+2	4.12	1.00
Supply Management	810			75%		13%	12%	36	39	13	7 5	-4	+1	3.94	1.10
Contracting and Acquisition	466			76%		14%	11%	35	40	14	7 3	-4	+1	3.97	1.04
Quality and Reliability Assurance	77			81%		129	8%	35	45	12	5 3	+13	+28	4.05	0.95
Engineers and Scientists (Non-Construction)	1133			79%			9%	-	44		6 3	+1	+3	4.01	0.99
Materiel Maintenance Management	850			76%			11%		41		7 4	+1	+2	3.97	1.06
Engineers and Scientists (Construction)	1404			80%			<mark>6 8%</mark>	1	43		5 3	+4	+3	4.06	0.99
Security	237			78%			11%	1	36		7 4	-5	-1	4.04	1.07
Quality Assurance Specialists (Ammunition Surveillance)	61			66%			16%	1	39		13 3	+4	-9	3.72	1.09
Public Affairs and Communication Media	162			70%		16%	14%	1	38		8 6	+2	-4	3.83	1.13
Transportation Management	193			76%		15%		1	42		6 4	-1	+3	3.95	1.04
Manpower and Force Management	381			78%			11%	1	45		8 3	0	0	3.98	1.01
Housing Management	113			66%		20%	13%	1	33		8 5	-4	+20	3.81	1.14
Equal Employment Opportunity	92			78%			11%		28		5 5	-7	+7	4.12	1.14
Education Services	98			78%		10%		1	40		9 3	-1	+8	4.00	1.06
Training	765 118			75% 80%		13%	11% 6 8%	1	39 44		5 6	-2	-1	3.95	1.11
Ammunition Management Information Mission Area (IMA)	951					15%		35			4 4	-4	+4	4.03 3.96	1.01
Information Mission Area (IMA) Intelligence (Excepted Services Only)	499			75% 79%			10%	1	41		6 4 6 3	-2 +2	+1 +7	4.05	1.05 0.99
Military Personnel Management	273			79%			12%	1	42 42		6 3 7 5	+2		3.97	1.09
willitary Personnel Management	213			76%		10%	12%	30	42	10	1 5			3.97	1.09





Item Detail	# Resp	00/		Percent R	·		4000/			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1				
SUPERVISION			·		•										
4e. I have trust and confidence in my supervisor.															
Total Army	20515			73%		13%	13%	37	37 ′	13 8	6			3.91	1.14
Total Career Program				74%		13%	13%			13 7	7 5			3.93	1.12
Civilian Personnel Administration	242			74%		14%				14 8				3.95	1.07
Comptroller	960			74%		12%		1	34 ′		_			3.97	1.14
Safety Management	271			80%		7%	•	43		7 7	U			4.05	1.13
Supply Management	810			71%		14%	15%	1	36		_			3.85	1.18
Contracting and Acquisition	470			71%		16%	13%	1	36 ′		-			3.88	1.13
Quality and Reliability Assurance	78			73%		17%	10%	1	40 ′		6 4			3.92	1.05
Engineers and Scientists (Non-Construction)	1134			76%		13%	_	1	41 ′		7 4			3.98	1.04
Materiel Maintenance Management	851			74%		13%				13 7	6			3.92	1.15
Engineers and Scientists (Construction)	1406			78%			6 10%	1	39 ′					4.03	1.07
Security	236			76%		11%		1	35 ′					3.97	1.18
Quality Assurance Specialists (Ammunition Surveillance)	61			69%		15%	16%	1	43 ′					3.75	1.08
Public Affairs and Communication Media	162			69%		17%	14%	1	35 ′		•			3.81	1.17
Transportation Management	192			70%		17%	14%	1	37 ′					3.85	1.11
Manpower and Force Management	381			74%		11%	15%	1	37					3.91	1.16
Housing Management	112			65%		20%	15%	1	33 2		8			3.74	1.21
Equal Employment Opportunity	91			77%			12%	1	31 1					4.04	1.18
Education Services	97			73%		12%	14%	1		12 8				3.90	1.17
Training	765 118			72%		14%	14%	1	35 ′		_			3.88	1.17
Ammunition Management	956			74%		13%	14%	1	36 <i>′</i> 35 <i>′</i>					3.93	1.12
Information Mission Area (IMA)	499			70%		17%	13%	1			_			3.87	1.13
Intelligence (Excepted Services Only)				75%		13%			39 ′					3.96	1.08
Military Personnel Management	273			74%		11%	14%	38	37 ′	11 8	3 6			3.92	1.17





Item Detail	# Resp	00/	<b>I</b> 20%	Percent Re	espondin	g 80%	100%			/ Perc		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	00%	80%	100%	5	4	3	2 1				
SUPERVISION															
4f. My supervisor/team leader listens to what I have to say.															
Total Army	20504			78%		12%	11%	38	40	12 (	6 5			4.01	1.07
Total Cavacy Brawners	10015			700/		110/	100/	20	40	44 (	c 1			4.04	1.05
Total Career Program Civilian Personnel Administration	244			79%			10%		40		6 4			4.04	1.05
Civilian Personnel Administration  Comptroller	962			81% 81%			9% 10%	42	-		63 64			4.05 4.08	0.99
Safety Management	271			81%			10%		37		04 64			4.00	1.06
Supply Management	809			77%			12%	1	40		75			3.96	1.11
Contracting and Acquisition	466			76%		14%			42		64			3.97	1.04
Quality and Reliability Assurance	78			83%			% 8%	-	46	9	4 4			4.09	0.98
Engineers and Scientists (Non-Construction)	1134			80%			% 8%	-	43		 4 4			4.05	1.00
Materiel Maintenance Management	853			79%			10%	-		12 (	6 4			4.03	1.03
Engineers and Scientists (Construction)	1405			82%			<b>%</b> 8%	•	42		4 4			4.11	1.00
Security	237			78%		10%	12%	42	36	10	7 5			4.03	1.12
Quality Assurance Specialists (Ammunition Surveillance)	60			73%		17%	10%	32	42	17 1	0 0			3.95	0.94
Public Affairs and Communication Media	162			73%		14%	12%	36	38	14 9	9 3			3.94	1.07
Transportation Management	192			79%		13%	6 9%	32	46	13 (	6 3			3.99	0.98
Manpower and Force Management	381			78%		10%	12%	39	40	10	8 4			4.02	1.07
Housing Management	113			72%		16%	12%	37	35	16	7 5			3.91	1.13
Equal Employment Opportunity	92			82%		9%	10%	50	32	9 :	3 7			4.15	1.13
Education Services	98			78%			11%	•	37		9 2			4.05	1.03
Training	769			77%			12%		37		6 6			3.98	1.13
Ammunition Management	118			80%			6 9%	•	42		8 1			4.08	0.95
Information Mission Area (IMA)	946			77%			10%	•	40		5 5			4.00	1.06
Intelligence (Excepted Services Only)	499			80%			<b>6</b> 8%		41		5 4			4.07	1.01
Military Personnel Management	272			78%		11%	12%	43	35	11	7 5			4.04	1.12





Item Detail	# Resp				Respondin	_				Percen	ts C	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
TRAINING and DEVELOPMENT			ı	'	ı	'									
5a. The Army invests adequate resources for training and developing its civilian work force.															
Total Army	20176		5	8%	16%	26	%	14	45 1	6 19	7			3.40	1.15
Total Career Program	10066		6	60%	14%	26	%	15	45 1	4 19	7			3.42	1.15
Civilian Personnel Administration	239			64%	12	_	1%	1		2 20	4			3.55	1.13
Comptroller	942			66%			2%	19	47 1	2 16	6			3.57	1.13
Safety Management	269		5	8%	13%	29%	/ 0	16	42 1	3 20	9			3.35	1.22
Supply Management	800			63%	14	% 23	3%	15	48 1	4 18	5			3.51	1.10
Contracting and Acquisition	465			72%		11%	16%	20	53 1	1 13	3			3.72	1.02
Quality and Reliability Assurance	77		(	61%	10%	29%	6	23	38 1	0 19	9			3.47	1.29
Engineers and Scientists (Non-Construction)	1115			71%		12%	17%	22	49 1	2 14	3			3.73	1.06
Materiel Maintenance Management	840			64%	15	5% 2	2%	19	45 1	5 15	6			3.54	1.14
Engineers and Scientists (Construction)	1387			64%	13	23	3%	13	50 1	3 17	6			3.48	1.11
Security	232		48%	, D	19%	33%		1		9 25	9			3.17	1.16
Quality Assurance Specialists (Ammunition Surveillance)	59		46%		27%	279	%	1		7 19	8			3.27	1.19
Public Affairs and Communication Media	160		41%		8%	41%		1		8 30				2.99	1.22
Transportation Management	190		49%		14%	37%		•		4 24	- 1			3.09	1.25
Manpower and Force Management	374		47%		18%	34%		1	-	8 24	- 1			3.10	1.15
Housing Management	112		47%		21%	32%		1		1 24	8			3.15	1.12
Equal Employment Opportunity	90		54		13%	32%		1		3 23	9			3.27	1.21
Education Services	96		52°		16%	32%		1		-	16			3.10	1.22
Training	759		56	6%	14%	29%		1		4 22	8			3.32	1.16
Ammunition Management	118			69%	1001		18%	1		3 13	5			3.65	1.08
Information Mission Area (IMA)	935		49%		18%	33%		1		8 24	9			3.18	1.17
Intelligence (Excepted Services Only)	484		45%		16%	39%		1		6 29				3.03	1.17
Military Personnel Management	270		50%	6	17%	33%		10	41 1	7 21	12			3.15	1.21





Item Detail	# Resp	0%	<b>[</b> 20%	Percent F	Responding	80%	100%			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
TRAINING and DEVELOPMENT			1	-		-				<u>, -</u>	•				
TRAINING and DEVELOPINENT															
5b. My training needs are assessed.															
Total Army	20241		55°	%	21%		24%	12	44 2	21 19	5			3.37	1.08
Total Career Program			56'		20%		23%	1		20 18				3.39	1.07
Civilian Personnel Administration	239			2%	209		19%	1		20 15				3.54	1.03
Comptroller	949			1%	17%		21%	1		17 17				3.51	1.08
Safety Management	271		559		21%	_	25%	-	-	21 21	- 1			3.41	1.08
Supply Management	804			8%	20%	_	22%	1		20 18				3.44	1.04
Contracting and Acquisition	465 76			67% 66%		6%	17%	•		16 14 9 20				3.62 3.54	1.00
Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	1115			9%	9% 20%		25% 21%	1		9 20 20 17				3.47	1.15 1.05
Materiel Maintenance Management	841			9% 9%	21%		20%	1		21 15				3.48	1.03
Engineers and Scientists (Construction)	1390			52%	19		19%	1		19 15				3.50	0.99
Security	233		47%		24%		9%	1		24 23				3.21	1.07
Quality Assurance Specialists (Ammunition Surveillance)	59		51%	)	27%		22%	1		27 15				3.36	1.10
Public Affairs and Communication Media	161		34%	25°	%	41%		7	27 2	25 33	8			2.91	1.09
Transportation Management	192		48%		22%	30	)%	10	38 2	22 19	11			3.17	1.17
Manpower and Force Management	377		47%		22%	31	%	6	41 2	22 24	7			3.16	1.07
Housing Management	112		46%		29%		26%	11	35 2	29 22	4			3.27	1.03
Equal Employment Opportunity	91			67%			22%	-	51 1	_	- 1			3.56	1.11
Education Services	97		46%		24%		)%	1		24 20				3.12	1.11
Training	759		53%		21%		26%	1		21 21				3.32	1.09
Ammunition Management	118			65%	14		21%	1		14 17				3.53	1.05
Information Mission Area (IMA)	933		50%		23%		7%	1		23 21				3.27	1.09
Intelligence (Excepted Services Only)	494 268		41%	,	28%	31		1		28 24				3.08	1.04
Military Personnel Management	208		52%	0	19%	2	9%	9	43 1	19 19	10			3.22	1.15





Item Detail	# Resp	0%	P6	ercent F	Responding	80%	100%			Percents	% Fav Diff from 2006		Mean	Std Dev
		0 70	2070	1070	1	0078	10078	3		J 2	'			
TRAINING and DEVELOPMENT														
5c. My work unit is able to recruit people with the right skills.														
Total Army	20166		55%		21%	24	1%	10	44 2	1 18	7 +1	0	3.34	1.09
Total Career Program			56%		20%		4%			0 17		-1	3.36	1.08
Civilian Personnel Administration	240		59%		19%		2%	-		9 18 5		-10	3.41	1.03
Comptroller	948		60%		17%		2%			7 17 5		-6	3.46	1.07
Safety Management	267		58%		23%		19%	1		3 13 6		+6	3.47	1.09
Supply Management	799		56%		22%		2%			2 15		+1	3.38	1.09
Contracting and Acquisition	464		45%		23%	32%		1		3 22 10		0	3.09	1.13
Quality and Reliability Assurance	76		629		17%		1%			7 12 9		+14	3.43	1.13
Engineers and Scientists (Non-Construction)	1122		59%		19%		2%	•		9 17 5		+3	3.43	1.06
Materiel Maintenance Management	839		55%		21%	_	1%	•			5 +1	-5	3.35	1.08
Engineers and Scientists (Construction)	1382 231		60% 58%		20% 21%		20% !1%	1		0 15 £	5 +7 7 -15	+2	3.44 3.41	1.02 1.08
Security  Quality Assurance Specialists (Ammunition Surveillance)	59		44%	)	24%	32%		•		4 25		-19	3.14	1.10
Public Affairs and Communication Media	159		50%		24%	26		•		4 20 (	1	-19	3.14	1.04
Transportation Management	189		51%		25%	24		•		5 16		-7	3.27	1.10
Manpower and Force Management	375		55%		20%	25				0 18 7		-5	3.31	1.06
Housing Management	108		56%		18%	27		•		8 16 1 <sup>2</sup>		+16	3.25	1.15
Equal Employment Opportunity	91		64			3%	13%	•	47 2			+3	3.64	0.98
Education Services	95		59%		20%		1%	•		0 17 4		-4	3.43	1.01
Training	756		53%		20%	27		1	-	0 20		-1	3.32	1.12
Ammunition Management	116		619	%	16%		2%	•		6 11 1		+9	3.37	1.15
Information Mission Area (IMA)	932		48%		22%	29%		•		2 21 8		+2	3.21	1.11
Intelligence (Excepted Services Only)	484		58%	)	18%	24	1%	8	50 1	8 18	7 0	+2	3.35	1.08
Military Personnel Management	263		59%		18%	23	3%	11	48 1	8 16	7		3.39	1.10





Item Detail	# Resp	0%	20%	Percent I	Respon	_	0% 10	0%			Percents	Diff	Fav from 006	% Fav Diff from 2005	Mean	Std Dev
TRAINING and DEVELOPMENT					1		1									
5d. I have received sufficient training to be competitive for jobs at the next higher level.  Total Army	20218		6	60%		20%	20%	1	16 4	14 20	) 15	5	-1	0	3.50	1.09
Total Career Program	10088			63%		19%	18%	1	6 4	6 19	9 13	5	-1	-1	3.57	1.06
Civilian Personnel Administration	239			74%			4% 12		-	7 14		1	-4	0	3.77	0.90
Comptroller	952			67%		17%			_		7 12	4	-2	-3	3.67	1.03
Safety Management	270			62%		21%	17%					6	0	-2	3.60	1.10
Supply Management	800			62%		21%	17%	1	8 4	4 21	l 13	4	+2	0	3.59	1.06
Contracting and Acquisition	464			78%			12% 10	)% 2	24 5	4 12	2 7	2	0	-2	3.90	0.93
Quality and Reliability Assurance	77			61%		16%	23%	2	25 3	6 16	3 16	8	+8	+24	3.55	1.23
Engineers and Scientists (Non-Construction)	1110			69%		189	% 14°	% 1	8 5	1 18	3 11	3	+1	+3	3.70	0.98
Materiel Maintenance Management	845			63%		19%	17%	1	9 4	5 19	13	4	-5	-2	3.61	1.06
Engineers and Scientists (Construction)	1386			67%		18%	149	<b>%</b> 1	5 5	2 18	3 10		+2	+5	3.64	0.99
Security	234		56	6%	1	8%	25%	1	7 3	18	3 19	6 -	-18	-15	3.42	1.16
Quality Assurance Specialists (Ammunition Surveillance)	59			8%	1	7%	25%	_		-		3	-8	+3	3.41	1.06
Public Affairs and Communication Media	160			63%		18%	20%			-		6	-5	-6	3.54	1.10
Transportation Management	192		48%		24%		28%				1 17 1		-4	-3	3.21	1.16
Manpower and Force Management	375			9%		22%	18%					5	-1	+1	3.46	1.00
Housing Management	112		5	8%		19%	23%					-	+1	+1	3.45	1.11
Equal Employment Opportunity	91			66%		19%				88 19			-10	-6	3.76	1.06
Education Services	98			9%		17%	23%			5 17			-10	-10	3.42	1.15
Training	759		55	5%	2	22%	23%			9 22		6	-2	-3	3.42	1.13
Ammunition Management	117			69%		179				3 17		5	-6	-6	3.67	1.01
Information Mission Area (IMA)	936		54			2%	24%			2 22		-	+4	+1	3.37	1.11
Intelligence (Excepted Services Only)	492			5% 70/		10%	24%					4	0	0	3.37	1.03
Military Personnel Management	268		5	7%		19%	24%		4 4	3 19	16	1			3.40	1.13





Item Detail	# Resp	Perce	ent Responding	100%		gory P	ercents 2 1	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
TRAINING and DEVELOPMENT			1 1								
5e. I am satisfied with the career progression opportunities available to me.											
Total Army	20253	57%	18% 24	%	16 4	2 18	16 8	+3	+3	3.41	1.17
Total Career Program	10102	61%	17% 2	1%	17 4	4 17	15 7	+3	+3	3.50	1.13
Civilian Personnel Administration	237	78'	% 14%	8%	25 5	2 14	5 3	0	+1	3.92	0.93
Comptroller	953	67%	16%	18%	20 4	7 16	12 6	0	+1	3.63	1.10
Safety Management	270	61%	18%	0%	17 4	4 18	14 7	+19	+11	3.51	1.12
Supply Management	802	60%	20%	0%	17 4	3 20	14 7	+6	+3	3.50	1.13
Contracting and Acquisition	464	74%	12%	14%	21 5	3 12	10 4	+5	+4	3.76	1.02
Quality and Reliability Assurance	76	64%	9% 269	%	18 4	6 9	16 11	+32	+29	3.46	1.25
Engineers and Scientists (Non-Construction)	1120	67%	18%	16%	19 4	7 18	11 5	+1	+3	3.65	1.06
Materiel Maintenance Management	842	64%	16% 2	0%	21 4	3 16	14 7	-1	+3	3.57	1.15
Engineers and Scientists (Construction)	1387	69%	, .	17%	18 5	1 14	12 5	+7	+11	3.66	1.07
Security	234	46%	22% 32%		12 3	34 22	24 7	-8	-12	3.19	1.15
Quality Assurance Specialists (Ammunition Surveillance)	59	58%	20% 22	2%	17 4	1 20	20 2	-8	+3	3.51	1.05
Public Affairs and Communication Media	160	49%	24% 27%	%	13 3			0	0	3.27	1.15
Transportation Management	192	54%	16% 30%				19 11	-4	0	3.25	1.21
Manpower and Force Management	376	58%		1%		6 21		-8	-1	3.43	1.05
Housing Management	111	55%		1%	16 3	-			+5	3.45	1.10
Equal Employment Opportunity	91	60%	16% 23	8%	19 4		18 5	1	+8	3.51	1.14
Education Services	98	50%	17% 33%				16 16		-9	3.15	1.31
Training	761	52%	18% 30%				20 10		+5	3.27	1.23
Ammunition Management	118	69%		14%	21 4	-		_	-8	3.70	1.08
Information Mission Area (IMA)	937	52%	21% 27%	6	13 3		18 8	_	+4	3.30	1.16
Intelligence (Excepted Services Only)	492	49%	19% 32%	_			22 10		+4	3.17	1.15
Military Personnel Management	269	54%	18% 28%	6	12 4	2 18	18 10			3.28	1.18





Item Detail	# Resp	0%	20%	Percent F	Respond	_	% 100%			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0 78	2078	40 /6	0078	- 1	76 1007	0 3	-	3 2	'				
TRAINING and DEVELOPMENT															
5f. I am given a real opportunity to improve my skills in my organization.															
Total Army	20274			61%		21%	18%	17	44 2	21 13	5			3.56	1.07
, startum,				0.70		, , ,	.070				Ū			0.00	
Total Career Program	10106			64%		20%	16%	18	46 2	20 12	4			3.63	1.04
Civilian Personnel Administration	238			75%			18% 7%	<u>6</u> 23	52 ′	18 5	2			3.88	0.89
Comptroller	954			68%		19%	14%	23	45 ′	19 11	3			3.73	1.03
Safety Management	269			61%		23%	16%	_		23 11				3.61	1.06
Supply Management	802			62%		21%	17%			21 12	4			3.61	1.06
Contracting and Acquisition	465			74%		14		_	51 ′		-			3.80	1.01
Quality and Reliability Assurance	76			66%		12%	22%			12 17				3.63	1.18
Engineers and Scientists (Non-Construction)	1119			70%		18%		_	48 ′		-			3.76	0.99
Materiel Maintenance Management	843			65%		22%	14%	_		22 10				3.67	1.01
Engineers and Scientists (Construction)	1389			72%		17		-	53 ′	-	-			3.76	0.95
Security	233			61%		19%	20%	_		19 15				3.52	1.08
Quality Assurance Specialists (Ammunition Surveillance)	59			8%		20%	22%	_		20 19				3.47	1.06
Public Affairs and Communication Media	159			8%		24%	18%	_	45 2		-			3.46	1.06
Transportation Management	192			8%		19%	23%	_		19 16				3.41	1.12
Manpower and Force Management	377			59%		23%	17%	_		23 13				3.50	1.00
Housing Management	111		5	71%		18%	24%	_		18 22				3.47	1.08
Equal Employment Opportunity	91				2	13% 2%		_	46 1	13 9 22 15				3.75	1.13 1.19
Education Services	95 762			5% 58%		20%	23% 21%			22 15 20 15				3.42 3.49	1.19
Training Ammunition Management	118		o	73%		149		_	53					3.49	1.13
Information Mission Area (IMA)	940		-50	6%		23%	21%	_		14 9 23 15				3.44	1.01
Intelligence (Excepted Services Only)	491			6%		25%	19%	_		25 15 25 14				3.42	1.00
Military Personnel Management	270			59%		22%	19%			22 13				3.47	1.00
wintary reisonner warragement	210			70		ZZ /0	1370	14	<del>-1-1</del> 2	13	- 1			3.47	1.09





Item Detail	# Resp	0%	20%	Percent Ro	espondir	ng 80%	100%		0 ,	Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
TRAINING and DEVELOPMENT			ı	'	ı	1									
5g. I have received sufficient training to be a supervisor or manager.															
Total Army	20271			73%		15%	12%	23	50 1	5 9	3	-6	-5	3.80	0.99
Total Career Program	10115			75%		14%	11%	24	51 1	4 8	3	-5	-4	3.84	0.97
Civilian Personnel Administration	240			77%		14%	6 9%	25	53 1	4 7	2	-11	-10	3.90	0.92
Comptroller	952			78%		119	6 11%	27	52 1	1 8	3	-4	-1	3.92	0.96
Safety Management	268			73%		15%	13%	26	47 1	5 9	3	+7	0	3.83	1.03
Supply Management	802			79%		139	% 8%	27	51 1	3 6	2	-3	-8	3.96	0.92
Contracting and Acquisition	467			79%		119	<b>%</b> 9%	26	53 1	1 7	2	-3	0	3.94	0.92
Quality and Reliability Assurance	76			70%		16%	14%	25	45 1	8 6	7	-7	+10	3.74	1.12
Engineers and Scientists (Non-Construction)	1122			76%		13%	11%	24	52 1	3 8	3	-3	-2	3.86	0.96
Materiel Maintenance Management	842			76%		14%	10%	27	49 1	4 8	3	-6	-6	3.90	0.98
Engineers and Scientists (Construction)	1390			75%		14%	11%	22	53 1	4 8	3	-4	-3	3.83	0.95
Security	234			72%		15%	13%	24	48 1	5 7	6	-13	-10	3.78	1.07
Quality Assurance Specialists (Ammunition Surveillance)	59			64%	10	0% 25	5%	15	49 1	22	3	-13	-26	3.51	1.10
Public Affairs and Communication Media	160			73%		18%	9%	•	51 1	3 6	4	-7	-8	3.82	0.96
Transportation Management	193			76%		16%		1	53 1	5	4	-6	-2	3.86	0.95
Manpower and Force Management	377			75%		15%		20			2	-7	+2	3.82	0.92
Housing Management	112			69%		19%	13%	1	-	9 11	2	-9	+1	3.79	0.99
Equal Employment Opportunity	91			78%		10%			45 1		3	-9	-7	3.96	1.04
Education Services	98			63%		20%	16%	1	42 2		3	-9	-6	3.65	1.05
Training	759			72%		15%	13%	1	47 1		4	-9	-6	3.81	1.02
Ammunition Management	118			77%			11%	27		_	3	-6	-2	3.90	0.99
Information Mission Area (IMA)	940			71%		17%	12%	20		_	4	-2	-5	3.75	0.99
Intelligence (Excepted Services Only)	493			69%		18%	13%	14			4	-9	-9	3.67	0.95
Military Personnel Management	270			74%		13%	13%	22	53 1	3 8	5			3.78	1.04





Item Detail	# Resp			Percent R	-	_				Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
TRAINING and DEVELOPMENT			•	,	'	'									
5h. I am interested in receiving training in skills related to but different from those I use on my current job.															
Total Army	20304			70%		21%	9%	23	47 2	21 8	1			3.82	0.92
Total Career Program	10128			67%		22%	10%	20	47 2	2 9	1			3.76	0.92
Civilian Personnel Administration	239		559		27		18%	14		7 16				3.50	0.97
Comptroller	950			64%		23%	13%		44 2	_	_			3.71	0.95
Safety Management	271			77%		19		1		9 4	1			3.99	0.82
Supply Management	804			73%		20%	7%	1	-	20 6	1			3.91	0.88
Contracting and Acquisition	465			66%		24%	10%	-	48 2	-				3.72	0.91
Quality and Reliability Assurance	77			66%		26%	8%	1	48 2		0			3.77	0.84
Engineers and Scientists (Non-Construction)	1123			0%		29%	11%	1	45 2		2			3.61	0.91
Materiel Maintenance Management	845			68%		25%	8%	20	47 2	25 6	1			3.79	0.88
Engineers and Scientists (Construction)	1392		60	0%		26%	14%	14	46 2	6 12	2			3.59	0.93
Security	233			73%		18%	9%	23	50 1	8 6	3			3.85	0.94
Quality Assurance Specialists (Ammunition Surveillance)	59		(	64%		25%	10%	27	37 2	25 5	5			3.76	1.06
Public Affairs and Communication Media	161			71%		17%	11%	29	43 1	7 10	1			3.88	0.98
Transportation Management	194			75%		20%	6 5	26	49 2	20 4	2			3.94	0.86
Manpower and Force Management	377			67%		21%	12%	16	50 2	21 11	1			3.70	0.91
Housing Management	110			77%		179	% 5	23	55 1	7 5	0			3.95	0.78
Equal Employment Opportunity	91			79%		15	% 5	32	47 1	5 4	1			4.04	0.86
Education Services	97			69%		22%	9%	20	49 2	22 9	0			3.79	0.86
Training	763			73%		17%	10%	26	47 1	7 8	1			3.88	0.94
Ammunition Management	118			67%		20%	13%	16	51 2	20 8	4			3.66	0.98
Information Mission Area (IMA)	943			72%		19%	9%	24	48 1	9 7	1			3.87	0.90
Intelligence (Excepted Services Only)	494			71%		19%	10%	19	52 1	9 9	1			3.80	0.88
Military Personnel Management	269			74%		19%	7%	31	43 1	9 5	2			3.97	0.93





Item Detail	# Resp	0%	20%	Percent Re	espondin	g 80%	100%			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0 70	2078	1070	1	1	10078	J		3 2	· '				
TRAINING and DEVELOPMENT															
5i. I know what training I need to advance my career with the Army.															
Total Army	20310			73%		17%	10%	21	52 1	7 9	2			3.82	0.92
,															
Total Career Program	10132			76%		15%	9%	22	54 1	5 7	2			3.88	0.89
Civilian Personnel Administration	239			83%		10	7%	24	59 1	0 6	1			3.99	0.83
Comptroller	950			82%		11	<b> %</b>   7%	25	58 1	11 6	1			3.99	0.82
Safety Management	271			84%			2% 4	1	53 1	2 4	0			4.11	0.76
Supply Management	805			80%			% 7%	1	-	3 6	1			4.00	0.87
Contracting and Acquisition	467			82%			2% 6	1		2 5				4.00	0.80
Quality and Reliability Assurance	77			73%		19%	8%	1	55 1					3.82	0.85
Engineers and Scientists (Non-Construction)	1123			67%		20%	13%	1	50 2		_			3.70	0.94
Materiel Maintenance Management	845			78%			6 8%	1	54 1		_			3.93	0.89
Engineers and Scientists (Construction)	1393			72%		18%	10%	-		8 8	_			3.77	0.87
Security	233			85%			11% 4	1	59 1					4.07	0.77
Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media	59 160			75%		17%		1	54 1		2			3.85	0.88
	194			78%		169		1	-	6 5				3.97	0.86
Transportation Management Manpower and Force Management	377			76% 76%		13% 17%		1	55 1 58 1					3.85 3.87	0.94 0.80
Housing Management	112			79%			% 7%	1	53 1		' 0			3.97	0.83
Equal Employment Opportunity	90			93%		17,	33	1		3 3	-			4.33	0.70
Education Services	97			74%		16%	9%	1		6 7	2			3.84	0.90
Training	763			76%		15%		1	52 1	-	_			3.87	0.92
Ammunition Management	118			79%			% 7%	1	59 1		_			3.88	0.87
Information Mission Area (IMA)	942			73%		15%	11%	1		5 9				3.81	0.95
Intelligence (Excepted Services Only)	494			74%		15%	11%	19	56 1	5 9	2			3.81	0.90
Military Personnel Management	270			71%		17%	11%	23	48 1	7 10	) 1			3.81	0.95





TRAINING and DEVELOPMENT  5j. I know what developmental experiences I need to advance my career with the Army.  Total Career Program  Civilian Personnel Administration  Comptroller  Safety Management  Supply Management  Contracting and Acquisition  Quality and Reliability Assurance  Engineers and Scientists (Non-Construction)		0%	20%	40%	60%	80%					11	2006	2005	1	Dev
5j. I know what developmental experiences I need to advance my career with the Army.  Total Army  Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)				•			100%	5	7	3 2	_				
Total Army  Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)															
Total Army  Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)															
Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	20300			71%		18%	11%	20 !	51 1	8 10	2			3.77	0.94
Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	20000			1170		1070	1170		,	0 10	-			0.77	0.0 1
Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	10128			73%		16%	10%	20 5	53 10	6 9	2			3.82	0.91
Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	238			81%		11	% 8%	24 5	57 1°	1 6	1			3.96	0.85
Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	951			77%		13%	10%	23 5	54 1	3 9	1			3.88	0.90
Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	271			80%		13	% 7%	28 5	52 1	3 7	0			4.02	0.83
Quality and Reliability Assurance Engineers and Scientists (Non-Construction)	806			80%		12	% 8%	27 :	53 1	2 7	1			3.97	0.87
Engineers and Scientists (Non-Construction)				77%		15%	8%	23 5	54 1	5 7	1			3.91	0.86
,				71%		17%	12%			7 11	1			3.73	0.90
			(	63%		23%	15%			3 12	2			3.59	0.94
Materiel Maintenance Management				76%			9%		53 1		2			3.87	0.90
Engineers and Scientists (Construction)				71%		18%	11%		56 18	-	2			3.73	0.88
Security				82%			3% 5		56 1		1			4.03	0.80
Quality Assurance Specialists (Ammunition Surveillance)				69%		20%	10%		49 20		2			3.78	0.92
Public Affairs and Communication Media				73%		16%	11%		48 1		- 1			3.85	0.98
Transportation Management				74%		16%			53 10		3			3.84	0.94
Manpower and Force Management				70%		20%	10%		54 2		1			3.75	0.87
Housing Management				77% 91%		15%	8%		54 15 52 4	5 8 4 4	0			3.91	0.83
Equal Employment Opportunity Education Services				77%		11%			54 1		0			4.26 3.88	0.74 0.94
Training				73%		17%	10%		54 1 52 1		2			3.83	0.94
Ammunition Management				77%		13%			52 i 58 1:		3			3.83	0.93
Information Mission Area (IMA)	_			70%		17%	13%		50 1.		- 1			3.74	0.93
Intelligence (Excepted Services Only)				71%		18%	111%		53 18		- 1			3.74	0.92
Military Personnel Management				72%		1070	1 1 70	., .	,, ,,	0	-			5.77	0.93





Item Detail	# Resp	Nothing at all	A little	Some	A lot
TRAINING and DEVELOPMENT					
6. How much, if anything, have you heard about the Enterprise Human Capital Lifecycle Management System? This is an Army initiative to establish new, broader career paths for civilians and help them manage their development and training. Total Army	20341	69%	19%	10%	2%
Total Career Program	10137	66%	21%	10%	2%
Civilian Personnel Administration	240	27%	31%	30%	12%
Comptroller	951	66%	23%	9%	2%
Safety Management		68%	17%	12%	4%
Supply Management	805	69%	19%	10%	2%
Contracting and Acquisition	466	70%	20%	9%	1%
Quality and Reliability Assurance	77	73%	16%	12%	0%
Engineers and Scientists (Non-Construction)	1125	68%	21%	10%	2%
Materiel Maintenance Management	845	65%	19%	13%	2%
Engineers and Scientists (Construction)	1395	74%	19%	6%	1%
Security	233	70%	19%	9%	1%
Quality Assurance Specialists (Ammunition Surveillance)	59	80%	14%	7%	0%
Public Affairs and Communication Media	160	59%	27%	12%	2%
Transportation Management	194	66%	24%	7%	3%
Manpower and Force Management	377	54%	26%	16%	5%
Housing Management	111	68%	16%	14%	2%
Equal Employment Opportunity	91	45%	34%	18%	3%
Education Services	99	73%	18%	7%	2%
Training	762	66%	22%	9%	2%
Ammunition Management	118	68%	21%	9%	2%
Information Mission Area (IMA)	945	65%	22%	11%	2%
Intelligence (Excepted Services Only)	491	72%	21%	7%	0%
Military Personnel Management	270	57%	27%	11%	4%





Item Detail	# Resp	Yes	No	Do not know
TRAINING and DEVELOPMENT				
7. Are you in an Army career program?  Total Army	20329	47%	32%	20%
Total Career Program	10141	68%	18%	14%
Civilian Personnel Administration	240	87%	12%	2%
Comptroller	951	81%	13%	6%
Safety Management	271	92%	6%	2%
Supply Management	807	63%	21%	16%
Contracting and Acquisition	466	79%	12%	9%
Quality and Reliability Assurance	77	56%	26%	18%
Engineers and Scientists (Non-Construction)	1126	66%	15%	19%
Materiel Maintenance Management	843	62%	25%	13%
Engineers and Scientists (Construction)	1393	68%	18%	15%
Security	232	57%	20%	22%
Quality Assurance Specialists (Ammunition Surveillance)	59	90%	7%	3%
Public Affairs and Communication Media	161	70%	10%	20%
Transportation Management	194	64%	24%	12%
Manpower and Force Management	377	63%	25%	12%
Housing Management	112	64%	25%	11%
Equal Employment Opportunity	91	86%	10%	4%
Education Services	99	60%	22%	18%
Training	762	57%	24%	19%
Ammunition Management	118	82%	12%	6%
Information Mission Area (IMA)	945	66%	17%	17%
Intelligence (Excepted Services Only)	494	61%	15%	24%
Military Personnel Management	270	46%	31%	24%





Item Detail	# Resp	No help	A little help	A moderate amount of help	A lot of help	A great deal of help
TRAINING and DEVELOPMENT						
How much help, if any, have you had from a formal or informal mentor for planning your career path in the Army?						
Total Army	20294	52%	25%	16%	5%	2%
Total Career Program	10133	47%	27%	18%	6%	2%
Civilian Personnel Administration	240	46%	23%	16%	11%	3%
Comptroller	953	41%	30%	19%	7%	3%
Safety Management	271	33%	31%	24%	8%	4%
Supply Management	806	48%	26%	19%	6%	2%
Contracting and Acquisition	466	37%	30%	22%	9%	3%
Quality and Reliability Assurance	77	58%	17%	18%	5%	1%
Engineers and Scientists (Non-Construction)	1126	43%	31%	19%	5%	2%
Materiel Maintenance Management	842	45%	26%	20%	7%	2%
Engineers and Scientists (Construction)	1391	39%	31%	20%	8%	2%
Security	232	59%	22%	15%	3%	1%
Quality Assurance Specialists (Ammunition Surveillance)	59	37%	34%	25%	3%	0%
Public Affairs and Communication Media	161	52%	24%	19%	3%	1%
Transportation Management	194	56%	20%	20%	2%	3%
Manpower and Force Management	378	52%	25%	15%	4%	4%
Housing Management	111	45%	23%	21%	7%	4%
Equal Employment Opportunity	91	45%	27%	15%	3%	9%
Education Services	99	48%	23%	14%	11%	3%
Training	760	54%	23%	13%	7%	2%
Ammunition Management	118	38%	26%	17%	14%	4%
Information Mission Area (IMA)	944	53%	26%	16%	4%	1%
Intelligence (Excepted Services Only)	490	56%	28%	11%	5%	1%
Military Personnel Management	271	64%	19%	12%	4%	1%





Item Detail	# Resp			ercent	Responding					Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
LEADERSHIP DEVELOPMENT			1	'	ı	1									
LEADEROIM DEVELOI MENT															
9a. The priority your organization places on leader development.															
Total Army	19903		44%		30%	26	%	9	36 3	0 19	7			3.20	1.06
· · · · · · · · · · · · · · · · · · ·			,0	•	3070		,,,	Ĭ	00 0		.			0.20	
Total Career Program	9949		47%		28%	25	5%	9	38 2	8 19	7			3.24	1.06
Civilian Personnel Administration	237		56%	Ď	25%	,	19%	14	42 2	5 15	4			3.46	1.04
Comptroller	938		50%		25%	24	1%	10	40 2	5 19	5			3.31	1.06
Safety Management	267		46%		33%	2	1%	11	35 3	3 18	4			3.32	1.01
Supply Management	790		46%		28%	26	%	8	38 2	8 20	6			3.22	1.05
Contracting and Acquisition	457		52%		27%	2	1%	12	39 2	7 14	7			3.36	1.09
Quality and Reliability Assurance	74		45%		31%	24	1%	8	36 3	1 16	8			3.20	1.07
Engineers and Scientists (Non-Construction)	1109		48%		29%	2	3%	9	39 2	9 16	6			3.28	1.05
Materiel Maintenance Management	831		46%		29%	25	5%	10	36 2	9 19	6			3.25	1.07
Engineers and Scientists (Construction)	1368		58%	6	24%		18%	•		4 13	5			3.46	1.03
Security	222		41%		24%	36%		•		4 27	9			3.05	1.13
Quality Assurance Specialists (Ammunition Surveillance)	56		46%		27%	27	• • • • • • • • • • • • • • • • • • • •	-		7 21	5			3.20	1.01
Public Affairs and Communication Media	159		36%		34%	30%		-		4 22	8			3.06	1.07
Transportation Management	190		37%		34%	28°		•	31 3		8			3.08	1.05
Manpower and Force Management	371		39%		30%	31%		•		0 25	6			3.08	1.03
Housing Management	111		45%		28%	27		•		8 21	6			3.22	1.08
Equal Employment Opportunity	89		60'	%	20%		20%	•		0 17	3			3.55	1.08
Education Services	94		40%		26%	34%		•			13			3.05	1.21
Training	749		43%		28%	299		•		8 21	8			3.14	1.10
Ammunition Management	117		53%		23%		1%	1		3 18	6			3.33	1.07
Information Mission Area (IMA)	916		41%		32%	27		•		2 20	8			3.13	1.05
Intelligence (Excepted Services Only)	487		35%		31%	34%		1		1 26	8			2.95	1.01
Military Personnel Management	265		40%		32%	299	<u> </u>	6	33 3	2 20	9			3.08	1.07





Item Detail	# Resp		Pe	ercent	Responding			Cate	egory	Percen	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2003		
LEADERSHIP DEVELOPMENT															
9b. The quality of available leader development training.															
Total Army	19486		44%		30%	26	6%	9	36 3	0 19	6			3.21	1.05
•															
Total Career Program	9726		47%		29%	2	4%	9	38 2	9 18	6			3.27	1.04
Civilian Personnel Administration	233		58%	)	22%		20%	12	45 2	2 17	3			3.46	1.01
Comptroller	918		52%		26%	2	2%	•		6 17	5			3.34	1.03
Safety Management	263		46%		31%	2	2%	11	35 3	1 19	3			3.32	1.02
Supply Management	781		46%		29%	25	5%	8	38 2	9 20	5			3.24	1.03
Contracting and Acquisition	445		56%		26%		18%	1		6 13	5			3.45	1.02
Quality and Reliability Assurance	75		41%		33%	25	5%	1		3 20	5			3.19	1.02
Engineers and Scientists (Non-Construction)	1071		52%		29%		19%	1		9 15	5			3.40	1.02
Materiel Maintenance Management	822		47%		29%		4%	1		9 18	6			3.28	1.06
Engineers and Scientists (Construction)	1331		55%		28%	_	17%	-		8 12	5			3.45	1.00
Security	218		37%		33%	30%		1		3 23	7			3.08	1.06
Quality Assurance Specialists (Ammunition Surveillance)	54		46%		30%	_	4%	1		0 15	9			3.20	1.08
Public Affairs and Communication Media	155		39%		23%	37%		1		3 30	8			3.03	1.13
Transportation Management	188		41%		31%	28				1 20	7			3.14	1.06
Manpower and Force Management	362		38%		33%	28		1		3 23	5			3.10	0.98
Housing Management	109		43%		32%		5%	1	35 3		7			3.19	1.05
Equal Employment Opportunity	87		57%	•	21%		2%	1		1 18	3			3.48	1.07
Education Services	94		43%		31%	27		•			13			3.10	1.12
Training	730		40%		30%	30%		1		0 22	8			3.09	1.09
Ammunition Management	112		54%		27%		19%	1		7 13	5			3.40	1.01
Information Mission Area (IMA)	896		42%		33%		5%	1		3 19	6			3.19	1.02
Intelligence (Excepted Services Only)	473		35%		33%	32%		1		3 26	6			3.00	0.97
Military Personnel Management	259		39%		32%	29°	<b>7</b> 0	Ь	32 3	2 20	9			3.07	1.06





Item Detail	# Resp			Percer	nt Respo	nding				egory	Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60	%	80%	100%	6 5	4	3 2	1	2000	2000		
LEADERSHIP DEVELOPMENT			ı	1	1		'									
<ol><li>9c. Developmental assignments that give you experience in other functions in the organization.</li></ol>																
Total Army	19558		38%		35%		27	<b>7</b> %	7	30 3	5 20	7			3.10	1.04
. Saarum,			0070		3370			,,,	•			•			0	
Total Career Program	9746		38%		35%		27	7%	7	31 3	5 20	7			3.12	1.03
Civilian Personnel Administration	236		44%		33	3%	2	22%	9	35 3	3 19	3			3.27	0.98
Comptroller	916		36%		37%		27	7%	8	28 3	7 20	7			3.10	1.03
Safety Management	260		35%		39%		2	6%	7	28 3	9 23	3			3.13	0.94
Supply Management	768		40%		32%		28	%	7	32 3	2 22	6			3.13	1.03
Contracting and Acquisition	446		44%		32	%	2	4%	10	34 3	2 16	8			3.22	1.08
Quality and Reliability Assurance	74		32%		43%		2	4%	-	-	3 16	-			3.07	1.00
Engineers and Scientists (Non-Construction)	1083		44%		33		2	23%	9	35 3	3 18	5			3.25	1.03
Materiel Maintenance Management	819		43%		329		2	6%	-		2 19				3.19	1.05
Engineers and Scientists (Construction)	1338		49%	, D		32%		19%	_		2 14				3.36	0.98
Security	218		32%		38%		30'	%	_		8 22				3.03	1.06
Quality Assurance Specialists (Ammunition Surveillance)	54		41%		33%	ò		6%	-		3 15				3.13	1.12
Public Affairs and Communication Media	153		32%		34%		34%		_		4 25				2.96	1.07
Transportation Management	190		30%		41%		29		-		1 21	-			2.99	1.03
Manpower and Force Management	364	25	5%	3	9%		36%		-		9 29				2.86	0.95
Housing Management	110		36%		35%		29		_		5 20				3.05	1.07
Equal Employment Opportunity	89		37%		38%			5%	-	29 3	-	-			3.15	1.00
Education Services	96		31%		34%		34%		-		4 20				2.90	1.14
Training	728		31%		37%		329		-		7 22	-			2.96	1.04
Ammunition Management	114		49%			31%		20%	-		1 14				3.32	1.03
Information Mission Area (IMA)	901		32%		39%		29				9 20				3.00	1.02
Intelligence (Excepted Services Only)	474		6%		40%		34%		_		0 26				2.87	0.97
Military Personnel Management	265	(	30%		40%		29	%	5	25 4	0 19	11			2.95	1.03





Item Detail	# Resp			ercent	Responding					Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
LEADERSHIP DEVELOPMENT			ı	'	ı	- 1									
LEADEROIM DEVELOI MENT															
9d. The availability of opportunities to expand the range of your skills.															
Total Army	19841		44%		29%	27	%	8	35 2	9 20	7			3.19	1.06
,											-				
Total Career Program	9894		45%		30%	25	%	8	37 3	0 19	6			3.23	1.04
Civilian Personnel Administration	239		49%		29%	2	1%	10	39 2	9 18	3			3.36	0.99
Comptroller	928		48%		29%	24	1%	9	38 2	9 18	5			3.28	1.04
Safety Management	267		44%		31%	25	%	9	36 3	1 22	3			3.25	0.99
Supply Management	785		45%		29%	26	%	8	37 2	9 20	6			3.20	1.05
Contracting and Acquisition	450		52%		27%	2	1%	12	40 2	7 16	5			3.37	1.05
Quality and Reliability Assurance	77		43%		34%	23	3%	5	38 3	4 16	8			3.17	1.01
Engineers and Scientists (Non-Construction)	1095		51%		29%	2	20%	10	41 2	9 16	4			3.37	1.00
Materiel Maintenance Management	825		46%		29%		<b>!</b> %	-	37 2	-	5			3.26	1.03
Engineers and Scientists (Construction)	1361		55%	)	27%		18%	1		7 14	4			3.43	0.98
Security	224		38%		30%	32%		1		0 23	9			3.07	1.13
Quality Assurance Specialists (Ammunition Surveillance)	55		45%		29%	25	%	1		9 20	5			3.20	1.00
Public Affairs and Communication Media	157		38%		27%	35%		1	29 2		6			3.05	1.09
Transportation Management	193		35%		33%	32%		1		3 23	9			3.01	1.09
Manpower and Force Management	367		39%		30%	31%		1		0 25	6			3.08	1.02
Housing Management	112		38%		33%	29%		1		3 20	9			3.09	1.08
Equal Employment Opportunity	89		48%		28%		1%	1		8 17	.7			3.28	1.07
Education Services	97		37%		33%	30%		1		3 19	- 1			3.00	1.06
Training	745		40%	· ·	28%	32%		1		8 22				3.06	1.11
Ammunition Management	113		589	/o	279		15%	1	-	7 12	4			3.50	0.94
Information Mission Area (IMA)	915		39%		33%	279	<b>%</b>	1		3 19	8			3.11	1.05
Intelligence (Excepted Services Only)	483		35%		31%	34%	/	1		1 27	8			2.95	1.00
Military Personnel Management	265		36%		34%	29%	o	/	29 3	4 20	10			3.04	1.07





Item Detail	# Resp	0% 20%	Percent	Respond	ing 80%	100%			Percents	% Fav Diff from 2006	Mean	Std Dev
LEADEDCHID DEVELOPMENT		1				10070		•				
LEADERSHIP DEVELOPMENT												
9e. The help you have received to plan your career path.												
Total Army	19964	32%		33%	34%		6	26 3	3 23 1	1	 2.92	1.09
Total Career Program	9989	34%		33%	33%		6	28 3	3 22 1	1	 2.97	1.08
Civilian Personnel Administration	236	39%		33%	28%	6	10	30 3	3 20	8	 3.13	1.09
Comptroller	942	38%		35%	27%	%	7	31 3	5 20	7	 3.10	1.04
Safety Management	268	35%		33%	31%	ı	1		3 22 1	-	 3.02	1.09
Supply Management	794	37%		29%	35%		•		9 24 1		 2.97	1.11
Contracting and Acquisition	458	43%		29%	28%	6	•	34 2		1	 3.14	1.11
Quality and Reliability Assurance	77	26%	31%		43%				1 31 1		 2.78	1.09
Engineers and Scientists (Non-Construction)	1106	35%		34%	31%		1		4 22 1	-	 3.01	1.08
Materiel Maintenance Management	836	36%		33%	32%		-		3 21 1		 2.99	1.09
Engineers and Scientists (Construction)	1373	40%	200	34%	26	%	1	34 3		8	 3.12	1.03
Security  Ouglity Assurance Specialists (Amounities Surveillesse)	226 57	23%	38%	32%	38% 26°	)/	•		8 26 1 2 18		 2.79 3.12	1.06
Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media	159	23%	35%		42%	<del>/</del> 0	1		5 27 1	9 4	 2.72	1.04
Transportation Management	193	30%	27%		43%		•	22 2			 2.72	1.10
Manpower and Force Management	373	30%		5%	36%		•		5 25 1	1	 2.88	1.04
Housing Management	111	36%		27%	37%		•		7 25 1		 2.95	1.14
Equal Employment Opportunity	89	39%		33%	28%	6	1			_ 7	 3.11	1.03
Education Services	98	32%	3	33%	36%		8	23 3	3 19 1	6	 2.88	1.18
Training	746	27%	330	%	40%		6	21 3	3 24 1	6	 2.78	1.13
Ammunition Management	117	40%		33%	26°	%	6	34 3	3 17	9	 3.10	1.06
Information Mission Area (IMA)	923	28%	36	6%	36%		5	23 3	6 24 1	2	 2.85	1.07
Intelligence (Excepted Services Only)	490	24%	33%		42%		2	22 3	3 27 1	5	 2.69	1.05
Military Personnel Management	265	26%	349	%	39%		5	21 3	4 23 1	6	 2.77	1.11





Item Detail	# Resp	F	Percent	Responding			Cate	gory F	Percents	S Dif	Fav f from	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40%	60%	80% 1	00%	5	4 3	3 2	1 1	.000	2003		
LEADERSHIP DEVELOPMENT			ı	ı	I									
9f. The way your supervisor creates or calls attention to leader development opportunities.														
Total Army	19867	42%		34%	24%		9 3	32 34	1 16	9			3.18	1.08
Total Career Program	9928	44%		33%	23%		10 3	34 33	3 15	8			3.23	1.07
Civilian Personnel Administration	238	49%		31%	20%		12 3			3			3.38	1.01
Comptroller	931	48%		30%	22%			36 30		7			3.30	1.09
Safety Management	264	45%		34%	21%		11 3			6			3.29	1.04
Supply Management	788	44%		30%	27%		9 3	35 30	18	9			3.18	1.09
Contracting and Acquisition	457	48%		30%	22%		11 3	37 30	15	8			3.29	1.09
Quality and Reliability Assurance	75	41%		32%	27%		12 2	29 32	2 19	8			3.19	1.12
Engineers and Scientists (Non-Construction)	1094	46%		34%	20%	o	11 3	35 34	1 14	6			3.31	1.03
Materiel Maintenance Management	831	43%		32%	24%		10 3	33 32	2 16	8			3.22	1.09
Engineers and Scientists (Construction)	1372	51%		31%	179	%	11 4	41 31	l 11	6			3.38	1.03
Security	222	37%		36%	27%		10 2	27 36	3 19	9			3.11	1.10
Quality Assurance Specialists (Ammunition Surveillance)	56	36%		39%	25%		7 2	29 39	9 14 1	1			3.07	1.07
Public Affairs and Communication Media	157	37%		30%	33%		8 2	29 30	22 1	11			3.01	1.13
Transportation Management	191	45%		32%	23%		10 3	35 32	2 15	8			3.24	1.08
Manpower and Force Management	370	43%		32%	25%		8 3	36 32	2 18	6			3.20	1.03
Housing Management	112	41%		35%	24%			30 35		8			3.20	1.08
Equal Employment Opportunity	89		l%	19%		Ď		47 19		9			3.45	1.13
Education Services	98	42%		31%	28%			29 31		12			3.15	1.20
Training	748	37%		36%	26%				3 15 1	11			3.09	1.11
Ammunition Management	116	47%		30%	22%		9 3			6			3.28	1.03
Information Mission Area (IMA)	916	38%		37%	25%			30 37		9			3.12	1.05
Intelligence (Excepted Services Only)	487	36%		36%	28%			30 36		8			3.05	1.03
Military Personnel Management	264	36%		36%	28%		8 2	28 36	5 16 1	12			3.04	1.10





Item Detail	# Resp			Percent Re	spondin	g		Cat	tegory	Perc	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1	2000	2003		
PERSONAL WORK EXPERIENCES			ı	ı	ı	ı									
10a. My work gives me a feeling of personal accomplishment.															
Total Army	19953			85%			8% 7%	38	47	8	5 2			4.13	0.92
· ·															
Total Career Program	9942			85%			8% 7%	37	48	8	5 2			4.13	0.91
Civilian Personnel Administration	237			89%			5 6	40	49	5	4 2			4.21	0.85
Comptroller	939			85%			8% 7%	37	49	8	5 2			4.14	0.89
Safety Management	266			88%			7% 5	33	54	7	4 1			4.15	0.81
Supply Management	795			85%			8% 7%	40	45	8	4 2			4.16	0.91
Contracting and Acquisition	458			86%			<b>7%</b> 6	39	47	7	4 2			4.17	0.89
Quality and Reliability Assurance	75			83%		1	2% 5	27	56	12	4 1			4.03	0.82
Engineers and Scientists (Non-Construction)	1102			86%			<b>7%</b> 7%	37	49	7	5 2			4.14	0.90
Materiel Maintenance Management	824			83%		9	<b>%</b> 8%	37	46	9	5 3			4.09	0.95
Engineers and Scientists (Construction)	1365			87%			<b>7%</b> 6	36	51	7	4 2			4.15	0.87
Security	223			83%		8	<b>%</b> 9%		47	8	5 4			4.06	0.99
Quality Assurance Specialists (Ammunition Surveillance)	58			83%		9	<b>%</b> 9%	31	52	9	7 2			4.03	0.91
Public Affairs and Communication Media	158			84%		1	0% 6	35	48	10	4 2			4.11	0.89
Transportation Management	193			89%			6 6	41	48	6	4 2			4.22	0.85
Manpower and Force Management	368			82%		89	<b>%</b> 10%	29	53	8	6 3			3.99	0.96
Housing Management	111			87%			8% 5	1	42	8	4 1			4.27	0.83
Equal Employment Opportunity	89			91%			4 4	53	38	4	3 1			4.38	0.81
Education Services	98			89%			8% 3	48	41	8	0 3			4.31	0.86
Training	747			84%		7	<b>%</b> 9%	40	44	7	5 3			4.12	0.99
Ammunition Management	116			85%			6 9%	-	41	6	6 3			4.19	0.97
Information Mission Area (IMA)	919			82%		10	8%	34			6 2			4.05	0.94
Intelligence (Excepted Services Only)	482			85%			8% 7%	35	50	8	5 2			4.12	0.89
Military Personnel Management	266			88%			<b>7%</b> 5	50	38	7	2 3			4.30	0.90

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		ſ	Percent Re	spondin	ıg		Cat	tegory	Perc	cents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1	2000	2000		
PERSONAL WORK EXPERIENCES															
10b. I like the kind of work I do.															
Total Army	19958			91%			6 3	47	44	6	2 1			4.34	0.76
Total Career Program	9946			91%			6 3	46	45	6	2 1			4.33	0.76
Civilian Personnel Administration	237			93%			3 4	50	43	3	3 1			4.39	0.76
Comptroller	938			91%			7%3	43	47	7	2 1			4.30	0.74
Safety Management	267			94%			5	49	46	5	1 0			4.42	0.62
Supply Management	795			91%			6	51	41	6	2 1			4.39	0.75
Contracting and Acquisition	459			90%			7% 3	45	45	7	3 0			4.31	0.76
Quality and Reliability Assurance	75			93%			5	41	52	5	1 0			4.33	0.64
Engineers and Scientists (Non-Construction)	1102			89%			7% 4	40	48	7	3 1			4.23	0.81
Materiel Maintenance Management	824			88%			8% 3	46	43	8	3 1			4.30	0.79
Engineers and Scientists (Construction)	1367			90%			6 4	44	46	6	3 1			4.30	0.77
Security	224			93%			4	50	42	4	2 1			4.40	0.74
Quality Assurance Specialists (Ammunition Surveillance)	58			90%			5 5	41	48	5	5 0			4.26	0.78
Public Affairs and Communication Media	158			92%			6	51	42	6	2 0			4.41	0.69
Transportation Management	193			96%			3		47	3	1 0			4.44	0.61
Manpower and Force Management	367			88%			8% 5	36	51	8	4 1			4.18	0.80
Housing Management	111			95%				1	38	3	1 2			4.47	0.76
Equal Employment Opportunity	89			96%			3	65	30	3	0 1			4.58	0.67
Education Services	98			91%			6 3	53	38	6	1 2			4.39	0.82
Training	747			92%			5 3	48	44	5	2 2			4.35	0.79
Ammunition Management	116			90%			9%	•	38	9	1 1			4.39	0.75
Information Mission Area (IMA)	920			91%			6 3	43		-	3 1			4.30	0.75
Intelligence (Excepted Services Only)	482			91%			6 4	1	44	-	2 1			4.33	0.78
Military Personnel Management	266			94%			5	58	36	5	1 0			4.51	0.64

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		Р	ercent F	Respond	ding		Ca	ategory	/ Percer	nts		% Fav Diff from	Mean	Std Dev
		0%	20%	40%	60%	8	30% 10	5 %	4	3 2	1	2006	2005		
PERSONAL WORK EXPERIENCES			ı	i											
10c. Creativity and innovation are rewarded.															
Total Army	19845		56%	, 0	2	21%	22%	21	36	21 15	7	-5	-4	3.48	1.17
·					<u> </u>										
Total Career Program	9889		589	6		22%	20%	21	37	22 14	6	-7	-5	3.52	1.15
Civilian Personnel Administration	233		58°	6		24%	18%	19	39	24 15	3	-22	-20	3.57	1.05
Comptroller	931		59°	%		21%	20%	23	36	21 15	5	-9	-12	3.56	1.15
Safety Management	263		59°	%		24%	17%	21	38	24 13	5	-3	-1	3.58	1.10
Supply Management	787		55%	)	2	1%	24%	21	34	21 18	6	-7	-10	3.46	1.18
Contracting and Acquisition	454		54%		25	5%	22%	18	35	25 16	6	-8	-11	3.44	1.14
Quality and Reliability Assurance	73		58%	6		22%	21%	18	40 2	22 12	8	+10	+10	3.47	1.16
Engineers and Scientists (Non-Construction)	1098		62	%		19%	19%	20	42	19 13	6	-12	-9	3.56	1.12
Materiel Maintenance Management	822		59	%		22%	19%	22	37	22 13	6	-6	-4	3.55	1.16
Engineers and Scientists (Construction)	1363		58°	%		23%	19%	20	39	23 13	6	-2	0	3.54	1.11
Security	224		56%	, 0	2	24%	20%	23	33	24 12	8	-8	+3	3.51	1.20
Quality Assurance Specialists (Ammunition Surveillance)	58		60	%		22%	17%	19	41	22 12	5	+6	+5	3.57	1.08
Public Affairs and Communication Media	157		55%	)	2	1%	24%	20	35	21 17	6	-4	-3	3.46	1.18
Transportation Management	192		53%		24	1%	23%	22	31 2	24 15	8	-7	-1	3.44	1.21
Manpower and Force Management	366		58°	%		22%	20%	18	40 2	22 15	5	-11	-9	3.52	1.10
Housing Management	109		56%	, D	2	2%	22%	18	38	22 13	9	-5	-2	3.43	1.19
Equal Employment Opportunity	86		60	%		21%	19%	28	33 2	21 13	6	-18	+6	3.64	1.18
Education Services	98		52%		239	%	24%	23	29	23 14	10	-11	-12	3.41	1.27
Training	747		56%	0	2	21%	23%	21	35	21 14	8	-4	+1	3.46	1.21
Ammunition Management	113		56%	D	20	0%	24%	24	32	20 18	6	-16	-10	3.50	1.21
Information Mission Area (IMA)	917		54%		2	5%	21%	20	34	25 15	6	-4	-5	3.47	1.15
Intelligence (Excepted Services Only)	479		589	6	2	20%	22%	19	39	20 16	7	-7	-2	3.48	1.16
Military Personnel Management	266		58%	6		22%	21%	25	33	22 13	8			3.54	1.21

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent Re	-	_					cents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 ′				
PERSONAL WORK EXPERIENCES			'	'	'										
10d. The work I do is important.															
Total Army	19929			95%			4	56	39	4	1 (	)		4.50	0.65
Total Career Program	9933			95%			4	56	39	4	1 (	)		4.48	0.66
Civilian Personnel Administration	236			97%	)			56	41	1	0 1			4.52	0.63
Comptroller	938			94%			5	51	43	5	1 1			4.42	0.69
Safety Management	267			97%				66	31	2	1 (	)		4.63	0.56
Supply Management	792			95%			4	-	34	4	1 1			4.54	0.66
Contracting and Acquisition	459			96%			4		38	4	0 (	)		4.52	0.61
Quality and Reliability Assurance	75			99%	6			63	36	0	0 1			4.59	0.63
Engineers and Scientists (Non-Construction)	1098			93%			6		45	6	0 (	)		4.41	0.66
Materiel Maintenance Management	822			95%			3		39	3	2 (	)		4.48	0.68
Engineers and Scientists (Construction)	1366			94%			5		43	5	1 (	)		4.44	0.66
Security	223			95%			4	-	31	4	0 1			4.57	0.66
Quality Assurance Specialists (Ammunition Surveillance)	58			93%			7%		33	7	0 (	)		4.53	0.62
Public Affairs and Communication Media	157			94%			4		39	4	2 (	)		4.46	0.67
Transportation Management	193			97%					33	3	0 1			4.60	0.60
Manpower and Force Management	368			93%			5		48	5	1 (			4.36	0.67
Housing Management	111			98%					31	2	0 (			4.66	0.51
Equal Employment Opportunity	89			97%			3	-	20	3	0 (	)		4.73	0.51
Education Services	98			96%			3		30	3	0 1			4.60	0.65
Training	746			96%					37	3	1 1			4.52	0.67
Ammunition Management	116			97%					29	3	0 1			4.62	0.62
Information Mission Area (IMA)	919			94%			5		42	5	1 1			4.44	0.68
Intelligence (Excepted Services Only)	483			95%			4		36	4	1 1			4.51	0.67
Military Personnel Management	266			95%			5	65	30	5	0 (			4.60	0.59

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		I	Percent Re	spondir	ng		Cat	egory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1				
PERSONAL WORK EXPERIENCES			ı	ı	ı	ı									
10e. I know how my work relates to the organization's goals and priorities.															
Total Army	19924			92%			6	48	13	6 2	1			4.36	0.75
I oldi Ailiiy	19924			92 /0			U	40	43	0 2	. '			4.30	0.73
Total Career Program	9926			91%			6 3	48	43	6 2	1			4.36	0.75
Civilian Personnel Administration	237			95%			3	1		3 1	1			4.44	0.71
Comptroller	939			92%			5	•		5 2	. 0			4.37	0.71
Safety Management	267			93%			43			4 2	1			4.39	0.73
Supply Management	792			93%			5	1		5 2	1			4.44	0.72
Contracting and Acquisition	458			93%			5	46	48	5 2	2 0			4.37	0.67
Quality and Reliability Assurance	75			96%				45	51	3 0	) 1			4.39	0.67
Engineers and Scientists (Non-Construction)	1097			88%			8% 4	41	47	8 3	3 1			4.24	0.80
Materiel Maintenance Management	823			93%			5	49	44	5 2	1			4.38	0.72
Engineers and Scientists (Construction)	1360			91%			6 3	44	46	6 2	1			4.30	0.77
Security	224			89%			6 5	54	35	6 4	2			4.35	0.88
Quality Assurance Specialists (Ammunition Surveillance)	58			83%			14% 3	45	38 1	4 3	0			4.24	0.82
Public Affairs and Communication Media	156			97%	)			60	38	3 0	0			4.57	0.54
Transportation Management	193			92%			6	50	42	6 1	1			4.38	0.74
Manpower and Force Management	368			94%			4	42	52	4 2	1			4.33	0.69
Housing Management	111			94%			6	59	34	6 0	0			4.53	0.61
Equal Employment Opportunity	88			95%			3	70	25	3 1	0			4.65	0.60
Education Services	98			90%			6 4	1	36	6 3	1			4.39	0.82
Training	747			92%			5		40	5 2	1			4.41	0.73
Ammunition Management	116			90%			7% 3	1	00	7 1	3			4.34	0.85
Information Mission Area (IMA)	918			88%			7% 5	46		7 4	1			4.28	0.82
Intelligence (Excepted Services Only)	483			88%			8% 4	1		8 3	1			4.29	0.81
Military Personnel Management	265			95%			4	59	36	4 1	0			4.52	0.65

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent R	espondir	ng		Cat	egory	Percer	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		
PERSONAL WORK EXPERIENCES			ı		1										
10f. My talents are used well in the workplace.															
Total Army	19937			74%		12%	13%	32	42 1	2 9	4			3.89	1.09
,															
Total Career Program	9934			75%		12%	13%	32	43 1	2 9	4			3.90	1.07
Civilian Personnel Administration	237			81%		10	% 9%	34	47 1	0 5	3			4.03	0.98
Comptroller	939			76%		12%	12%	34	42 1	2 9	4			3.94	1.06
Safety Management	267			78%		9%	12%	31	47	9 10	2			3.95	1.01
Supply Management	794			75%		12%	12%	34	41 1	2 8	4			3.93	1.08
Contracting and Acquisition	457			76%		11%	12%	28	48 1	1 7	5			3.86	1.06
Quality and Reliability Assurance	75			73%		11%	16%	28	45 1	1 12	4			3.81	1.09
Engineers and Scientists (Non-Construction)	1102			75%		13%	13%	25	49 1	3 9	4			3.84	1.02
Materiel Maintenance Management	824			73%		13%	14%	32	41 1	3 10	4			3.87	1.11
Engineers and Scientists (Construction)	1363			79%		10%	11%	30	48 1	0 7	4			3.94	1.02
Security	223			74%		14%	13%	37	36 1	4 9	3			3.95	1.08
Quality Assurance Specialists (Ammunition Surveillance)	58			76%		14%	10%	36	40 1	4 9	2			4.00	1.00
Public Affairs and Communication Media	156			70%		14%	16%	28	42 1	4 13	3			3.79	1.09
Transportation Management	192			80%		10%	6 10%	32	47 1	0 6	4			3.97	1.02
Manpower and Force Management	368			71%		15%	14%	28	43 1	5 10	4			3.81	1.06
Housing Management	111			79%		139	8%	33		3 5	4			4.01	0.98
Equal Employment Opportunity	88			76%		13%	11%	44	32 1	3 8	3			4.06	1.09
Education Services	98			77%		9%	14%	36		9 11	3			3.95	1.08
Training	746			74%		13%	13%	34		3 8	4			3.91	1.10
Ammunition Management	116			76%		10%	14%	36		0 8	6			3.92	1.15
Information Mission Area (IMA)	917			70%		14%	16%	29	41 1	4 10	5			3.79	1.14
Intelligence (Excepted Services Only)	483			72%		15%	13%	31	42 1	5 9	4			3.86	1.07
Military Personnel Management	267			79%		119	<b>6</b> 9%	45	34 1	1 7	3			4.13	1.03

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		ı	Percent Re	espondin	g		Cat	egory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1	2000	2000		
PERSONAL WORK EXPERIENCES			1	ı	ı	ı									
40g. The people I work with econograph to get the ich dans															
10g. The people I work with cooperate to get the job done.  Total Army	19944			81%		110	% 9%	22	48 1	1 6	3			4.02	0.95
I oldi Ailiiy	19944			01/6		- 11	/6   9 /6	33	40 1	1 (	, ,			4.02	0.93
Total Career Program	9940			82%		10	% 8%	34	48 1	0 5	5 2			4.06	0.93
Civilian Personnel Administration	237			89%			7% 4		_	7 3				4.21	0.81
Comptroller	939			82%		10	0% 8%	1	-	0 5	_			4.07	0.93
Safety Management	267			75%		14%		29		4 9	3			3.89	1.02
Supply Management	795			82%		10	% 8%	37	45 1	0 5	5 3			4.07	0.97
Contracting and Acquisition	457			82%		10	% 8%	31	51 1	0 5	5 3			4.02	0.95
Quality and Reliability Assurance	75			81%		12	2% 7%	35	47 1	2 5	5 1			4.08	0.89
Engineers and Scientists (Non-Construction)	1101			82%		11	% 7%	29	53 1	1 5	5 2			4.01	0.89
Materiel Maintenance Management	825			82%		10	<b>%</b> 9%	33	48 1	0 6	3			4.04	0.95
Engineers and Scientists (Construction)	1368			83%		1	1% 6	33	50 1	1 4	1 2			4.07	0.89
Security	223			83%		99	<b>%</b> 9%	35	48	9 7	7 2			4.06	0.94
Quality Assurance Specialists (Ammunition Surveillance)	58			72%		16%	12%	24	48 1	6 10	2			3.83	0.97
Public Affairs and Communication Media	157			76%		13%	11%	35	41 1	3 8	3			3.97	1.02
Transportation Management	192			84%		7	<mark>%</mark> 9%	40	44	7 6	3			4.13	0.97
Manpower and Force Management	368			81%		10	<b>%</b> 9%	30	51 1	0 7	7 1			4.01	0.90
Housing Management	111			87%			4 9%			4 6	3			4.16	0.95
Equal Employment Opportunity	88			84%			14%	47	38 1	4 1	1			4.27	0.82
Education Services	98			82%			<mark>%</mark> 8%	•		0 4	1 4			4.12	1.02
Training	747			84%			<mark>%</mark> 8%			8 5	5 3			4.13	0.95
Ammunition Management	116			83%			4% 3	35		4 3	3 0			4.15	0.78
Information Mission Area (IMA)	918			80%			8%	30		2 6				3.99	0.93
Intelligence (Excepted Services Only)	482			82%			<mark>6</mark> 10%			8 7	7 2			3.99	0.94
Military Personnel Management	265			86%			6 7%	47	40	6 5	5 3			4.23	0.95

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent F	Respon	ding		Cat	tegory	Percer	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	809	% 100%	5	4	3 2	1	2006	2005		
PERSONAL WORK EXPERIENCES			1		1	1									
10h. Employees have a feeling of personal empowerment with respect to work processes.															
Total Army	19830			64%		19%	16%	21	44 1	9 11	5			3.63	1.09
Total Career Program	9888			65%		19%	16%	21	44 1	9 11	5			3.65	1.08
Civilian Personnel Administration	235			65%		20%	15%			20 11	3			3.67	1.03
Comptroller	937			66%		17%	17%	-		7 12	5			3.65	1.11
Safety Management	263			64%		22%	13%			2 11	2			3.69	0.98
Supply Management	786			68%		17%	15%	25	43 1	7 10	5			3.74	1.09
Contracting and Acquisition	456			61%		20%	19%	18	44 2	20 13	6			3.54	1.11
Quality and Reliability Assurance	75		5	6%		28%	16%	16	40 2	28 11	5			3.51	1.05
Engineers and Scientists (Non-Construction)	1097			62%		21%	17%	17	45 2	21 11	6			3.56	1.07
Materiel Maintenance Management	822			69%		18%	14%	23	46 1	8 9	4			3.74	1.05
Engineers and Scientists (Construction)	1353			66%		18%	16%	19	47 1	8 11	5			3.64	1.06
Security	222			65%		19%	15%	23	42 1	9 9	6			3.67	1.12
Quality Assurance Specialists (Ammunition Surveillance)	57			67%		18%	16%	14	53 1	8 12	4			3.61	0.99
Public Affairs and Communication Media	156			63%		18%	19%	-		8 10	8			3.59	1.18
Transportation Management	191			70%		15%	15%	24	46 1	5 11	4			3.75	1.07
Manpower and Force Management	365			61%		23%	16%	15	46 2	23 13	3			3.57	0.99
Housing Management	111			75%			<b>%</b> 13%	7		3 8	5			3.83	1.04
Equal Employment Opportunity	88			65%		20%	15%	-		20 11	3			3.81	1.13
Education Services	97			62%		13%	25%	_		3 16	8			3.57	1.28
Training	747			68%		18%	15%	-		8 10	5			3.70	1.08
Ammunition Management	116			63%		19%	18%	-		9 14	4			3.62	1.10
Information Mission Area (IMA)	916			61%		20%	18%	-		20 13	5			3.58	1.10
Intelligence (Excepted Services Only)	480			62%		21%	17%			21 12	5			3.59	1.07
Military Personnel Management	265			73%		15	% 11%	34	39 1	5 6	5			3.91	1.09

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent R	Respondii	ng		Cat	egory	Percer	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2003		
PERSONAL WORK EXPERIENCES				ı											
10i. I feel encouraged to come up with better ways of doing things.															
Total Army	19932			71%		15%	14%	29	42 1	5 9	5			3.81	1.10
Total Airily	15552			1 1 70		1070	1 70	25	72 1	5 5	J			0.01	1.10
Total Career Program	9935			71%		15%	14%	29	43 1	5 9	4			3.82	1.09
Civilian Personnel Administration	234			73%		14%	13%		46 1		4			3.84	1.05
Comptroller	937			73%		15%	13%	32		5 8	5			3.88	1.10
Safety Management	267			73%		14%	13%		44 1	4 11	2			3.87	1.01
Supply Management	794			73%		15%	12%	32	41 1	5 7	5			3.89	1.09
Contracting and Acquisition	458			69%		15%	16%	26	42 1	5 12	5			3.74	1.11
Quality and Reliability Assurance	75			68%		19%	13%	24	44 1	9 11	3			3.76	1.02
Engineers and Scientists (Non-Construction)	1099			70%		16%	14%	25	46 1	6 9	5			3.77	1.07
Materiel Maintenance Management	823			71%		15%	13%	29	43 1	5 9	4			3.83	1.07
Engineers and Scientists (Construction)	1367			70%		15%	15%	26	44 1	5 10	5			3.76	1.10
Security	224			72%		11%	17%	29	43 1	1 13	4			3.79	1.12
Quality Assurance Specialists (Ammunition Surveillance)	58			71%		19%	10%	28	43 1	9 5	5			3.83	1.05
Public Affairs and Communication Media	157			69%		10%	21%	27	42 1	0 15	6			3.70	1.19
Transportation Management	192			71%		16%	13%	32	40 1	6 8	4			3.86	1.08
Manpower and Force Management	368			70%		16%	14%	24	46 1	6 11	3			3.78	1.02
Housing Management	111			69%		18%	13%	29	41 1	8 7	5			3.80	1.10
Equal Employment Opportunity	89			80%		12	2% 8%	46	34 1	2 3	4			4.13	1.05
Education Services	98			66%		16%	17%	33	34 1	6 11	6			3.76	1.20
Training	748			72%		14%	14%	31	41 1	4 8	5			3.84	1.11
Ammunition Management	115			70%		17%	14%	35	35 1	7 10	3			3.87	1.11
Information Mission Area (IMA)	919			72%		14%	15%	27	44 1	4 11	4			3.80	1.08
Intelligence (Excepted Services Only)	482			70%		16%	14%	27	43 1	6 10	4			3.79	1.07
Military Personnel Management	267			73%		16%	10%	39	34 1	6 7	3			3.98	1.07

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp	0%	F 20%	Percent	Responding	80%	100%			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0,0		1			10070		•		•				
PERSONAL WORK EXPERIENCES															
10j. My workload is reasonable.															
Total Army	19924		58	%	15%	28	%	15	43 ′	5 17	11			3.34	1.23
•															
Total Career Program	9935		56°	%	15%	29	%	14	42 ′	5 18	3 11			3.29	1.23
Civilian Personnel Administration	235		55%	6	13%	32%	, 0	12	43 ′	3 20	12			3.23	1.24
Comptroller	938		58	%	14%	28	%	15	43 ′	14 18	3 10			3.35	1.22
Safety Management	267		56°		16%	27	%	15	41 ′	6 15	12			3.32	1.25
Supply Management	795			3%	149		3%	-	44 ′					3.48	1.21
Contracting and Acquisition	458		47%		14%	39%		1		4 24				3.02	1.28
Quality and Reliability Assurance	74			65%			22%	1	51 1		12			3.45	1.20
Engineers and Scientists (Non-Construction)	1101		54%		17%	29		1	44 ′		3 10			3.26	1.18
Materiel Maintenance Management	825			0%	15%		4%	-	44 ′					3.44	1.19
Engineers and Scientists (Construction)	1366		54%		15%	319		1		5 20				3.20	1.20
Security	224		50%		17%	33%		1		7 22				3.18	1.23
Quality Assurance Specialists (Ammunition Surveillance)	58		559		16%	29	<u>%</u>	1	-	6 22				3.34	1.18
Public Affairs and Communication Media	157		52%		11%	36%	00/	1		11 19				3.13	1.34
Transportation Management Manpower and Force Management	191 367			65% °/	13		3%	1		3  13  4  19				3.50	1.21 1.17
Housing Management	111		58 57'		14% 16%	28 27		1		16 14				3.28	1.17
Equal Employment Opportunity	89		57 57		9%	34%		1	30		) 15			3.36	1.42
Education Services	98		45%	/0	15%	40%	)	1	33 ′		2 17			3.00	1.32
Training	746		<del>43</del> 78	1%	13%	28	%	1	41 ′		5 13			3.36	1.29
Ammunition Management	116			1%		2%	16%	1	45 2					3.53	1.12
Information Mission Area (IMA)	919		52%		15%	33%		1		5 19				3.18	1.27
Intelligence (Excepted Services Only)	482		52%		14%	33%		1		4 23				3.19	1.21
Military Personnel Management	265			1%	15%		, 4%	1		15 16				3.52	

<sup>--</sup> No history data available

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Item Detail	# Resp			Percent Re	espondin	g		Cat	tegory	Perce	ents	1	% Fav	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1	2006	2005		
PERSONAL WORK EXPERIENCES			ı	ı	ı	ı									
10k. I know what is expected of me on the job.															
Total Army	19879			82%		10	8%	30	52	10 6	5 2			4.03	0.91
Total Cavacy Brawson	9908			82%		11	0/ 70/	29	53	11				4.04	0.00
Total Career Program Civilian Personnel Administration	234			87%			% 7%	28	59					4.01	0.89
	934 934			82%			8% 5	1		8 3 11 6				4.08 4.04	0.80
Comptroller Safety Management	934 266			85%			% 7% 3% 7%	-	54	8 6	2 1			4.04	0.85
Supply Management	791			84%			0% 7%	1		0 0	) I			4.10	0.85
Contracting and Acquisition	459			83%			% 8%	27	56	9 6	5 2			3.99	0.91
Quality and Reliability Assurance	75			83%			7% 7%	1		11 5				4.03	
Engineers and Scientists (Non-Construction)	1095			79%			6 8%	•		13 7	72			3.90	0.86
Materiel Maintenance Management	822			82%			% 7%	1		11 6	_			4.03	0.89
Engineers and Scientists (Construction)	1365			83%			0% 7%			10 5	_			3.98	0.84
Security	221			81%			% 9%	1		10 6	5 2			4.05	0.95
Quality Assurance Specialists (Ammunition Surveillance)	58			81%			% 9%	-		10 9	_			4.03	0.87
Public Affairs and Communication Media	155			74%		14%	13%	1		14 10				3.79	0.98
Transportation Management	192			87%			9% 4		53	9	1 3			4.14	0.86
Manpower and Force Management	366			82%			% 8%	1		10 6	3 2			3.95	0.87
Housing Management	111			86%			6 8%	37	49	6 6	3 2			4.13	0.91
Equal Employment Opportunity	88			90%			6 5	53	36	6 2	2 2			4.36	0.87
Education Services	98			83%		79	6 10%	36	47	7 9	9 1			4.07	0.94
Training	744			82%		11	% 7%	31	51	11 4	4 3			4.02	0.93
Ammunition Management	115			84%		1	0% 6	37	47	10 2	2 4			4.11	0.96
Information Mission Area (IMA)	917			79%		13%	6 9%	27	52	13 6	3			3.94	0.94
Intelligence (Excepted Services Only)	482			81%		11	<b>%</b> 8%	26	55	11 7	7 1			3.98	0.86
Military Personnel Management	267			85%		7	<mark>7%</mark> 8%	40	46	7 5	5 3			4.15	0.94

<sup>--</sup> No history data available

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Item Detail	# Resp			Perc	ent R	Respondir	ng		Cate	egory I	Percents		% Fav	Mean	Std Dev
		0%	20%	4	40%	60%	80%	100%	5	4	3 2 1	2006	2005		
PERSONAL WORK EXPERIENCES			1		ı		i								
10l. There are too few people to do the work. *															
Total Army	19884	19%	6	20%		6	1%		4	15 20	31 30	)		2.33	1.17
Total Career Program	9917	18%	o l	20%		62	2%		4	14 20	31 31			2.30	1.16
Civilian Personnel Administration	234	229	%	20%		Ę	8%		3	19 20	28 30	)		2.37	1.18
Comptroller	932	239	%	20%		!	57%		4	18 20	31 27	'		2.43	1.18
Safety Management	267	14%	21	%		66'	%		5	9 2	1 30 36	s		2.18	1.16
Supply Management	794	229	%	20%		Į.	8%		6	16 20	29 29	)		2.40	1.22
Contracting and Acquisition	456	13%	15%			72%			5	8 1	5 31 41			2.04	1.14
Quality and Reliability Assurance	75	20%	6	19%		6	l%		9	11 19	9 33 28	3		2.40	1.25
Engineers and Scientists (Non-Construction)	1100	19%	6	23%			8%		3	16 23	3 34 24	↓		2.39	1.11
Materiel Maintenance Management	823	19%	6	23%			8%		3	16 23	3 31 26	6		2.38	1.13
Engineers and Scientists (Construction)	1364	20%	6	24%			56%			17 24				2.45	1.12
Security	224	19%	ъ́ 1	5%		67°	6		5	13 1	5 30 36	S		2.21	1.22
Quality Assurance Specialists (Ammunition Surveillance)	58	14%	_	31%			55%		0	14 3°	1 24 31			2.28	1.05
Public Affairs and Communication Media	157	20%		13%		67°	6		3	17 13	3 25 42	2		2.15	1.23
Transportation Management	193	15%		2%		63			6		2 23 40			2.17	1.21
Manpower and Force Management	368	23		21%			55%			18 2°				2.51	1.17
Housing Management	111		12%			74%					2 38 36			2.07	1.09
Equal Employment Opportunity	89	24		10%		66°	6				28 38			2.33	1.41
Education Services	97	16%				72%			-		1 24 48			2.01	1.23
Training	745	17%		7%		65					7 31 34			2.22	1.18
Ammunition Management	115		6%		27%		47%				7 28 19	1		2.67	1.18
Information Mission Area (IMA)	913	13%				71%					31 40			2.06	1.11
Intelligence (Excepted Services Only)	482	14%				71%					5 33 38			2.07	1.10
Military Personnel Management	267	12%	21	%		679	6		2	10 2	1 31 36	5		2.12	1.08

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent R	tespondii	•				Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2000		
PERSONAL WORK EXPERIENCES			ı	1	ı	ı									
10m. Physical conditions (noise, temperature, lighting, cleanliness) allow employees to perform their jobs well.															
Total Army	19870			71%		15%	15%	21	50 1	5 10	5			3.72	1.06
Total Career Program	9911			71%		14%	15%	20	50 1	4 10	5			3.72	1.05
Civilian Personnel Administration	236			67%		16%	17%			6 12				3.66	1.10
Comptroller	933			73%		12%	15%	22	51 1	2 11	4			3.77	1.02
Safety Management	264			75%		14%	11%	25	50 1	4 6	5			3.84	1.04
Supply Management	792			76%		14%	10%	24	52 1	4 6	4			3.86	0.98
Contracting and Acquisition	457			65%		14%	21%	17	48 1	4 14	7			3.55	1.13
Quality and Reliability Assurance	75			68%		17%	15%	19	49 1	7 11	4			3.68	1.02
Engineers and Scientists (Non-Construction)	1098			66%		16%	18%	16	50 1	6 13	5			3.58	1.07
Materiel Maintenance Management	824			73%		15%	12%	22	51 1	5 8	3			3.81	0.98
Engineers and Scientists (Construction)	1367			75%		14%	11%	20	55 1	4 8	4			3.80	0.97
Security	222			69%		15%	16%	23	46 1	5 12	5			3.71	1.08
Quality Assurance Specialists (Ammunition Surveillance)	58			76%		14%	10%	19	57 1	4 9	2			3.83	0.89
Public Affairs and Communication Media	157			67%		20%	13%	24	43 2	0 10	4			3.74	1.05
Transportation Management	192			76%		12%	13%	24	52 1	2 7	5			3.82	1.04
Manpower and Force Management	366			69%		13%	18%	20	49 1	3 11	7			3.65	1.12
Housing Management	111			75%		14%	11%	31	44 1	4 7	4			3.91	1.03
Equal Employment Opportunity	87			72%		13%	15%	25	47 1	3 11	3			3.79	1.05
Education Services	97			68%		16%	15%	23	45 1	6 10	5			3.70	1.09
Training	743			69%		14%	17%	20	49 1	4 12	6			3.65	1.10
Ammunition Management	116			79%		9%	12%	19	60	9 9	3			3.84	0.93
Information Mission Area (IMA)	916			69%		16%	16%	19	50 1	6 10	5			3.66	1.06
Intelligence (Excepted Services Only)	482			62%	1	6% 2	21%	14	49 1	6 13	9			3.46	1.14
Military Personnel Management	265			75%		12%	13%	27	48 1	2 8	5			3.84	1.07

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent Re	spondir	ıg		Cat	egory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1	2006	2005		
PERSONAL WORK EXPERIENCES			1	1	ı										
10n. Employees are protected from health and safety hazards on the job.															
Total Army	19866			85%			9% 6	31	53	9 4	2			4.08	0.86
ŕ															
Total Career Program	9897			85%			9% 5	31	54	9 4	2			4.09	0.84
Civilian Personnel Administration	237			84%			9% 6	30	54	9 6	0			4.08	0.82
Comptroller	933			85%			10% 6	32	53 1	0 4	1			4.10	0.84
Safety Management	266			88%			6 7%	40	47	6 6	1			4.20	0.86
Supply Management	790			87%			8% 4	33	54	8 3	2			4.14	0.82
Contracting and Acquisition	454			84%			9% 7%	28	57	9 5	2			4.03	0.87
Quality and Reliability Assurance	75			88%			8% 4	28	60	8 1	3			4.09	0.80
Engineers and Scientists (Non-Construction)	1098			86%			10% 5	29	57 1	0 4	1			4.08	0.79
Materiel Maintenance Management	823			87%			8% 5	34	53	8 3	1			4.15	0.80
Engineers and Scientists (Construction)	1365			92%			5	36	56	5 2	1			4.24	0.71
Security	224			82%		1	1% 7%	31	50 1	1 4	3			4.03	0.93
Quality Assurance Specialists (Ammunition Surveillance)	58			83%		1	0% 7%	31	52 1	0 3	3			4.03	0.93
Public Affairs and Communication Media	157			82%		1	13% 4	30	52 1	3 4	0			4.08	0.78
Transportation Management	191			85%			10% 5	31	53 1	0 3	2			4.09	0.84
Manpower and Force Management	366			83%		1	1% 7%	28	54 1	1 4	2			4.02	0.87
Housing Management	108			88%			7% 5	43	45	7 3	2			4.24	0.85
Equal Employment Opportunity	88			86%			6 8%	35	51	6 6	2			4.11	0.91
Education Services	97			85%			8% 7%		-	8 4	3			4.07	0.92
Training	741			81%		12	2% 8%	29	52 1	2 5	3			3.99	0.92
Ammunition Management	115			94%			3	•		3 1	2			4.25	0.72
Information Mission Area (IMA)	910			82%		1	2% 6	28	54 1	2 3	3			4.01	0.87
Intelligence (Excepted Services Only)	482			76%		13%	11%	23	53 1	3 7	4			3.84	0.98
Military Personnel Management	267			87%			9% 4	36	51	9 2	1			4.18	0.80

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent Re	spondin	g		Cat	egory l	Percen	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2003		
PERSONAL WORK EXPERIENCES						ı									
10o. My organization has prepared employees for potential security threats.															
Total Army	19828			84%		1	1% 6	29	55 1°	1 4	2			4.05	0.83
1 Star / tilly	10020			0470			170 0		00 1		_			4.00	0.00
Total Career Program	9871			84%		_	11% 5	28	56 1	1 4	1			4.06	0.80
Civilian Personnel Administration	234			85%			11% 4	1	63 1	1 3	1			4.03	0.73
Comptroller	935			85%		•	10% 5	27	58 10	0 4	1			4.06	0.79
Safety Management	265			81%		14	1% 6	25	55 1	4 4	2			3.99	0.83
Supply Management	787			85%			11% 4	31	54 1	1 3	1			4.10	0.80
Contracting and Acquisition	455			84%		1	1% 6	24	60 1	1 4	2			3.99	0.82
Quality and Reliability Assurance	75			88%			5 7%	32	56	5 5	1			4.12	0.83
Engineers and Scientists (Non-Construction)	1092			89%			8%	27	62	3 2	0			4.14	0.67
Materiel Maintenance Management	819			84%		1	0% 6	30	54 10	5 0	1			4.07	0.83
Engineers and Scientists (Construction)	1355			86%			10% 4	27	59 10	3	1			4.08	0.75
Security	223			85%			11% 4	41	44 1	1 3	1			4.20	0.85
Quality Assurance Specialists (Ammunition Surveillance)	58			84%		7	<b>%</b> 9%	24	60	7 5	3			3.97	0.91
Public Affairs and Communication Media	155			83%		1	4% 4	26	56 1	4 2	2			4.03	0.81
Transportation Management	190			86%			9% 4	1		9 4	1			4.09	0.75
Manpower and Force Management	367			80%		14	<b>6</b>	25		4 5	1			3.98	0.82
Housing Management	111			87%			9% 4	32		9 3	1			4.15	0.76
Equal Employment Opportunity	88			88%			9% 3			9 1	2			4.23	0.84
Education Services	97			84%		1	1% 5	-	56 1		2			4.04	0.84
Training	741			81%			2% 7%	26		2 4	3			3.97	0.90
Ammunition Management	116			84%			11% 4		54 1		1			4.09	0.79
Information Mission Area (IMA)	912			82%			2% 6	1	54 13		2			4.02	0.85
Intelligence (Excepted Services Only)	478			81%			% 8%	1	55 1		1			3.99	0.86
Military Personnel Management	265			84%		1	0% 6	32	52 1	3	3			4.08	0.89

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp	P	Percent Respon	nding	Cate	gory F	ercents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40% 60	% 80% 100%	5	4 3	3 2 1	2000	2000		
PERFORMANCE CULTURE											
11a. The performance management system I am under improves organizational performance.											
Total Army	18868	38%	33%	28%	8 3	31 33	20 9	-3	-2	3.09	1.07
Total Career Program	9481	35%	33%	32%	7 2	28 33	22 10	-4	-3	3.00	1.08
Civilian Personnel Administration	232	33%	30%	38%	_		25 13		-3	2.88	1.12
Comptroller	900	35%	33%	32%	_		22 9	1	-4	3.01	1.07
Safety Management	253	37%	40%	23%	9 2	28 40	18 4	+2	-1	3.20	0.99
Supply Management	754	45%		3% 21%	10 3	36 33	16 6	+1	-1	3.28	1.03
Contracting and Acquisition	436	31%	35%	34%	7		22 12	-3	-4	2.93	1.09
Quality and Reliability Assurance	70	34%	39%	27%	3 3	31 39	17 10	-5	+4	3.00	1.00
Engineers and Scientists (Non-Construction)	1056	36%	29%	35%	7 2	29 29	24 11	-6	-2	2.98	1.11
Materiel Maintenance Management	781	38%	31%	31%	9 2	29 31	19 11	+2	-1	3.05	1.13
Engineers and Scientists (Construction)	1314	28%	35%	37%	3 2	25 35	26 11	-7	-5	2.83	1.03
Security	210	40%	32%	28%	8 3	32 32	19 9	-10	-8	3.11	1.07
Quality Assurance Specialists (Ammunition Surveillance)	52	42%	4	0% 17%	4 3	38 40	8 10	+2	+2	3.19	0.98
Public Affairs and Communication Media	149	22%	36%	42%	5 1	17 36	33 9	-8	-13	2.77	1.00
Transportation Management	182	40%	38%	6 23%	8 3	32 38	16 6	0	+7	3.19	1.00
Manpower and Force Management	349	31%	33%	36%	-	25 33	28 8	-9	-16	2.93	1.04
Housing Management	102	45%	3	18%	8 3		' 14 4	-3	+15	3.31	0.94
Equal Employment Opportunity	82	56%		29% 15%	_	43 29		1	+13	3.50	1.00
Education Services	94	35%	27%	38%	5 3	30 27	30 9	-12	-11	2.94	1.07
Training	718	36%	37%	27%	_	30 37		-7	-4	3.07	1.03
Ammunition Management	113	35%	32%	33%	-	30 32		1	-1	2.99	1.05
Information Mission Area (IMA)	868	35%	35%	29%	-	29 35			-2	3.04	1.04
Intelligence (Excepted Services Only)	464		25%	53%	7		29 24	-14	-15	2.49	1.17
Military Personnel Management	250	47%	30	0% 23%	10 3	36 30	16 7	'		3.27	1.08





Item Detail	# Resp		P	ercent	Responding	g		Cate	egory F	Percents		% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2006	2005		
PERFORMANCE CULTURE				ı										
11b. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.														
Total Army	18914		47%		24%	29%	)	8	39 24	4 19 1	-5	-3	3.16	1.13
Total Career Program	9435		45%		25%	30%	,	7	38 25	5 20 1	8-	-4	3.13	1.11
Civilian Personnel Administration	228		579	%	249		9%	1	48 24		-14	-7	3.43	1.02
Comptroller	888		45%		25%	30%		8	37 25	5 22	-12	-8	3.15	1.11
Safety Management	247		46%		27%	28%		6	40 27	7 21	-1	+5	3.18	1.04
Supply Management	763		47%		27%	27%	6	11	36 27	7 18 9	9 -9	-4	3.22	1.13
Contracting and Acquisition	432		42%		25%	33%		5	37 25	5 20 1	1	+1	3.01	1.13
Quality and Reliability Assurance	73		47%		19%	34%		7.	40 19	9 19 1	5 -8	-6	3.04	1.21
Engineers and Scientists (Non-Construction)	1044		44%		26%	30%	,	4	39 26	6 20 1	8- (0	-9	3.08	1.08
Materiel Maintenance Management	788		46%		24%	30%		8	38 24	4 21	9 -7	-1	3.14	1.12
Engineers and Scientists (Construction)	1310		48%		24%	28%	6	6	42 24	4 18	9 -3	+1	3.17	1.09
Security	212		54%	, D	20%	25°	%	13	42 20	0 17	3 -3	-3	3.33	1.15
Quality Assurance Specialists (Ammunition Surveillance)	51		35%	2	25%	39%		2	33 25	5 25 1	4 -17	-2	2.84	1.09
Public Affairs and Communication Media	148		36%	2	25%	39%		7	29 25	5 29 1	-12	-12	2.93	1.12
Transportation Management	183		45%		25%	30%	)	8	37 25	5 20 1	-14	+13	3.13	1.12
Manpower and Force Management	350		42%		27%	31%		6	36 27	7 23	-11	-13	3.09	1.07
Housing Management	106		48%		20%	32%		8	40 20	0 18 1	4 -5	+9	3.10	1.21
Equal Employment Opportunity	83		57%	%	24%	% 1	9%	16	41 24	4 13	6 -9	+2	3.47	1.09
Education Services	91		47%		25%	27%	6	7	41 25	5 22	5 -2	+4	3.21	1.03
Training	711		43%		24%	33%		-	37 24		2 -10	-4	3.04	1.15
Ammunition Management	110		44%		25%	32%		1	35 25		6 -9	-19	3.14	1.08
Information Mission Area (IMA)	865		44%		27%	29%	)	1	37 27		1	-5	3.11	1.09
Intelligence (Excepted Services Only)	448		38%		25%	37%		1		5 25 1	2 -11	-2	2.95	1.12
Military Personnel Management	251		53%		22%	25°	%	9	44 22	2 17	3		3.27	1.10





Item Detail	# Resp			Percent Re	•	_				Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
PERFORMANCE CULTURE			ı	ı	1	'									
11c. My performance standards/expectations are directly related to my organization's mission.															
Total Army	19363			80%		14	% 6	21	59 1	4 5	2	-2	-3	3.92	0.83
Total Career Program	9686			79%		149	% 7%	20	59 1	4 5	2	-3	-4	3.91	0.83
Civilian Personnel Administration	233			82%			3% 5			3 4	1	-1	-5	3.98	0.76
Comptroller	921			82%			3% 5		58 1		1	-2	-5	3.98	0.80
Safety Management	259			84%			1% 5	24	61 1	1 5	0	-1	-2	4.03	0.74
Supply Management	773			82%		13	3% 6	24	57 1	3 4	1	-2	-2	3.99	0.81
Contracting and Acquisition	445			79%		129	6 9%	20	59 1	2 6	2	-6	-2	3.88	0.88
Quality and Reliability Assurance	74			76%		16%	8%	18	58 1	6 4	4	-6	+19	3.81	0.91
Engineers and Scientists (Non-Construction)	1068			76%		15%	9%	18	58 1	5 7	2	-8	-9	3.83	0.87
Materiel Maintenance Management	798			77%		14%	9%	21	57 1	4 7	3	-2	-4	3.86	0.90
Engineers and Scientists (Construction)	1339			78%		15%	6 7%	16	62 1	5 5	2	0	-1	3.84	0.83
Security	218			82%		11	<b> %</b>   6	22	61 1	1 5	2	-4	-4	3.95	0.82
Quality Assurance Specialists (Ammunition Surveillance)	52			73%		21%	6	17	56 2	1 4	2	+4	-7	3.83	0.83
Public Affairs and Communication Media	152			79%		18	3% 3	20	59 1	8 3	0	-1	-6	3.95	0.71
Transportation Management	185			80%		129	8%	19	61 1	2 5	2	-4	-2	3.90	0.85
Manpower and Force Management	357			81%		15	5% 4		62 1	5 3	1	-6	-3	3.94	0.74
Housing Management	108			84%			14%	27	57 1	4 2	0	-2	-2	4.09	0.69
Equal Employment Opportunity	87			93%			33			3 1	2	+6	+12	4.20	0.76
Education Services	96			80%		14	% 6		59 1	4 5	1	+4	-2	3.94	0.80
Training	735			82%			3% 5		59 1		2	-1	-4	3.98	0.82
Ammunition Management	115			83%			2% 5		59 1			-8	-13	3.99	0.81
Information Mission Area (IMA)	884			76%			8%	20		5 6	2	-3	-7	3.86	0.89
Intelligence (Excepted Services Only)	473			81%			<b>5</b>		65 1		1	-6	+2	3.91	0.74
Military Personnel Management	261			81%		12	<b>%</b> 7%	26	55 1	2 4	3			3.98	0.89





Item Detail	# Resp	0%	20%	Percent R	espondir	ng 80%	100%			Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
PERFORMANCE CULTURE															
11d. My most recent performance appraisal is a fair reflection of my performance.															
Total Army	18844			75%		14%	12%	26	49 1	4 8	4	-7	-7	3.85	1.02
Total Cavacy Brawson	9424			75%		120/	12%	24	E4 4	3 8	4	^		3.84	1.01
Total Career Program Civilian Personnel Administration	224			75%		13%	14%	1		3 8 2 11	3	-9 -7	-8 -17	3.82	1.01
Comptroller Comptroller	892			74%		9%	13%	27		9 10	3	-7 -9	-17	3.88	1.03
Safety Management	254			78%		12%		27		2 6	4	-3	-4	3.91	0.99
Supply Management	755			75%		13%		1		3 8	4	-8	-8	3.88	1.03
Contracting and Acquisition	426			71%		16%	13%	24		6 10	3	-13	-11	3.79	1.01
Quality and Reliability Assurance	71			73%			17%	1		0 14	3	-3	-2	3.83	1.09
Engineers and Scientists (Non-Construction)	1045			75%		14%	11%	22		4 7	4	-8	-5	3.82	0.99
Materiel Maintenance Management	786			73%		14%	13%	24	49 1	4 8	5	-7	-4	3.78	1.06
Engineers and Scientists (Construction)	1325			72%		14%	14%	19	53 1	4 9	5	-9	-9	3.73	1.02
Security	212			76%		12%	12%	30	47 1	2 8	4	-15	-6	3.91	1.03
Quality Assurance Specialists (Ammunition Surveillance)	52			81%		8%	12%	29	52	8 6	6	+13	-4	3.92	1.05
Public Affairs and Communication Media	148			76%		12%	11%	24	53 1	2 9	3	-2	-11	3.86	0.97
Transportation Management	187			73%		13%	14%	25	48 1	3 11	3	-15	-13	3.80	1.03
Manpower and Force Management	348			80%		109	<mark>6</mark> 9%	20	61 1	0 7	2	-11	-8	3.89	0.88
Housing Management	103			65%		17%	18%	31	34 1	7 13	6	-16	-9	3.72	1.19
Equal Employment Opportunity	87			72%		11%	16%	1	49 1		6	-19	-8	3.74	1.10
Education Services	96			70%		14%	17%	24		4 5		-13	-9	3.66	1.22
Training	716			80%			<b>%</b> 8%	30		1 5	3	-4	-6	4.00	0.95
Ammunition Management	112			78%		11%		1	50 1		4	-13	-16	3.89	1.03
Information Mission Area (IMA)	864			71%		17%	12%	22		7 7	4	-12	-12	3.77	1.01
Intelligence (Excepted Services Only)	418			77%		179		1	-	7 4	2	-9	-11	3.88	0.85
Military Personnel Management	251			79%		12%	<b>6</b> 9%	31	48 1	2 5	4			3.97	1.00





Item Detail	# Resp			Percent R	espondii	ng		Cate	egory	Percei	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2003		
PERFORMANCE CULTURE			ı	ı	ı	ı									
11e. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels.															
Total Army	19067			66%		17%	17%	22	44 1	7 12	5	-8		3.65	1.10
Total Career Program	9550			64%		17%	19%	20	44 1	7 13	5	-9		3.60	1.11
Civilian Personnel Administration	228			65%			22%	1		3 17	5	-3		3.58	1.14
Comptroller	908			67%		15%	18%	23	44 1	5 13	5	-7		3.68	1.11
Safety Management	256			65%		19%	16%	21	44 1	9 13	3	-13		3.68	1.04
Supply Management	762			70%		16%	14%	25	44 1	6 10	4	-7		3.76	1.07
Contracting and Acquisition	435		5	9%	19	9%	22%	19	40 1	9 16	6	-15		3.51	1.15
Quality and Reliability Assurance	73			64%		16%	19%	25	40 1	6 14	5	-11		3.64	1.15
Engineers and Scientists (Non-Construction)	1060		6	0%	19	9%	22%	18	42 1	9 15	7	-13		3.50	1.14
Materiel Maintenance Management	792			66%		16%	19%	19	46 1	6 13	6	-5		3.61	1.11
Engineers and Scientists (Construction)	1329		6	60%	18	3%	23%	14	46 1	8 15	7	-11		3.44	1.12
Security	215			65%		16%	19%	26	39 1	6 12	7	-14		3.66	1.18
Quality Assurance Specialists (Ammunition Surveillance)	52			79%			<b>%</b> 12%	1	58 1		8	+8		3.81	1.06
Public Affairs and Communication Media	147			63%		16%	20%	1	-	6 16	4	+1		3.62	1.13
Transportation Management	187			66%		17%	17%	•		7 12	5	-11		3.66	1.10
Manpower and Force Management	349			67%		13%	20%	1		3 16	4	-12		3.61	1.07
Housing Management	105			67%		17%	16%	1	39 1		10	-11		3.69	1.21
Equal Employment Opportunity	87			71%		15%	14%	-	39 1	-	6	-11		3.84	1.13
Education Services	96		55		239		22%	1		23 15	7	-16		3.48	1.19
Training	726			69%		18%	13%	1 -		8 10	3	-7		3.77	1.05
Ammunition Management	111			65%			22%	1		4 14	7	-9		3.55	1.16
Information Mission Area (IMA)	869			63%		19%	18%			9 13	5	-7		3.59	1.09
Intelligence (Excepted Services Only)	452		6	61%		21%	18%	1		21 13	5	-15		3.52	1.04
Military Personnel Management	259			69%		17%	15%	27	42 1	7 10	5			3.76	1.09





Item Detail	# Resp			ercent l	Responding					Percent	Diff		% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	•			
PERFORMANCE CULTURE			1	ı	ı	ı									
11f. I receive regular performance feedback.															
Total Army	19531		53%		21%	26	%	14	38 2	1 18	8	-7	-7	3.32	1.16
Total Career Program	9754		52%		21%	27	%	13	39 2	1 19	8	-7	-7	3.31	1.15
Civilian Personnel Administration	232		51%		21%	289	%	13	38 2	1 19	9	-7	-6	3.28	1.17
Comptroller	924		56%		18%	26	%	15	41 1	8 18	7	-6	-11	3.38	1.16
Safety Management	259		58%		19%	24	4%	15	42 1	9 18	6	+1	-1	3.42	1.13
Supply Management	777		54%		20%	25	5%	16	38 2	0 19	7	-7	-5	3.38	1.16
Contracting and Acquisition	448		48%		23%	299	%	11	37 2	3 23	7 -	13	-12	3.23	1.12
Quality and Reliability Assurance	74		54%		20%	26	%	14	41 2	0 20	5	-2	+6	3.36	1.11
Engineers and Scientists (Non-Construction)	1077		48%		26%	25	5%	11	37 2	6 18	7	-9	-8	3.27	1.11
Materiel Maintenance Management	808		51%		23%	26	<b>%</b>	13	38 2	3 18	7	-4	-5	3.32	1.13
Engineers and Scientists (Construction)	1350		51%		22%	27	%	8	43 2	2 19	8	-9	-6	3.25	1.09
Security	220		58%		20%	2	2%	21	37 2	0 16	6	-5	-10	3.50	1.16
Quality Assurance Specialists (Ammunition Surveillance)	53		55%		25%	2	21%	8	47 2	5 15	6	+9	-5	3.36	1.01
Public Affairs and Communication Media	152		47%		26%	28'	%	13	34 2	6 19	9 -	15	-14	3.23	1.15
Transportation Management	189		52%		16%	31%	, 0	1		6 22	9	-7	+3	3.28	1.23
Manpower and Force Management	359		51%		20%	299	%	9	42 2	0 23	6	-8	-12	3.25	1.10
Housing Management	109		50%		22%	28'		1		2 15 1		18	+3	3.33	1.32
Equal Employment Opportunity	87		48%		20%	32%		20	29 2	0 26	6 -	20	-7	3.30	1.21
Education Services	97		52%		16%	32%		-		6 19 1	13	+1	-7	3.24	1.31
Training	736		53%		19%	27		1		-	9	-7	-7	3.32	1.20
Ammunition Management	115		57%		20%		3%	1		0 13 ′		11	-2	3.42	1.19
Information Mission Area (IMA)	897		50%		22%	28°		1		2 19	9	-7	-9	3.26	1.17
Intelligence (Excepted Services Only)	476		51%		21%	28°		1		1 20	9	-3	-4	3.26	1.15
Military Personnel Management	263		56%		21%	24	4%	18	37 2	1 16	8 -	-		3.42	1.19





Item Detail	# Resp				Responding					Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 3	3 2	1			
PERFORMANCE CULTURE			'	'	'	'								
TEM ONWANDE ODETONE														
11g. The performance feedback I receive is useful.														
Total Army	19073		54%		27%	1	9%	15	39 27	7 13	7 -7	-7	3.43	1.09
. State / amy			0.70		2. 70		<i>3 7 0</i>		·	. •			00	
Total Career Program	9549		54%		27%	1	9%	14	40 27	7 13	8- 8	-8	3.42	1.08
Civilian Personnel Administration	227		52%		29%		0%	15		15		-6	3.41	1.06
Comptroller	906		58%		23%	20	0%	-	43 23	3 14		-10	3.47	1.09
Safety Management	257		60%	)	249	%	16%	16	43 24	1 11	5 -3	-4	3.54	1.06
Supply Management	762		57%		26%	5 1	7%	17	40 26	3 12	5 -5	-2	3.52	1.06
Contracting and Acquisition	431		53%		28%	1	8%	12	42 28	3 12	6 -4	-11	3.41	1.04
Quality and Reliability Assurance	74		50%		32%	1	8%	12	38 32	2 12	5 -5	+5	3.39	1.02
Engineers and Scientists (Non-Construction)	1058		52%		29%	2	0%	12	40 29	9 13	7 -11	-9	3.37	1.07
Materiel Maintenance Management	792		52%		28%	20	)%	14	38 28	3 14	6 -8	-5	3.39	1.08
Engineers and Scientists (Construction)	1328		53%		27%	20	0%	10	44 27	7 13	7 -9	-8	3.36	1.04
Security	217		59%		23%	5 1	8%	20	38 23	3 13	6 -5	-3	3.55	1.11
Quality Assurance Specialists (Ammunition Surveillance)	53		57%		23%	21	l%	8	49 23	3 13	8 +5	-8	3.36	1.05
Public Affairs and Communication Media	152		45%		36%	20	0%	12	33 36	3 15	5 -13	-14	3.32	1.02
Transportation Management	183		52%		24%	24	%	17	35 24	1 16	3 -11	-1	3.37	1.17
Manpower and Force Management	354		51%		29%	1	9%	11	41 29	14	5 -9	-12	3.37	1.03
Housing Management	106		57%		23%		۱%	-		3 10 1		+19	3.47	1.23
Equal Employment Opportunity	85		53%		27%	20	)%	21	32 27	7 14	6 -25	-15	3.48	1.14
Education Services	94		52%		19%	29%	)	-	36 19		9 -9	-16	3.31	1.20
Training	712		53%		27%	20	)%	16	37 27	7 12	8 -8	-8	3.42	1.13
Ammunition Management	115		58%		22%		)%	-	43 22			-10	3.48	1.07
Information Mission Area (IMA)	871		53%		28%		0%	•	39 28		7 -5	-9	3.40	1.09
Intelligence (Excepted Services Only)	459		51%		29%		0%	_	40 29		7 -5	-7	3.35	1.06
Military Personnel Management	260		55%		28%	1	8%	19	36 28	3 12	6		3.50	1.11





Item Detail	# Resp			ercent	Responding					Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	! 1				
PERFORMANCE CULTURE			ı	1	ı	'									
TEN ONWANDE ODETONE															
11h. My cash awards depend on how well I perform my job.															
Total Army	18219		53%		22%	26	%	16	37 2	22 13	12	-10	-10	3.31	1.24
,															
Total Career Program	9149		53%		21%	26	%	15	38 2	21 14	12	-13	-12	3.31	1.23
Civilian Personnel Administration	224		54%		22%	24	1%	15	39 2	22 15	9	-20	-25	3.36	1.16
Comptroller	873		53%		21%	26	%	16	36 2	21 16	10	-18	-17	3.33	1.22
Safety Management	243		53%		22%	25	%	17	36 2	22 12	13	+6	-1	3.31	1.26
Supply Management	727		52%		23%	25	%	19	33 2	23 12	13	-18	-16	3.34	1.27
Contracting and Acquisition	418		50%		23%	26	%	13	37 2	23 14	12	-14	-12	3.26	1.20
Quality and Reliability Assurance	69		49%		25%	26	%	10	39 2	25 14	12	-4	-8	3.22	1.17
Engineers and Scientists (Non-Construction)	1030		61°	%	17%	2:	2%	16	45 1	7 12	10	-11	-9	3.44	1.19
Materiel Maintenance Management	779		50%		23%	27	%	16	35 2	23 13	13	-14	-10	3.26	1.26
Engineers and Scientists (Construction)	1282		56%	)	19%	25	%	12	44 1	9 15	10	-9	-9	3.32	1.17
Security	206		49%		26%	25	%	21	28 2	26 14	12	-21	-14	3.33	1.27
Quality Assurance Specialists (Ammunition Surveillance)	48		48%		27%	25		1		27 8		+20	-8	3.19	1.25
Public Affairs and Communication Media	141		48%		24%	289	%	-		24 11	16	-12	-18	3.17	1.27
Transportation Management	180		46%		23%	31%		1			14	-21	-16	3.15	1.26
Manpower and Force Management	339		52%		24%		3%	1		24 15		-18	-20	3.33	1.12
Housing Management	99		52%		21%	279		1		21 14		-22	+3	3.36	1.34
Equal Employment Opportunity	84		55%		21%		1%	-		21 13		-20	+2	3.39	1.23
Education Services	94		41%		18%	40%		•		8 19		-23	-19	2.97	1.40
Training	666		50%		22%	289		1		22 15		-7	-6	3.26	1.27
Ammunition Management	110		47%		25%	279		1		25 15		-16	-9	3.22	1.23
Information Mission Area (IMA)	825		52%		22%	26		1		22 13		-9	-10	3.28	1.22
Intelligence (Excepted Services Only)	424		52%		22%	26		1		22 10		-13	-10	3.24	1.28
Military Personnel Management	237		53%		21%	26	%	20	33 2	21 15	11			3.37	1.25





Item Detail	# Resp		F	Percent	Responding	9		Cat	egory	Perce	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2000		
PERFORMANCE CULTURE			ı	1	ı	1									
11i. In my work unit, differences in performance are recognized in a meaningful way.															
Total Army	18888		45%		27%	289	%	10	35 2	27 18	11	-8	-9	3.17	1.15
Total Career Program	9435		45%		27%	280	0/.	10	25 1	27 18	10	-9	-10	3.18	1.13
Civilian Personnel Administration	225		49%		23%	289		1		23 22		-19	-17	3.18	1.10
Comptroller	896		45%		26%	29%		•		26 20		-14	-15	3.19	1.14
Safety Management	244		49%		26%	25				26 17		-3	-10	3.27	1.13
Supply Management	750		48%		25%	27		1		25 17		-6	-10	3.25	1.17
Contracting and Acquisition	437		41%		27%	32%		1		27 22		-10	-17	3.08	1.14
Quality and Reliability Assurance	70		44%		30%	26		1		30 17		-9	-1	3.20	1.10
Engineers and Scientists (Non-Construction)	1050		48%		28%	24	<b>!</b> %	9	39 2	28 17	8	-7	-11	3.24	1.07
Materiel Maintenance Management	796		44%		29%	289	%	10	34 2	9 17	10	-8	-10	3.15	1.14
Engineers and Scientists (Construction)	1303		45%		29%	26	%	7	38 2	9 17	8	-8	-7	3.19	1.07
Security	216		45%		28%	27	%	15	30 2	28 16	11	-11	-13	3.22	1.20
Quality Assurance Specialists (Ammunition Surveillance)	50		40%		34%	26	%	8	32 3	34 18	8	+5	-20	3.14	1.06
Public Affairs and Communication Media	149		36%		31%	33%		7	29 3	31 19	13	-4	-6	2.97	1.15
Transportation Management	186		42%		28%	30%	<b>6</b>	10	32 2	28 20	10	-13	-6	3.12	1.14
Manpower and Force Management	347		43%		29%	28°	%	8	35 2	29 19	9	-19	-18	3.15	1.09
Housing Management	102		49%		28%	2:	3%	19	30 2	28 12	11	-10	+6	3.34	1.22
Equal Employment Opportunity	85		55%	%	22%	2:	2%	12	44 2	22 14	8	-11	0	3.36	1.12
Education Services	90		40%		21%	39%		12	28 2	21 22	17	-11	-14	2.97	1.29
Training	710		44%		26%	30%	, 0	11	33 2	26 16	14	-8	-7	3.11	1.21
Ammunition Management	112		41%		26%	33%		1		26 24		-24	-3	3.07	1.12
Information Mission Area (IMA)	864		43%		28%	30%		1		28 19		-8	-8	3.12	1.15
Intelligence (Excepted Services Only)	448		41%		27%	32%		1		27 19		-9	-11	3.05	1.16
Military Personnel Management	253		49%		30%	2	2%	15	34 3	30 15	6			3.35	1.10





Item Detail	# Resp	0% 20%	Percent Respondi	ng 80% 100%	Category Percents 5 4 3 2 1	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
PERFORMANCE CULTURE		I	1 1	ı					
11j. I can influence my employees' pay to reflect performance.									
Total Army	18753	42%	25%	33%	9 33 25 21 12	+3	+5	3.06	1.17
Total Career Program	9391	42%	25%	33%	9 33 25 21 12	+1	+5	3.07	1.17
Civilian Personnel Administration	227	40%	26%	34%	9 30 26 27 7	-24	-12	3.08	1.10
Comptroller	896	43%	22%	35%	11 32 22 23 12	-2	+2	3.07	1.20
Safety Management	240	42%	31%	28%	11 31 31 19 9	1	-3	3.16	1.12
Supply Management	744	44%	24%	32%	10 34 24 21 11		+12	3.11	1.18
Contracting and Acquisition	435	43%	27%	30%	7 36 27 20 10		+8	3.11	1.11
Quality and Reliability Assurance	72	31%	33%	36%	8 22 33 24 13	-3	-4	2.90	1.13
Engineers and Scientists (Non-Construction)	1050	54%			10 44 23 15 8		+3	3.32	1.10
Materiel Maintenance Management	785	43%	23%	33%	10 33 23 20 13		+8	3.07	1.21
Engineers and Scientists (Construction)	1303	40%	24%	36%	6 35 24 23 14		+5	2.96	1.15
Security	212	41%	32%	27%	12 29 32 17 10		+5	3.16	1.15
Quality Assurance Specialists (Ammunition Surveillance)	49	31%	29%	41%	6 24 29 27 14	1	+10	2.82	1.14
Public Affairs and Communication Media	149	35%	28%	38%	7 28 28 21 17		-6	2.88	1.20
Transportation Management	187	42%	21%	37%	9 33 21 24 13		+16	3.01	1.20
Manpower and Force Management	344	36%	27%	36%	7 30 27 28 9		+1	2.98	1.09
Housing Management	100	38%	28%	34%	11 27 28 23 11		+10	3.04	1.17
Equal Employment Opportunity	84		1%	26% 13%	20 40 26 7 6		+10	3.62	1.07
Education Services	93	33%	17%	49%	9 25 17 33 16	1	-5	2.76	1.23
Training	711 113	38%	28%	34%	9 29 28 22 11		+8	3.02	1.15
Ammunition Management	113 852	37% 42%	22%	41% 34%	3 35 22 27 14 9 33 24 21 12		+2 +7	2.85 3.06	1.12 1.18
Information Mission Area (IMA)	852 446		30%	34%	6 29 30 19 15				_
Intelligence (Excepted Services Only) Military Personnel Management	446 249	36% 42%	26%	35%	13 29 26 20 12		+1	2.92	1.16 1.21
Willitary Personnel Management	249	42%	26%	32%	13 29 26 20 12			3.11	1.21





Item Detail	# Resp		ercent Respo	_	4000/		0 ,	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40% 60	)% 80% 	100%	5	4	3 2 1				
PERFORMANCE CULTURE			·									
11k. Pay raises in my work unit depend on how well employees perform their jobs.												
Total Army	18749	38%	26%	36%		9	29 2	26 22 14	-4	-2	2.96	1.20
Total Career Program	9395	38%	26%	35%		a	30 2	26 22 13	-6	-3	2.99	1.18
Civilian Personnel Administration	228	36%	26%	37%			26 2			-8	3.00	1.14
Comptroller	898	38%	24%	38%		-	-	24 24 14	1	-7	2.95	1.20
Safety Management	244	44%	25%					25 19 11		+11	3.14	1.20
Supply Management	748	41%	25%	34%		7		25 22 12	1	-10	3.06	1.20
Contracting and Acquisition	430	35%	29%	36%		7	28 2	9 25 11	-8	-7	2.95	1.12
Quality and Reliability Assurance	71	28%	31%	41%		8	20 3	30 11	-14	-5	2.85	1.12
Engineers and Scientists (Non-Construction)	1056	51%	2	23% 269	%	10	41 2	23 17 10	-1	-2	3.25	1.14
Materiel Maintenance Management	781	38%	26%	37%		8	29 2	26 23 14	-8	-7	2.96	1.19
Engineers and Scientists (Construction)	1311	35%	27%	38%		5	30 2	27 25 13	+1	+5	2.90	1.12
Security	215	42%	25%	33%		12	31 2	25 19 13	-14	-2	3.08	1.22
Quality Assurance Specialists (Ammunition Surveillance)	51	27%	31%	41%		-		31 24 18		-9	2.75	1.15
Public Affairs and Communication Media	145	33%	26%	41%		1		26 27 14		-3	2.86	1.20
Transportation Management	187	36%	25%	39%		7		25 24 15	1	-3	2.93	1.22
Manpower and Force Management	347	34%	27%	39%		1		27 28 11		-18	2.90	1.11
Housing Management	99	36%	35%	28%		7		35 13 15		-6	3.04	1.20
Equal Employment Opportunity	86	52%		22% 26°	%	1		22 17 8		+18	3.36	1.19
Education Services	92	34%	23%	43%		1		23 28 15		-11	2.82	1.18
Training	705	33%	29%	38%		1		29 22 16		+1	2.89	1.21
Ammunition Management	112 853	32% 37%	26%	42% 35%		7		26 22 20 28 21 13	1	-4	2.76	1.20
Information Mission Area (IMA) Intelligence (Excepted Services Only)	436	33%	28%	35%		1		28 21 13 28 20 19		-3 -9	2.98 2.82	1.18 1.20
Military Personnel Management	248	40%	28%	33%		1		20 20 18 27 19 14		-9	3.06	1.24
ivilitary Personner Management	240	40%	21%	33%		13	20 2	.7 19 14			3.00	1.24





Item Detail	# Resp	0%	F 20%	Percent	Responding	80%	100%			Percer	nts [	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		070	1	1070	1	1	10070	0	'						
PERFORMANCE CULTURE															
11l. Promotions in my work unit are based on merit.															
Total Army	18660		47%		26%	27	7%	12	35 2	6 14	13	-13	-12	3.20	1.20
Total / tilliy	10000		11 /0		2070		70		00 2		.	.0		0.20	1.20
Total Career Program	9375		50%		26%	2	4%	13	37 2	6 13	11	-14	-13	3.29	1.17
Civilian Personnel Administration	230			66%		22%	12%	20	47 2	2 8	4	-18	-19	3.70	1.00
Comptroller	895		58	%	239	%	19%	17	41 2	3 11	8	-11	-10	3.47	1.14
Safety Management	242		46%		29%		5%	14	33 2	9 16	10	-6	-11	3.25	1.16
Supply Management	747		44%		29%	27	7%	1		9 13	13	-14	-13	3.17	1.20
Contracting and Acquisition	437		49%		27%	<u> </u>	4%	1		7 15	9	-19	-20	3.29	1.13
Quality and Reliability Assurance	70		47%		23%	309				3 14	16	-13	+4	3.11	1.24
Engineers and Scientists (Non-Construction)	1057			0%		3%	16%	1		3 10	7	-12	-10	3.53	1.08
Materiel Maintenance Management	791		48%	.0.	29%		23%			9 11		-19	-13	3.25	1.16
Engineers and Scientists (Construction)	1309		59	9%	229		19%	1		2 10		-8 20	-7	3.47	1.13
Security  Quality Assurance Specialists (Ammunition Surveillance)	210 51		43% 31%		30%	28 33%		1		0 16 5 22		-20 -1	-11 -21	3.18 2.88	1.20
Public Affairs and Communication Media	142		46%		29%		5%	1	36 2			-1 -9	-21 -8	3.20	1.16
Transportation Management	183		38%		35%		7%	1		5 14		-14	-18	3.10	1.17
Manpower and Force Management	343		49%		28%		23%	1		8 15	8	-22	-18	3.29	1.11
Housing Management	104		50%		28%		22%	1		8 7	- 1	-8	+1	3.28	1.25
Equal Employment Opportunity	83		59		23		18%	1	36 2		6	-17	-6	3.58	1.14
Education Services	86		44%		29%	27	7%	16	28 2	9 13	14	-12	-27	3.20	1.26
Training	704		39%		27%	34%	)	10	29 2	7 18	16	-16	-12	2.99	1.23
Ammunition Management	113		46%		26%	28	%	8	38 2	6 13	15	-29	-24	3.11	1.19
Information Mission Area (IMA)	849		44%		28%	27	′%	11	34 2	8 14	14	-9	-10	3.14	1.20
Intelligence (Excepted Services Only)	433		37%		28%	34%	)	8	29 2	8 18	17	-15	-24	2.94	1.21
Military Personnel Management	246		46%		28%	26	6%	13	34 2	8 12	14			3.19	1.22





Item Detail	# Resp	0% 20%	Percent	Respondir	ng 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
PERFORMANCE CULTURE			1	1	1								
11m. Personnel with recent military experience perform better in Army civilian positions than those without recent military experience.		2-21											
Total Army	18534	37%		32%	31%		15	22 3	2 18 13	3		3.08	1.24
Total Career Program	9235	34%		33%	33%		14	20 3:	3 19 13	3		3.03	1.23
Civilian Personnel Administration	221		5%		52%		ī	7 3		1		2.42	1.09
Comptroller	861	24%	35%		41%		7	16 3	5 23 17			2.73	1.14
Safety Management	254	47%		26%	26°	%	27	20 20	6 15 1 <sup>2</sup>			3.37	1.32
Supply Management	763	51%	<b>6</b>	28%	2	1%	24	26 28	8 13 8	3		3.45	1.22
Contracting and Acquisition	417	17%	41%		42%		7	10 4	1 27 15	5		2.68	1.08
Quality and Reliability Assurance	69	45%		28%	28%	6	19	26 28	8 16 12	2		3.25	1.26
Engineers and Scientists (Non-Construction)	975	21%	42%		37%		5	16 4	2 24 13	3		2.76	1.03
Materiel Maintenance Management	793	44%		33%		8%	-	24 3				3.30	1.20
Engineers and Scientists (Construction)	1186	17%	37%		46%				7 27 19	9		2.57	1.07
Security	216	54		27		9%	1	30 2				3.51	1.21
Quality Assurance Specialists (Ammunition Surveillance)	53	38%		1%	42%		1		1 26 15			2.91	1.23
Public Affairs and Communication Media	146	30%	30		40%		1		0 20 20			2.88	1.34
Transportation Management	185	44%		25%	31%		23					3.21	1.36
Manpower and Force Management	347	35%		33%	32%		1		3 20 12			3.03	1.16
Housing Management	103	35%	0.007	35%	30%	)	1		5 17 14			3.10	1.27
Equal Employment Opportunity	78	23%	29%		47%		1		9 29 18			2.69	1.22
Education Services	94	20%	37%	000/	43%	.0.4			7 21 2			2.69	1.25
Training	723	519	6	26%		%	1		6 13 10			3.44	1.28
Ammunition Management	112	38%		27%	35%				7 23 12			3.07	1.24
Information Mission Area (IMA)	867	37%		32%	31%		1		2 19 13			3.08	1.23
Intelligence (Excepted Services Only)	460 261	46%	5%	33%		1% 8%	-	27 3: 28 2:	3 12  9 6   9  9			3.35	1.17
Military Personnel Management	261	50	0%	20	0%	0%	28 .	20 21	0 9 8	9		3.57	1.24





Item Detail	# Resp	Not a problem	Slight problem	Somewhat of a problem	Serious problem	Do not know
PERSONNEL ACTIONS						
12. Over the last 2 years, how would you rate employee turnover in your organization?  Total Army	19594	28%	23%	26%	19%	4%
Total Career Program Civilian Personnel Administration	9782 233	28% 20%	23% 21%	26% 28%	19% 27%	4% 3%
Comptroller Comptroller	923	25%	22%	30%	21%	2%
Safety Management	261	39%	20%	23%	14%	3%
Supply Management	780	29%	20%	26%	18%	7%
Contracting and Acquisition	448	12%	16%	28%	43%	1%
Quality and Reliability Assurance	74	35%	26%	22%	14%	4%
Engineers and Scientists (Non-Construction)	1083	35%	27%	23%	13%	3%
Materiel Maintenance Management	807	30%	23%	25%	19%	3%
Engineers and Scientists (Construction)	1352	30%	24%	28%	16%	2%
Security	222	31%	24%	24%	16%	5%
Quality Assurance Specialists (Ammunition Surveillance)	53	25%	21%	38%	13%	4%
Public Affairs and Communication Media	152	28%	24%	27%	14%	6%
Transportation Management	191	28%	19%	27%	21%	4%
Manpower and Force Management	359	28%	23%	28%	18%	3%
Housing Management	109	35%	19%	18%	20%	7%
Equal Employment Opportunity	87	26%	23%	18%	25%	7%
Education Services	97	21%	22%	30%	24%	4%
Training	738	31%	24%	24%	16%	5%
Ammunition Management	116	33%	22%	28%	16%	3%
Information Mission Area (IMA)	903	25%	24%	27%	20%	4%
Intelligence (Excepted Services Only)	476	29%	25%	26%	16%	4%
Military Personnel Management	265	24%	21%	25%	24%	6%





Item Detail	# Resp	Yes	No	Do not know
PERSONNEL ACTIONS				
13. Has your organization hired any new employees in the last 2 years?				
Total Army	19564	94%	5%	1%
Total Career Program	9769	95%	4%	1%
Civilian Personnel Administration	233	99%	0%	0%
Comptroller	922	97%	3%	0%
Safety Management	261	92%	8%	0%
Supply Management	780	93%	5%	2%
Contracting and Acquisition	448	97%	2%	1%
Quality and Reliability Assurance	74	93%	4%	3%
Engineers and Scientists (Non-Construction)	1082	96%	3%	1%
Materiel Maintenance Management	807	96%	3%	1%
Engineers and Scientists (Construction)	1349	97%	3%	0%
Security	222	92%	6%	1%
Quality Assurance Specialists (Ammunition Surveillance)	53	87%	9%	4%
Public Affairs and Communication Media	150	95%	5%	0%
Transportation Management	190	92%	7%	1%
Manpower and Force Management	359	95%	4%	0%
Housing Management	109	91%	7%	2%
Equal Employment Opportunity	87	89%	11%	0%
Education Services	98	95%	5%	0%
Training	737	93%	6%	1%
Ammunition Management	115	91%	8%	1%
Information Mission Area (IMA)	899	96%	3%	1%
Intelligence (Excepted Services Only)	476	92%	6%	2%
Military Personnel Management	265	94%	3%	4%





Item Detail	# Resp	Much higher than average	Higher than average	Average	Lower than average	Much lower than average	Do not know
PERSONNEL ACTIONS							
13a. How would you rate the performance of employees hired in the last 2 years at your organization?							
Total Army	18353	6%	36%	43%	8%	2%	4%
Total Career Program	9234	7%	40%	40%	7%	2%	4%
Civilian Personnel Administration	229	6%	29%	54%	6%	1%	4%
Comptroller	891	5%	39%	41%	8%	2%	4%
Safety Management	240	8%	36%	42%	3%	3%	8%
Supply Management	725	6%	38%	42%	7%	2%	6%
Contracting and Acquisition	430	6%	34%	41%	12%	4%	3%
Quality and Reliability Assurance	68	6%	41%	35%	10%	3%	4%
Engineers and Scientists (Non-Construction)	1039	10%	53%	30%	4%	0%	2%
Materiel Maintenance Management	767	8%	37%	44%	7%	2%	3%
Engineers and Scientists (Construction)	1304	7%	48%	35%	6%	1%	3%
Security	201	5%	35%	47%	6%	1%	6%
Quality Assurance Specialists (Ammunition Surveillance)	46	0%	24%	54%	13%	7%	2%
Public Affairs and Communication Media	143	10%	33%	43%	7%	1%	6%
Transportation Management	174	6%	32%	47%	10%	2%	3%
Manpower and Force Management	339	8%	38%	43%	6%	1%	4%
Housing Management	99	8%	37%	38%	6%	2%	8%
Equal Employment Opportunity	75	9%	23%	48%	3%	1%	16%
Education Services	92	9%	40%	39%	8%	2%	2%
Training	679	7%	38%	42%	8%	1%	4%
Ammunition Management	106	8%	38%	42%	8%	1%	3%
Information Mission Area (IMA)	856	7%	38%	41%	7%	2%	5%
Intelligence (Excepted Services Only)	435	5%	40%	43%	7%	1%	4%
Military Personnel Management	246	5%	37%	42%	8%	2%	6%





Item Detail	# Resp	Yes	No
PERSONNEL ACTIONS			
13b. Over the last 2 years, have you personally hired anyone to work for you?  Total Army	18286	66%	34%
Total Career Program	9203	69%	31%
Civilian Personnel Administration	229	91%	9%
Comptroller	888	74%	26%
Safety Management	240	53%	47%
Supply Management	719	63%	37%
Contracting and Acquisition	428	61%	39%
Quality and Reliability Assurance	66	67%	33%
Engineers and Scientists (Non-Construction)	1039	78%	22%
Materiel Maintenance Management	766	67%	33%
Engineers and Scientists (Construction)	1298	78%	22%
Security	202	60%	40%
Quality Assurance Specialists (Ammunition Surveillance)	46	37%	63%
Public Affairs and Communication Media	143	63%	37%
Transportation Management	174	75%	25%
Manpower and Force Management	338	68%	32%
Housing Management	99	61%	39%
Equal Employment Opportunity	75	56%	44%
Education Services	93	52%	48%
Training	674	62%	38%
Ammunition Management	106	63%	37%
Information Mission Area (IMA)	850	68%	32%
Intelligence (Excepted Services Only)	435	63%	37%
Military Personnel Management	245	66%	34%





Item Detail	# Resp	Much better than usual	Better than usual	About the same as usual	Worse than usual	Much worse than usual
PERSONNEL ACTIONS						
13c. How would you rate the quality of applicants for this position?						
Total Army	12261	10%	33%	46%	10%	1%
Total Career Program	6431	10%	34%	44%	10%	1%
Civilian Personnel Administration	210	8%	26%	49%	17%	0%
Comptroller	656	7%	30%	45%	16%	1%
Safety Management	127	10%	29%	47%	12%	2%
Supply Management	462	10%	35%	48%	6%	1%
Contracting and Acquisition	269	10%	29%	42%	16%	3%
Quality and Reliability Assurance	47	11%	43%	36%	11%	0%
Engineers and Scientists (Non-Construction)	813	13%	43%	36%	8%	0%
Materiel Maintenance Management	519	11%	31%	47%	10%	2%
Engineers and Scientists (Construction)	1024	10%	37%	43%	9%	1%
Security	124	12%	36%	46%	6%	0%
Quality Assurance Specialists (Ammunition Surveillance)	17	12%	24%	53%	12%	0%
Public Affairs and Communication Media	92	12%	29%	50%	9%	0%
Transportation Management	132	8%	31%	48%	12%	0%
Manpower and Force Management	235	8%	35%	44%	13%	0%
Housing Management	60	13%	33%	43%	3%	7%
Equal Employment Opportunity	44	20%	25%	36%	14%	5%
Education Services	48	8%	33%	48%	8%	2%
Training	428	13%	34%	43%	11%	0%
Ammunition Management	67	7%	27%	52%	13%	0%
Information Mission Area (IMA)	586	10%	33%	45%	10%	1%
Intelligence (Excepted Services Only)	275	12%	39%	40%	9%	1%
Military Personnel Management	164	10%	37%	43%	10%	1%





Item Detail	# Resp	0% 20%	Percent R	Respondin	g 80%	100%		egory F	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISORY AUTHORITY				1	1								
14a. I have the flexibility to use recruitment incentives.													
Total Army	17142	20%	23%	5	6%		3	17 23	35 21	-2	-2	2.46	1.10
Total Career Program	8576	22%	23%		55%		4	18 23	35 20	-2	-3	2.50	1.11
Civilian Personnel Administration	227	27%	21%		52%			25 21		-6	-4	2.61	1.11
Comptroller	813	22%	24%		54%				35 19	1	-11	2.52	1.10
Safety Management	223	22%	28%		50%				35 15		-2	2.62	1.07
Supply Management	678	15% 2	7%	5:	9%		3	12 27	37 22	+2	-5	2.37	1.04
Contracting and Acquisition	386	19%	25%	Ę	66%		2	17 25	37 19	+3	+2	2.47	1.05
Quality and Reliability Assurance	59	19%	20%	61	%		3	15 20	41 20	+15	+6	2.41	1.08
Engineers and Scientists (Non-Construction)	948	35%	22%	6	43%		6	28 22	30 13	-7	-12	2.85	1.16
Materiel Maintenance Management	727	19%	24%	5	6%		4	15 24	37 20	-4	-6	2.47	1.08
Engineers and Scientists (Construction)	1183	35%	22%	6	43%		5	30 22	30 14	+5	+8	2.84	1.15
Security	195	16%	29%	:	54%		4	12 29	34 21	-1	-1	2.46	1.07
Quality Assurance Specialists (Ammunition Surveillance)	44	9% 34	%	5	7%		2		32 25		+9	2.30	0.99
Public Affairs and Communication Media	133	15% 18%	6	67%	, )		4	11 18	38 29	1	0	2.23	1.10
Transportation Management	167	12% 19%		69%					42 28	-12	+2	2.17	1.00
Manpower and Force Management	321		21%		9%				39 20	+2	-3	2.44	1.07
Housing Management	93		6%	59	9%				33 26	+3	-15	2.34	1.10
Equal Employment Opportunity	82	34%	17%		49%				34 15	+17	+5	2.74	1.15
Education Services	85	12% 19%		69%			0		41 28	0	-1	2.14	0.96
Training	646	11% 22%		67%			2		39 28	-4	-4	2.17	1.00
Ammunition Management	102	11% 24%		66%	-		2		33 32	-14	-3	2.15	1.03
Information Mission Area (IMA)	790	16% 22		62					38 24	0	+3	2.32	1.05
Intelligence (Excepted Services Only)	401	16% 21		63					38 24	-6	-2	2.32	1.07
Military Personnel Management	229	13% 22%	0	66%	6		1	11 22	38 28			2.21	1.01





Item Detail	# Resp	0%	20%	Percent		onding	80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISORY AUTHORITY			-	ı		1									
14b. I have the flexibility to use relocation incentives.															
Total Army	17082	19%		23%		58%	6		3	16 2	3 35 2	-4	-5	2.42	1.09
Total Career Program	8573	21%		23%		56°	%		3	18 2	3 35 2°	I -5	-6	2.48	1.10
Civilian Personnel Administration	225	29%	%	18%		53	3%		2 :	27 1	8 36 1	7 -2	-3	2.61	1.12
Comptroller	823	23%		22%		55'	%		4 :	20 2	2 35 20	9 -9	-12	2.52	1.12
Safety Management	222	22%		27%			1%		1	-	7 35 10		0	2.59	1.08
Supply Management	680	13%	26°			61%	1		1		6 37 2		-8	2.31	1.02
Contracting and Acquisition	392	21%		28%			2%		1		8 34 18	1	-4	2.54	1.05
Quality and Reliability Assurance	57	18%		25%		58%			1		5 37 2		+11	2.40	1.04
Engineers and Scientists (Non-Construction)	934	30%		25%	0		46%		1	-	5 31 1		-8	2.75	1.13
Materiel Maintenance Management	726	20%	_	24%		57%			-	-	4 37 20		-4	2.46	1.08
Engineers and Scientists (Construction)	1189		41%		22%		38%		1		2 25 13		+2	2.95	1.16
Security	193	15%		9%		569			1		9 36 2		-14	2.40	1.02
Quality Assurance Specialists (Ammunition Surveillance)	46	13%	28			59%	0		1		8 37 2	1	+1	2.35	1.00
Public Affairs and Communication Media	130	15%	18%			68%					8 35 3		-10	2.17	1.10
Transportation Management	169		8%			74%			2		8 43 3	1	-13	2.06	0.97
Manpower and Force Management	320	19%		22%		59%			1		2 39 2		-7	2.42	1.06
Housing Management	94	15%		8%	_	57%			1		8 34 2		-11	2.38	1.08
Equal Employment Opportunity	83	29%		20%			1%		•		0 39 1	1	-3	2.69	1.06
Education Services	84		23%			67%			0	11 2		1	-5	2.15	0.96
Training	644		22%	· ·		68%			1		2 37 30		-5	2.14	0.99
Ammunition Management	103	15%	239			62%			1		3 28 3		-10	2.19	1.08
Information Mission Area (IMA)	787	14%	23%	o l		64%			1		3 39 2		-3	2.28	1.03
Intelligence (Excepted Services Only)	398	13%	20%			68%			1		0 39 2		-6	2.19	1.02
Military Personnel Management	230	11%	22%			67%			1	10 2	2 38 29	9		2.15	0.98





Item Detail	# Resp	0%	20%		ent R	Respor	_	80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISORY AUTHORITY					1					-						
14a I have the flevikility to use retention inceptives																
14c. I have the flexibility to use retention incentives.  Total Army	16792	15%		25%			60%			3 -	13 25	5 36 23	-2	-2	2.35	1.05
Total Career Program	8368	15%	_	25%			59%					37 22	1	-3	2.36	1.04
Civilian Personnel Administration	227		6%	20%	0		55%					37 18	_	0	2.55	1.09
Comptroller	805	16%	_	24%			60%					1 39 21	-5	-6	2.37	1.04
Safety Management	215	15%	_	32%			53%	, 0				2 37 16		-6	2.49	1.01
Supply Management	668	13%		8%			59%					36 23		+2	2.34	1.04
Contracting and Acquisition	384	12%		5%			61%					3 40 22	1	-2	2.30	0.97
Quality and Reliability Assurance	55	15%		.5%			60%					40 20		+2	2.36	1.00
Engineers and Scientists (Non-Construction)	903	22%		29%	6		50	%				32 17		-12	2.59	1.09
Materiel Maintenance Management	712	14%	_	27%	0/		59%	0./				7 38 21	-2	-4	2.36	1.03
Engineers and Scientists (Construction)	1119	25		26	%		49	%		3 2		32 17		+6	2.63	1.09
Security	192	13%	279	80%			57%					36 21	-2	-3	2.38	1.02
Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media	44	9%	19%	0			64%					7 41 23 9 37 35	1	+9	2.25	0.96
Transportation Management	126 170	10%	19%				71% '2%					9 45 28		-8 +1	2.07	1.06 0.96
Manpower and Force Management	313	14%		2%			64%				-	45 20 2 42 21	-14	-5	2.11	1.00
Housing Management	93	12%		·/0			61%					7 35 26		-5 -6	2.29	1.06
Equal Employment Opportunity	81	12%	25				63%				-	5 47 16		-10	2.29	0.92
Education Services	86	13%	20%				67%					) 41 27	+1	-10	2.19	0.97
Training	638	8%	24%	0			68%				7 24			-3	2.13	0.97
Ammunition Management	105	12%	24	%			64%			0 -			-9	-1	2.16	1.02
Information Mission Area (IMA)	776	10%	25%				66%					40 26		-2	2.20	0.98
Intelligence (Excepted Services Only)	386	10%	21%				69%					41 28		-1	2.14	0.97
Military Personnel Management	227	10%	22%				67%			1		38 29		'	2.15	0.97
a.j : orodino managomoni		1070								•	,	- 00 <b>-</b> 0				3.0.





Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality Assurance Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Training Ammunition	Item Detail	# Resp	0%	20%	Percent	Respor		80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) Intellige	SUPERVISORY AUTHORITY															
Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality Assurance Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Training Ammunition	14d. I have the flexibility to offer student loan repayments.															
Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Management Management Equal Employment Opportunity Education Services Information Mission Area (IM) Ammunition Management Equal Employment Opportunity Education Services Information Mission Area (IM) Ammunition Management Information Mission Area (IM) Information Mission Ar	Total Army	15907	12%	25%			63%			2	10 2	5 37 26	0	0	2.25	1.02
Comptroller Safety Management Safety Management Supply Management Supply Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Construction) Public Affairs and Communication Media Transportation Management Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)   10%   21%   63%   58%   2 1 4 2 6 36 22   -3   -1   2.39   1.00   2.05   2.00   2.00	Total Career Program	7948	15%	249	%		61%			3	12 2	4 37 24	1 0	0	2.33	1.05
Safety Management Supply Management Supply Management Contracting and Acquisition	Civilian Personnel Administration	223	22%	6	22%		57%	)		2 :	20 2	2 37 20	-4	-8	2.48	1.07
Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Media Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Information Mission Area (IMA) Intelligence (Excepted Services Only)   100% 27% 63% 63% 3 2 2 6 30 18 + 18 + 17 2 6.3 1.1: 26% 26% 48% 3 2 2 2 6 30 18 + 18 + 17 2 6.3 1.1: 27% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.38 1.2: 27% 37% 40% 8 29 2 2 4 16 + 7 + 6 2.88 1.2: 28% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.88 1.2: 28% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.88 1.2: 28% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.88 1.2: 28% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.88 1.2: 28% 37% 40% 8 29 2 3 2 4 16 + 7 + 6 2.88 1.2: 29% 37% 40% 8 29 2 2 4 16 + 7 + 6 2.88 1.2: 29% 37% 40% 8 29 2 2 4 16 + 7 + 6 2.88 1.2: 29% 3 10 28 36 2 3 + 1 + 4 2 2.55 1.0: 29% 3 10	Comptroller	764	16%	26	6%		58%			2	14 2	6 36 22	2 -3	-1	2.39	1.05
Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) Intelligence	Safety Management	205								2	6 3	2 40 20	) +4	-4		0.94
Comparison of the properties			10%	27%			63%			_				+2		0.99
Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Scientists (Construction) Security Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Information Mission Area (IMA) Intelligence (Excepted Services Only)  Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Non-Construction) Materiel Maintenance Management Security 1030 1028 36 23 +1 +4 2.35 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	9							3%					1			1.12
Materiel Maintenance Management Engineers and Scientists (Construction) Security       686       14%       28%       59%       3 10 28 36 23       +1       +4       2.35       1.00         Quality Assurance Specialists (Ammunition Surveillance)         Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Equal Employment Opportunity       159       20%       26%       54%       3 4 31 37 25 3 2 3 2 3 6 39       -3 22.4 0.9         Manpower and Force Management Equal Employment Opportunity       159       20%       75%       2 3 20 36 39       -3 -2 1.93       0.93         66%       75%       0 4 21 44 31       -9 0 1.97       0.83         12%       21%       67%       2 10 21 44 24       -1 -1 2.22       0.99         18       7%       30%       63%       3 3 0 35 28       +7 -4 2.20       1.00         19       17%       30%       63%       3 3 0 35 28       +7 -4 2.20       1.00         10       17%       30%       63%       3 3 0 35 28       +7 -4 2.20       1.00         10       17%       30%       63%       3 2 24 23       -2 0 1.90         10       15%       17%       30%       1 3 22 42 33       -2 0 1.90				_										_		1.04
Engineers and Scientists (Construction) Security Security Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opportunity Education Services 81 Information Management Information Management Information Management Management Information Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Engineers and Scientists (Construction) 1030 182 20% 26% 54% 54% 31 7 26 34 20 0 4 21 40 90 90 90 90 90 90 90 90 90 90 90 90 90	•					23%		40%		-	-			-		1.21
Security   Quality Assurance Specialists (Ammunition Surveillance)   Public Affairs and Communication Media   Transportation Management   Housing Management   Housing Management   Equal Employment Opportunity   Training   Education Services   Training   Ammunition Management   Information Mission Area (IMA)   Intelligence (Excepted Services Only)   Intelligence	· · · · · · · · · · · · · · · · · · ·										-					1.04
Quality Assurance Specialists (Ammunition Surveillance)       44         Public Affairs and Communication Media       119         Transportation Management       159         Manpower and Force Management       292         Housing Management       86         Equal Employment Opportunity       75         Education Services       81         Training       89         Ammunition Management Information Mission Area (IMA)       735         Intelligence (Excepted Services Only)       360	,				26%			6		3						1.09
Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Public Affairs and Communication Media Transportation Media Transportation Media Transportation Media Transportation Management To a communication Media To a com	•									3						
Transportation Management Managem													1			
Manpower and Force Management Housing Management Housing Management Equal Employment Opportunity       292       12%       21%       67%       2 10 21 44 24       -1       -1       2.22       0.9         Begual Employment Opportunity Equal Employment Opportunity Enducation Services Training Ammunition Management Information Mission Area (IMA)       81       15%       83%       0 9 17 53 20       -8       -8       2.16       0.8         4       22%       74%       1 3 22 42 33       -2       0 1.98       0.8         1nformation Mission Area (IMA)       735       7%       24%       69%       2 5 24 41 28       0 0 2.12 0.9         Intelligence (Excepted Services Only)       360       18%       75%       1 5 18 43 32       -3       -4       2.00 0.9										2						
Housing Management Equal Employment Opportunity Figure Education Services Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Housing Management Approximate A					_					0				-		
Equal Employment Opportunity       75       9%       17%       73%       0       9       17       53       20       -8       -8       2.16       0.88         Education Services       81       15%       83%       0       2 15 46 37       -1       -8       1.83       0.7         Training Ammunition Management Information Mission Area (IMA)       98       10%       21%       68%       0       10       21 33 36       0       +2       2.06       0.99         Intelligence (Excepted Services Only)       360       18%       75%       1       5 18 43 32       -3       -4       2.00       0.99																
Education Services R1 Training G09						7							1			
Training 609 4 22% 74% 1 3 22 42 33 -2 0 1.98 0.80 Ammunition Management Information Mission Area (IMA) 735 11xtelligence (Excepted Services Only) 360 6 18% 75% 1 5 18 43 32 -3 -4 2.00 0.99										-		–		_		
Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) 360 10 21 33 36 0 42 2.06 0.99 10 21 21 21 21 21 21 21 21 21 21 21 21 21										1			1			
Information Mission Area (IMA)       735       7%       24%       69%       2       5       24       41       28       0       0       2.12       0.93         Intelligence (Excepted Services Only)       360       6       18%       75%       1       5       18       43       32       -3       -4       2.00       0.96	<b>3</b>									0				-		
Intelligence (Excepted Services Only) 360 6 18% 75% 1 5 18 43 32 -3 -4 2.00 0.90																
	,									1				_		
Military Personnel Management   221   6   20%   73%   1 5 20 43 30       2.04   0.90	Military Personnel Management	221								1					2.04	0.90





Item Detail	# Resp	0%	20%	Perce		spondi	ng 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISORY AUTHORITY			ı	ı		1	ı								
14e. I can use pay setting flexibilities.															
Total Army	16663	16%		25%		ţ	59%		2	14 2	5 35 2	4 -2	-2	2.36	1.06
Total Career Program	8353	17%		25%			58%		2	15 2	5 35 2	3 -3	-2	2.39	1.07
Civilian Personnel Administration	226	2	9%	23	%		48%		2	27 2	3 33 1	5 -14	-11	2.67	1.09
Comptroller	800	16%	2	24%		6	60%		2	14 2	4 38 2	2 -5	-2	2.35	1.02
Safety Management		14%		29%			56%				9 37 1	1	+1	2.41	1.00
Supply Management	666	11%	26°	%		6:	3%				6 38 2		+1	2.26	1.00
Contracting and Acquisition	382	14%	_	29%			57%				9 35 2		0	2.37	1.01
Quality and Reliability Assurance	59	15%		2%		6	3%				2 39 2		+8	2.32	1.06
Engineers and Scientists (Non-Construction)	908		35%		26%		40%		-		6 26 1		-7	2.86	1.14
Materiel Maintenance Management		16%	_	27%			58%			12 2		-	-1	2.39	1.07
Engineers and Scientists (Construction)	1126	24		24%			51%		3	21 2		-	+4	2.56	1.12
Security	188	12%		0%			57%		4		0 36 2	1	-1	2.37	1.04
Quality Assurance Specialists (Ammunition Surveillance)	45		27%			69%			0		7 40 2	1	+4	2.07	0.85
Public Affairs and Communication Media	128	10%	20%			70%			1	9 2			-2	2.07	0.99
Transportation Management			20%	100		73%			1		0 41 3		+4	2.04	0.91
Manpower and Force Management		17%	319	21%			2%				1 40 2		0	2.36	1.06
Housing Management	91 81	8% <u>22</u> %		20%			2% 58%				1 33 2 0 41 1	1	-11 0	2.21	1.01
Equal Employment Opportunity Education Services	79		20%	20%		73%			0		0 41 1 0 41 3	_	+3	2.46	0.89
Training	630	8%	22%	_		70%			1		0 41 3 2 39 3	1	-3	2.00	0.69
Ammunition Management	100	9%	27%				• !%		0		2 39 3 7 28 3	1	+1	2.07	0.93
Information Mission Area (IMA)	781	14%		1%			2%				7 20 3 4 37 2	1	-1	2.30	1.04
Intelligence (Excepted Services Only)		14%	23				3%				3 36 2	1	-3	2.25	1.04
Military Personnel Management		8%	23%	70		689			1		3 37 3			2.10	0.96





Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Manpower and Force Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Information Mission Area (IMA) Intelligence (Excepted Services Only)  Intelligence	Item Detail	# Resp	0%	P 20%	ercent	Responding	80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
Total Army   18680   18%   18%   64%   2 16 18 36 29   -6   -12   2.27   1.10	SUPERVISORY AUTHORITY			-	1	1									
Total Army   18680   18%   18%   64%   2 16 18 36 29   -6   -12   2.27   1.10	AFA II to consta king analogous														
Civilian Personnel Administration Comptroller Safety Management Safety Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security 205   1052   17%		18680	18%	18%		64%			2 ′	16 18	3 36 29	-6	-12	2.27	1.10
Civilian Personnel Administration Comptroller Safety Management Safety Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security 205   1052   17%	·														
Comptroller Safety Management Safety Management Supply Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Construction) Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only 449   13% 16% 71% 19% 66% 2 1 17 17 40 24 -14 -19 2.33 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1.05			17%						2 ′	15 18	37 28	-6	-12		1.09
Safety Management Supply Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Safety Management Supply Management Assurance Specialists (Ammunition Surveillance) 1736 1736 214 21 33 30 2 6 1 8 2 11 19 42 7 2 2 11 10 20 10 10 10 10 10 10 10 10 10 10 10 10 10	Civilian Personnel Administration						39%						_		1.12
Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Construction) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opporturity Education Services Training Ammunition Management Information Mission Area (IMA) Information Mission Area (IMA) Intelligence (Excepted Services Only) Intelligence (Excepted Services Only) Intelligence (Excepted Services Only)   1306	<b>'</b>												-		1.09
Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security 205 Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) Intelligence (Excepted Serv	, ,			_											1.07
Quality and Reliability Assurance       65       22%       15%       63%       0 22 15 43 20       +18       +11       2.38       1.03         Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security       17%       15%       66%       2 15 15 37 30       -4       -14       2.21       1.05         Security 205       1309       66%       2 16 17 38 27       0       -6 2.26       1.07         Quality Assurance Specialists (Ammunition Surveillance)       50       17%       19%       66%       2 16 17 38 27       0       -6 2.26       1.07         Quality Assurance Specialists (Ammunition Surveillance)       50       17%       19%       66%       2 16 17 38 27       0       -6 2.26       1.07         Quality Assurance Specialists (Ammunition Surveillance)       50       17%       19%       64%       2 8 26 38 26       -19       +10       -10       2.26       1.17         Quality Assurance Specialists (Ammunition Management Management Management Housing Management Housing Management Equal Employment Opportunity Education Services       18%       13%       71%       2 13 18 33 33       -12       -12       2.09       1.06         15%												_	_		
Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security  Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Engineers and Scientists (Non-Construction) 1052 774 158 158 7 30 -4 -14 2.21 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1.0	<b>9</b> 1											1			0.96
Materiel Maintenance Management Engineers and Scientists (Construction) Security       774       16%       19%       66%       3 13 19 39 27       -7       -15       2.26       1.06         Materiel Maintenance Engineers and Scientists (Construction) Security       1309       17%       17%       66%       2 16 17 38 27       0       -6 2.26       1.07         Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opportunity       180       15%       12%       73%       1 13 12 38 36       20       -19       -10       2.26       1.17         Manpower and Force Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA)       16%       19%       66%       2 18 18 32 20       -10       -10       2.26       1.17         4       15%       13%       71%       2 13 13 38 33       -12       -12       2.07       1.06         4       15%       13%       71%       2 18 18 32 30       -12       -19       2.29       1.14         50%       18%       13%       55%       6 26 13 36 19       +3       -2       2.64       1.22         10%       18%       18%       13% <td></td> <td></td> <td></td> <td></td> <td>%</td> <td></td>					%										
Engineers and Scientists (Construction) Security Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opportunity Education Services Parametrian Management Training Ammunition Management Information Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Engineers and Scientists (Construction) 1309 17% 17% 666% 66% 2 16 17 38 27 0 -6 2.26 1.07 1.06 66% 3 14 19 35 29 -10 -10 2.26 1.11 1.05 1.05 1.06 64% 19 4.10 2.22 0.95 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.06 1.07 1.07 1.07 1.07 1.07 1.07 1.07 1.07										-					
Security Quality Assurance Specialists (Ammunition Surveillance)	· · · · · · · · · · · · · · · · · · ·														
Quality Assurance Specialists (Ammunition Surveillance)       50         Public Affairs and Communication Media       143         Transportation Management       180         Manpower and Force Management       180         Housing Management       106         Equal Employment Opportunity       20%         Education Services       21         Training       32%         Ammunition Management       112         Information Mission Area (IMA)       112         Intelligence (Excepted Services Only)       449	, ,											1	-		
Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Public Affairs and Communication Media 143 15% 12% 73% 71% 2 13 13 38 36 -2 -12 2.07 1.06 1 13 12 38 36 -2 -12 2.07 1.06 2 13 13 38 33 -12 -12 2.13 1.05 2 18 18 32 30 -12 -19 2.29 1.14 2 1.05 2 18 18 32 30 -12 -19 2.29 1.14 3 18 38 39 -12 -19 2.19 3 18 38 39 -12 -19 2.19 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2.29 3 18 38 39 -12 -19 2	•			_									-		
Transportation Management Management Management Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Transportation Management Info Manage	, , , , , , , , , , , , , , , , , , , ,											1	_		
Manpower and Force Management Housing Management Housing Management Housing Management Equal Employment Opportunity       348       20%       18%       62%       2 18 18 32 30       -12       -19       2.29       1.14         Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA)       92       14%       15%       71%       0 14 15 47 24       -2       -11       2.20       0.96         Manunition Management Information Mission Area (IMA)       857       15%       18%       67%       2 13 18 38 29       -3       -7       2.21       1.05         Intelligence (Excepted Services Only)       449       13%       16%       71%       0 13 16 37 33       -2       -13       2.10       1.02		-													
Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA)   112   134   156   136					/							1			
Equal Employment Opportunity       84       32%       13%       55%       6 26 13 36 19       +3       -2       2.64       1.22         Education Services       92       14%       15%       71%       0 14 15 47 24       -2       -11       2.20       0.96         Training Ammunition Management Information Mission Area (IMA)       112       8%       23%       69%       0 8 23 36 33       -15       -21       2.06       0.94         Intelligence (Excepted Services Only)       449       13%       16%       71%       0 13 16 37 33       -2       -13       2.10       1.02					0										
Education Services Training 694 15% 71% 0 14 15 47 24 -2 -11 2.20 0.96  Ammunition Management 112 8% 23% 69% 0 8 23 36 33 -15 -21 2.06 0.96  Information Mission Area (IMA) 857 15% 18% 67% 2 13 18 38 29 -3 -7 2.21 1.05  Intelligence (Excepted Services Only) 449 13% 16% 71% 0 13 16 37 33 -2 -13 2.10 1.02					120/		0/					1	_		
Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)         18%         18%         65%         2 16 18 35 30         -5         -15         2.26         1.11           8%         23%         69%         0 8 23 36 33         -15         -21         2.06         0.94           112         8%         23%         69%         2 13 18 38 29         -3         -7         2.21         1.05           112         13%         16%         71%         0 13 16 37 33         -2         -13         2.10         1.02		-			13%		70			-					
Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) Intelligence (Exc												1			
Information Mission Area (IMA)       857       15%       18%       67%       2       13       18       29       -3       -7       2.21       1.05         Intelligence (Excepted Services Only)       449       13%       16%       71%       0       13       16       37       33       -2       -13       2.10       1.02															
Intelligence (Excepted Services Only) 449 13% 16% 71% 0 13 16 37 33 -2 -13 2.10 1.02												1			
	· /							,				1			
Military Personnel Management   252   19%   16%   65%   2 17 16 34 31     2.24   1.12															1.12





Item Detail	# Resp	0%	20%	Percent	·	onding	80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SUPERVISORY AUTHORITY			ı	I		ı	1								
15b. It is easy to relocate employees.															
Total Army	16353	12%	28%	6		60%			1	11 2	8 35 2	4 0	-2	2.30	1.00
Total Career Program	8204	13%	289	%		59%			1	12 2	8 36 2	3 -1	-3	2.32	1.00
Civilian Personnel Administration	224		9%	27%	6		44%				7 33 1		-1	2.77	1.03
Comptroller	798	16%		8%		56%					8 36 1		-1	2.42	1.01
Safety Management	220	11%	32°			57%					2 35 2	1	-2	2.34	0.98
Supply Management	660	13%	29°	%		58%			2		9 33 2		0	2.31	1.02
Contracting and Acquisition	378	8%	26%			65%			1		6 42 2	1	-2	2.21	0.92
Quality and Reliability Assurance	62	10%	31%			60%					1 42 1		+4	2.32	0.88
Engineers and Scientists (Non-Construction)	851	16%	_	7%		57%					7 37 2		-4	2.38	1.00
Materiel Maintenance Management	714	13%	299			59%			2				-2	2.34	0.99
Engineers and Scientists (Construction)	1131	19%		31%		51				18 3		1	+1	2.52	1.00
Security	191	12%	309			58%					0 36 2		-6	2.34	1.00
Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media	48 119	17%	26%	5%		58% 69%					5 46 1 6 37 3		-1 -15	2.48	0.96
Transportation Management	164	5 8%	23%			69%			4	7 2		1	-15	2.06	0.93
Manpower and Force Management	306	13%	25%	0/.		58%			1		3 30 3 9 33 2	-	-11	2.32	1.01
Housing Management	101	10%	25%	70		65%	,		1		5 33 3		-13	2.13	1.00
Equal Employment Opportunity	75	219		28%	_	51	%		3		8 35 1		-13	2.13	1.05
Education Services	83	6	25%	2070		69%	70		0		5 45 2		-5	2.13	0.85
Training	594	9%	27%			65%			1	8 2	-	-	+2	2.15	0.97
Ammunition Management	95	13%	31	%		57%			1	-	1 34 2		-5	2.34	0.99
Information Mission Area (IMA)	763	9%	28%			63%			1		8 37 2		-4	2.20	0.96
Intelligence (Excepted Services Only)	368		22%			72%			0	-	2 40 3	1	-4	2.02	0.88
Military Personnel Management	222	12%	23%			66%					3 34 3			2.15	1.02





Item Detail	# Resp				pondir	_				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20	% 40 	%	60%	80%	100%	5	4 :	3 2 1				
SUPERVISORY AUTHORITY		'	'		'	'								
15c. It is easy to reassign employees.														
Total Army	17349	25%	27%	0		48%		2 2	22 27	7 29 19	-2	-3	2.59	1.10
·														
Total Career Program	8704	26%	27	%		47%		2 2	24 27	7 29 18	-3	-4	2.64	1.09
Civilian Personnel Administration	228		60%		18	%	22%	7 5	52 18	3 18 4	-3	+2	3.41	0.99
Comptroller	837	30%	2	26%		44%		3 2	27 26	6 27 16	-2	-5	2.73	1.12
Safety Management	227	20%	30%			50%		3 ′	17 30	32 19	-5	0	2.55	1.07
Supply Management	701	23%	28%			49%		2 2	20 28	30 19	0	-1	2.56	1.08
Contracting and Acquisition	389	31%		28%		41%		1 3	30 28	3 25 16	-1	+1	2.75	1.09
Quality and Reliability Assurance	64	22%	22%			56%		2 2	20 22	2 44 13	+8	-8	2.55	1.00
Engineers and Scientists (Non-Construction)	954	33%		26%		41%		2 3	31 26	6 27 14	0	-8	2.81	1.09
Materiel Maintenance Management	742	24%	26%			49%		2 2	23 26	31 18	-4	-12	2.58	1.08
Engineers and Scientists (Construction)	1200	31%		28%		41%		2 2	29 28	3 29 13	+2	+4	2.79	1.05
Security	195	16%	31%			53%		3 ′	13 3′	1 33 20	-7	0	2.47	1.05
Quality Assurance Specialists (Ammunition Surveillance)	49	35%	o e	24%		41%		6 2	29 24	4 31 10	-6	-1	2.90	1.11
Public Affairs and Communication Media	132	10%	30%		6	l%		2	8 30	35 26	-2	-9	2.25	0.98
Transportation Management	171	18%	25%		Ę	7%		3 ′	15 25	5 36 21	-14	-7	2.43	1.07
Manpower and Force Management	322	28%	2	7%		45%		2 2	26 27	7 28 17	+1	-9	2.68	1.10
Housing Management	100	16%	27%		Ę	7%		1		7 29 28	1	-28	2.33	1.09
Equal Employment Opportunity	81	36%	6	23%		41%		1 3	35 23	3 27 14	+14	+4	2.83	1.09
Education Services	85	19%	26%			55%		1 1	18 26	34 21	-7	-11	2.44	1.05
Training	639	18%	26%			56%		2 ′	16 26	33 23	-3	-5	2.40	1.06
Ammunition Management	107	28%		7%		45%		1		7 23 21		0	2.63	1.12
Information Mission Area (IMA)	805	23%	28%			50%		2 2	20 28	3 29 20	-4	0	2.55	1.10
Intelligence (Excepted Services Only)	400	16%	28%			56%		2 ′	14 28	3 33 23	-7	-4	2.39	1.04
Military Personnel Management	236	19%	25%			56%		1 1	19 25	5 32 23			2.42	1.06





Item Detail	# Resp			Percent R	·	•				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1			
SUPERVISORY AUTHORITY			'	'	1									
COLEKVICORY NOTHICKITY														
15d. It is easy to reduce the size of my workforce.														
Total Army	16168	17%		33%		50%		4	14 3	3 30 20	-6	-2	2.51	1.06
,												_		
Total Career Program	8047	17%		32%		51%		4	13 3	2 31 2	8- (	-2	2.49	1.07
Civilian Personnel Administration	215	18%		39%		43%		3	14 3	9 29 1	1 -22	-7	2.64	1.00
Comptroller	782	16%		28%	·	56%		3	13 2	8 37 19	-12	-3	2.45	1.03
Safety Management	218	16%		39%		45%		6	10 3	9 28 1	7 -6	-9	2.59	1.06
Supply Management	651	20%		35%		46%		5	15 3	5 27 19	9 -4	+1	2.59	1.10
Contracting and Acquisition	346	13%		38%		48%		3	11 3	8 29 19	9 -9	-10	2.49	1.00
Quality and Reliability Assurance	60	15%		32%		53%		5	10 3	2 32 2	2 0	-6	2.45	1.09
Engineers and Scientists (Non-Construction)	878	15%		25%	:	59%		2	13 2	5 36 2	4 -6	-6	2.34	1.04
Materiel Maintenance Management	709	16%		35%		49%		4	12 3	5 30 19	9 -6	+1	2.52	1.06
Engineers and Scientists (Construction)	1092	12%	28	8%		60%		2	10 2	8 39 2	1 -10	-6	2.32	0.97
Security	180	16%		40%		44%		5	11 4	0 29 1	-18	-9	2.61	1.03
Quality Assurance Specialists (Ammunition Surveillance)	45	13%		44%		42%		2	11 4	4 29 1	-18	+7	2.60	0.93
Public Affairs and Communication Media	123	13%	2	29%		58%		7	7 2	9 33 2	1 -13	-10	2.37	1.11
Transportation Management	161	20%		30%		49%				0 27 2		+10	2.56	1.16
Manpower and Force Management	302	19%		32%		49%				2 29 2		+6	2.53	1.10
Housing Management	90		9%	26%		46%				6 18 2		-6	2.61	1.26
Equal Employment Opportunity	73	22%		30%		48%				0 36 12	_	-5	2.66	1.04
Education Services	81	269		32%		42%				2 27 1		+1	2.70	1.04
Training	603	16%		35%		49%				5 27 2		+3	2.49	1.08
Ammunition Management	99	20%		29%		51%				9 24 20		+2	2.47	1.16
Information Mission Area (IMA)	736	19%		34%		46%				4 27 20		0	2.59	1.12
Intelligence (Excepted Services Only)	354	18%		34%		47%				4 27 20		0	2.55	1.09
Military Personnel Management	214	20%		34%		47%		4	16 3	4 23 2	3		2.53	1.12





Item Detail	# Resp	004	000/		Respond	•	4000/			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 1				
SUPERVISORY AUTHORITY														
15e. It is easy to promote employees.														
Total Army	18226	19%	6	25%		57%		2	17 2	5 34 23	-3	-5	2.41	1.07
Total Career Program	9131	20%	/2	26%		55%		2	18 2	6 33 21	-2	-4	2.45	1.07
Civilian Personnel Administration	229	207	40%	2070	32%		8%	•	-	2 21 7		-15	3.10	1.03
Comptroller	885	2	7%	24%	32 /0	49%	.0 70	-		4 32 17	1	-6	2.63	1.10
Safety Management	236	16%		28%		56%		•		8 34 22		+2	2.42	1.06
Supply Management	730	17%		25%		59%		1		5 33 26		-4	2.34	1.08
Contracting and Acquisition	415		29%	299	%	42%				9 26 16		+1	2.74	1.09
Quality and Reliability Assurance	64	23		23%		53%		•		3 36 17	1	+18	2.55	1.06
Engineers and Scientists (Non-Construction)	1022	21	%	28%		50%		2 :	20 2	8 34 17	-2	-6	2.56	1.03
Materiel Maintenance Management	765	24	1%	28%		48%		2 :	21 2	8 30 18		-3	2.60	1.08
Engineers and Scientists (Construction)	1272	21	%	26%		53%		1:	20 2	6 36 16	+4	+2	2.54	1.02
Security	201	16%		29%		55%		2	14 2	9 30 25	-6	-8	2.38	1.06
Quality Assurance Specialists (Ammunition Surveillance)	49	16%		31%		53%		2	14 3	1 37 16	+1	+5	2.49	0.99
Public Affairs and Communication Media	141	6	22%		72	2%		1	5 2	2 39 33	-6	-12	2.04	0.93
Transportation Management	180	13%	19%	6	6	8%		2	12 1	9 36 32	-6	+1	2.15	1.05
Manpower and Force Management	333	219	%	27%		53%		2	18 2	7 32 20	-5	-14	2.50	1.08
Housing Management	105	16%	2	22%		62%		2	14 2	2 30 31	+8	-14	2.25	1.10
Equal Employment Opportunity	82		30%	23%		46%		2 :	28 2	3 32 15	-1	+10	2.72	1.10
Education Services	90	10%	23%		6	67%		•		3 40 27	1	-4	2.17	0.93
Training	671	11%	23%	6	(	66%		1	10 2	3 36 31	-2	-4	2.16	1.01
Ammunition Management	111	219		23%		56%		1		3 34 22		-4	2.45	1.08
Information Mission Area (IMA)	832	13%		5%		62%		•		5 36 25		-7	2.28	1.01
Intelligence (Excepted Services Only)	427	12%	219		6	67%				1 34 33		-11	2.14	1.02
Military Personnel Management	244	14%	2	5%		61%		3	11 2	5 33 28			2.28	1.07





Item Detail	# Resp		Р	ercent	Responding	9				Percen	Diff	Fav from	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 -	,,,,			
SUPERVISORY AUTHORITY			ı	1	ı	ı									
15f. It is easy to reward employees.															
Total Army	18611		46%		23%	31%	ı	7	40 2	3 18	13 -	12		3.09	1.16
Total Career Program	9334		49%		23%	29%	0	7	42 2	3 17	12 -	13		3.15	1.14
Civilian Personnel Administration	230		50%		22%	28%				2 20		22		3.23	1.11
Comptroller	899		54%		18%	28%				8 18		12		3.24	1.13
Safety Management	246		48%		25%	28%			39 2			-5		3.17	1.15
Supply Management	739		45%		24%	31%			37 2	-	-	18		3.10	1.19
Contracting and Acquisition	429		48%		26%	26	%		43 2			12		3.17	1.10
Quality and Reliability Assurance	64		41%		23%	36%				3 25		0		3.05	1.19
Engineers and Scientists (Non-Construction)	1043		58%	6	19%		3%		48 1		-	11		3.37	1.10
Materiel Maintenance Management	768		49%		25%	26			41 2			17		3.18	1.15
Engineers and Scientists (Construction)	1301		51%		24%	25			46 2		8	-8		3.24	1.05
Security	210		46%		23%	31%				3 19		14		3.11	1.19
Quality Assurance Specialists (Ammunition Surveillance)	48		38%		35%	279	%			5 19	-	21		3.04	0.98
Public Affairs and Communication Media	142		37%		30%	34%				0 20		14		2.96	1.16
Transportation Management	184		50%		16%	34%				6 18		-9		3.08	1.26
Manpower and Force Management	339		47%		23%	29% 32%	0			3 19		18		3.13	1.10
Housing Management	105 85		45% 61	0/	23%		0/		31 Z 53 1	3 19 5 14		-9 21		3.07 3.36	1.18 1.12
Equal Employment Opportunity Education Services	91		37%		13%	42%	· 70	-	ეე I 32 2		-	21		2.84	1.12
Training	694		44%		24%	32%			32 2 37 2			11		3.06	1.17
Ammunition Management	113		51%		16%	33%				6 15		17		3.04	1.17
Information Mission Area (IMA)	854		43%		24%	33%				4 19	- 1	11		3.04	1.15
Intelligence (Excepted Services Only)	447		39%		24%	37%				4 21		18		2.91	1.17
Military Personnel Management	253		46%		19%	35%				9 18				3.00	1.17
ivilitary reisonnei Management	203		40%		1970	30%		U	40 I	9 10	17	-		3.00	1.22





FAIRNESS  16a. Personnel who recently retired from the military and then are hired by the Army are often selected over fully qualified civilian candidates who have not served in the military.  Total Career Program Civilian Personnel Administration Comptroiller Safety Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Penjaneers and Scientists (Non-Construction) Material Maintenance Management Engineers and Scientists (Construction) Material Maintenance Management Housing Management Tansportation Management Fedula Employment Opportunity Education Services Training Ammunition Management Information Mission Area (MM.)  Intelligence (Excepted Services Only) Military Personnel Management Ma	Item Detail	# Resp		Р	ercent	Respondin	g		Cat	egory	Percer	nts		% Fav Diff from	Mean	Std Dev
16a. Personnel who recently retired from the military and then are hired by the Army are often selected over fully qualified civilian candidates who have not served in the military.  Total Army  17115  Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Specialists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Engineers and Communication Media Transportation Management Housing Management Transportation Management Housing Management Transportation Management Housing Manag			0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		BCV
often selected over fully qualified civilian candidates who have not served in the military.  Total Army  Total Career Program Civilian Personnel Administration Comptroller Safety Management Supply Management Supply Management Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Equal Employment Opportunity Education Services Training Ammunition Management Equal Employment Opportunity Education Services Training Ammunition Management Engleence (Excepted Services Only) Intelligence (Except	FAIRNESS			T												
Total Career Program   Civilian Personnel Administration   Civilian Personnel Administration   Comptroller   Comptroller   Safety Management   Safety Management   Supply Management   Contracting and Acquisition   Cuality Assurance   Contracting and Acquisition   Cuality Assurance   Career	often selected over fully qualified civilian candidates who have not served in the military.															
Civilian Personnel Administration Comptroller Comproller Comproller Safety Management Supply Management Contracting and Acquaition Adaptive Description Public Affairs and Communication Media Housing Management Administration Public Affairs and Communication Media Housing Management Administration Management Housing Management Administration Management	Total Army	17115		54%		26%		21%	22	32 2	6 15	5			3.50	1.15
Civilian Personnel Administration Comptroller Comproller Comproller Safety Management Supply Management Contracting and Acquaition Adaptive Description Public Affairs and Communication Media Housing Management Administration Public Affairs and Communication Media Housing Management Administration Management Housing Management Administration Management	Total Career Program	8548		53%		26%		22%	22	31 2	6 16	6			3.47	1.16
Comptroller   Safety Management   Safety Management   Safety Management   Safety Management   Supply Management   Supply Management   Contracting and Acquisition   Quality and Reliability Assurance   Contracting and Acquisition   Quality Assurance   Engineers and Scientists (Non-Construction)   Materiel Maintenance Management   Engineers and Scientists (Construction)   Materiel Maintenance Management   Engineers and Scientists (Construction)   Security   192	· · · · · · · · · · · · · · · · · · ·								1			7				
Safety Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Security Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Education Services Training Ammunition Management Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) 101, 102, 103, 103, 104, 105, 104, 105, 105, 104, 105, 105, 105, 105, 105, 105, 105, 105					%		1%		-		-	5				
Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Education Services Training Ammunition Management Management Education Services Ammunition Management Managem	·								1							
Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Manpower and Force Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only) 416 46% 24% 31% 16 30 24 22 8 3.32 1.20						29%			•			9				
Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security       45%       25%       30%       19       27       25       20       9         3.25       1.24         Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security       1097       56%       28%       22%       18       32       28       6       6         3.58       1.09         Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Information Mission Area (IMA) Information Mission Area (IMA) Intelligence (Excepted Services Only)       45%       25%       23%       23%       23       20       31         3.35       1.04         45%       29%       25%       17       29       18       29       25       13       1         3.88       1.12         45%       30%       25%       23       20       30       77       6         3.36       1.05         45%       30%<		384				35%		19%	21	25 3	5 14	5			3.44	1.12
Materiel Maintenance Management Engineers and Scientists (Construction)         753         50%         28%         22%         18         32         28         16         6           3.39         1.12           Engineers and Scientists (Construction)         Security         1097         56%         27%         17%         23         34         27         13         4           3.58         1.09           Quality Assurance Specialists (Ammunition Surveillance)         52         71%         17%         12%         35         37         17         6           3.88         1.12           Public Affairs and Communication Media Transportation Management         169         45%         30%         25%         14         9         35         22         13         1           3.88         1.12           Management Angument Angument Angument Bequal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA)         103         55%         18%         12%         18         2         2         2         11		64		45%		25%	3	0%	19	27 2	5 20	9			3.25	1.24
Materiel Maintenance Management Engineers and Scientists (Construction)         753         50%         28%         22%         18         32         28         16         6           3.39         1.12           Engineers and Scientists (Construction)         Security         1097         56%         27%         17%         23         34         27         13         4           3.58         1.09           Quality Assurance Specialists (Ammunition Surveillance)         52         71%         17%         12%         35         37         17         6           3.88         1.12           Public Affairs and Communication Media Transportation Management         169         45%         30%         25%         14         9         35         22         13         1           3.88         1.12           Management Angument Angument Angument Bequal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA)         103         55%         18%         12%         18         2         2         2         11		892		54%	,	29	%	17%	18	36 2	9 14	3			3.52	1.04
Security   192   46%   29%   25%   17   29   29   18   7       3.30   1.16	Materiel Maintenance Management	753		50%		28%		22%	18	32 2	8 16	6			3.39	1.12
Quality Assurance Specialists (Ammunition Surveillance)       52       71%       17%       12%       35       37       17       6       6         3.88       1.12         Public Affairs and Communication Media       140       64%       22%       14%       29       35       22       13       1         3.76       1.05         Transportation Management Management Housing Management Equal Employment Opportunity       328       58%       20%       23%       23       35       20       17       6         3.34       1.24         Housing Management Equal Employment Opportunity       81       75%       24%       18%       29       30       24       13       4         3.66       1.15         Education Services Training Ammunition Management Information Mission Area (IMA)       660       48%       24%       18%       9       6         3.31       1.20         Ammunition Management Information Mission Area (IMA)       813       54%       23%       23%       23       16       7        3.35       1.21         1.01       55%	Engineers and Scientists (Construction)	1097		56%	6	27	'%	17%	23	34 2	7 13	4			3.58	1.09
Public Affairs and Communication Media 140 64% 22% 14% 29 35 22 13 1 3.76 1.05  Transportation Management 169 45% 30% 25% 23 22 30 17 8 3.52 1.18  Manpower and Force Management Housing Management Housing Management Fequal Employment Opportunity Education Services Training 660 48% 24% 18% 29 30 24 13 4 3.66 1.15  Equal Employment Opportunity Education Services Training 660 48% 24% 28% 18 30 24 20 8 3.31 1.20  Ammunition Management 103 1nformation Mission Area (IMA) Intelligence (Excepted Services Only) 110 110 110 110 110 110 110 110 110 11	Security	192		46%		29%		25%	17	29 2	9 18	7			3.30	1.16
Transportation Management       169       45%       30%       25%       23       22       30       17       8         3.34       1.24         Manpower and Force Management       328       58%       20%       23%       23       35       20       17       6         3.52       1.18         Housing Management       97       59%       24%       18%       29       30       24       13       4         3.66       1.15         Equal Employment Opportunity       81       75%       12%       12%       12%       37       38       12       7       5         3.95       1.11         Education Services       77       66%       18%       16%       29       38       18       9       6         3.73       1.16         Training       660       48%       24%       28%       18       30       24       20       8         3.50       1.23         Ammunition Management Information Mission Area (IMA)       813       54%       23%       23%       23       25       30       23       16<		52			71%		17%	12%	35	37 1	7 6	6			3.88	1.12
Manpower and Force Management Housing M	Public Affairs and Communication Media	140		6	4%		22%	14%	29	35 2	2 13	1			3.76	1.05
Housing Management   97   59%   24%   18%   29 30 24 13 4       3.66   1.15		169		45%		30%		25%	23	22 3	0 17	8			3.34	1.24
Equal Employment Opportunity       81       75%       12%       12%       12%       37       38       12       7       5         3.95       1.11         Education Services       77       66%       18%       16%       29       38       18       9       6         3.73       1.16         Training       660       48%       24%       28%       18       30       24       20       8         3.31       1.20         Ammunition Management       103       55%       23%       21%       24       31       3       9         3.50       1.21         Information Mission Area (IMA)       813       54%       23%       23%       25       30       23       16       7         3.50       1.21         Intelligence (Excepted Services Only)       416       46%       24%       31%       16       30       24       22       8         3.50       1.21		328		589	%	20%	6	23%	23	35 2	0 17	6			3.52	1.18
Education Services       77       66%       18%       16%       29       38       18       9       6         3.73       1.16         Training       660       48%       24%       28%       18       30       24       20       8         3.31       1.20         Ammunition Management       103       55%       23%       21%       24       31       23       13       9         3.50       1.23         Information Mission Area (IMA)       813       54%       23%       23%       25       30       23       16       7         3.50       1.21         Intelligence (Excepted Services Only)       416       46%       24%       31%       16       30       24       22       8         3.23       1.20		97		59°	%	24	4%	18%	29	30 2	4 13	4			3.66	1.15
Training Ammunition Management Ammunition Mission Area (IMA) Intelligence (Excepted Services Only) And Analysis Ammunition Management Intelligence (Excepted Services Only) Analysis	Equal Employment Opportunity	81			75%		129	<b>6</b> 12%	37	38 1	2 7	5			3.95	1.11
Ammunition Management India Information Mission Area (IMA) Intelligence (Excepted Services Only) Intelligenc	Education Services	77		6	66%		18%	16%	29	38 1	8 9	6			3.73	1.16
Information Mission Area (IMA)       813       54%       23%       23%       25       30       23       16       7         3.50       1.21         Intelligence (Excepted Services Only)       416       24%       31%       16       30       24       22       8         3.23       1.20		660		48%		24%	2	28%	18	30 2	4 20	8			3.31	1.20
Intelligence (Excepted Services Only) 416 46% 24% 31% 16 30 24 22 8 3.23 1.20	Ammunition Management	103		55%	Ď	23%	0	21%	24	31 2	3 13	9			3.50	1.23
					)	23%	,	23%	•			7			3.50	1.21
Military Personnel Management   239   45%   28%   27%   17 28 28 20 8       3.27   1.18	Intelligence (Excepted Services Only)	416		46%		24%	3	1%	16	30 2	4 22	8			3.23	1.20
	Military Personnel Management	239		45%		28%		27%	17	28 2	8 20	8			3.27	1.18

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent F	Respon	ding		Cat	tegory F	ercents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 3	2	1	2000		
FAIRNESS			I	Į	ļ	I								
PAIRINESS														
16b. Employees at this installation/activity are treated fairly with regard to grievances.														
Total Army	15164			63%		26%	12%	14	49 26	7 5	-12	-3	3.59	0.98
1 Otal Alliny	13104			0070		2070	12/0	' ' '	75 20	' ' `	, 12		0.00	0.50
Total Career Program	7290			62%		27%	11%	14	49 27	6 5	-14	-4	3.61	0.96
Civilian Personnel Administration	201			76%			7% 7%	1	58 17	-	-13	-2	3.86	0.83
Comptroller	647			64%		26%	10%	15	49 26	5 4		-2	3.64	0.94
Safety Management	207		55	5%		33%	13%	13	42 33	6	-11	-9	3.48	1.02
Supply Management	608		5	8%		27%	15%	12	46 27	9 6	-16	-10	3.49	1.01
Contracting and Acquisition	322			61%		30%	8%	11	50 30	6 3	-14	-7	3.61	0.86
Quality and Reliability Assurance	59			63%		25%	12%	15	47 25	7 5	5 -1	-6	3.61	0.99
Engineers and Scientists (Non-Construction)	755			69%		22%	9%	15	54 22	5 4	-14	-3	3.71	0.92
Materiel Maintenance Management	642			63%		27%	10%	14	49 27	6 3	-13	+2	3.65	0.92
Engineers and Scientists (Construction)	980			70%		23%	<b>6</b> 7%	16	54 23	5 2	2 -11	-4	3.77	0.86
Security	176			63%		24%	13%	11	52 24	6 6	8-	+1	3.55	0.98
Quality Assurance Specialists (Ammunition Surveillance)	47		49%	<b>0</b>		38%	13%	4	45 38	11 2	-10	-4	3.38	0.81
Public Affairs and Communication Media	116		5	7%		29%	14%	16	41 29	8 6	-14	-14	3.53	1.04
Transportation Management	154		5	8%		32%	10%	16	42 32	5 6	-20	+1	3.57	1.00
Manpower and Force Management	267		(	61%		29%	10%	10	51 29	6 4	-12	+3	3.57	0.89
Housing Management	84		5	7%		32%	11%	14	43 32	4	-14	+4	3.54	1.02
Equal Employment Opportunity	76			63%		25%	12%	14	49 25	9 3	3 -3	+12	3.63	0.93
Education Services	68		50%	%	26		24%	1	31 26	-	-20	-7	3.40	1.15
Training	553		5	7%		29%	14%	12	45 29	8 6	-13	-1	3.49	1.00
Ammunition Management	92			67%		24%	9%	1	54 24			-1	3.68	0.88
Information Mission Area (IMA)	687			8%		29%	13%	1	45 29			-3	3.52	1.00
Intelligence (Excepted Services Only)	303			6%		28%	16%	1	45 28		-14	-8	3.43	1.05
Military Personnel Management	207		5	8%		29%	13%	12	46 29	7 (	5		3.52	0.99

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		F	Percent R	Respond	ding		Cat	egory F	ercents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 3	2 ′	2000	2000		
FAIRNESS			ı	l	ı	ı								
TAIRNESS														
16c. Employees at this installation/activity are treated fairly with regard to appeals.														
Total Army	13866		59	9%		31%	10%	13	46 31	6 4	-14	-4	3.58	0.94
Total / tilly	10000			,,,,		0170	1070		10 01	Ü	''		0.00	0.01
Total Career Program	6618		58	3%		32%	9%	13	45 32	5 4	-16	-5	3.58	0.93
Civilian Personnel Administration	198			75%		19	% 6	18	57 19	5 2	-12	-5	3.85	0.82
Comptroller	595		6	1%		31%	8%	15	47 31	4 4	-17	-1	3.65	0.91
Safety Management	182		49%			39%	12%	12	37 39	5 7	-14	-12	3.43	0.99
Supply Management	558		54%	6		33%	13%	12	42 33	7 6	-19	-12	3.47	0.99
Contracting and Acquisition	295		57'	%		37%	6	10	47 37	5 2	-17	-8	3.58	0.80
Quality and Reliability Assurance	55		60	0%		27%	13%	16	44 27	7 5	-3	+20	3.58	1.02
Engineers and Scientists (Non-Construction)	644		(	65%		27%	8%	16	48 27	4 4	-13	-4	3.69	0.93
Materiel Maintenance Management	604		59	)%		31%	10%	14	45 31	7 3	-17	-2	3.60	0.91
Engineers and Scientists (Construction)	862			66%		28%	6	16	50 28	3 2	-12	-4	3.75	0.84
Security	164		6	63%		27%	10%	12	52 27	4 5	-12	+6	3.60	0.94
Quality Assurance Specialists (Ammunition Surveillance)	44		48%			41%	11%	7	45 41	9 2	-2	-6	3.36	0.77
Public Affairs and Communication Media	107		53%	6		36%	10%	14	39 36	6 5	-6	-6	3.52	0.96
Transportation Management	141		55°	%		35%	10%	15	40 35	5 5		+7	3.55	0.97
Manpower and Force Management	243		52%	, )		40%	8%	10	42 40	5 4	-21	-6	3.50	0.87
Housing Management	83		51%			39%	11%	7	39 39			-1	3.46	0.97
Equal Employment Opportunity	76			68%		22%	9%	•	54 22		1 -	+10	3.71	0.89
Education Services	61		41%		34%		25%	-	23 34		-25	-18	3.26	1.17
Training	501		51%			38%	10%	•	41 38		1	-4	3.47	0.93
Ammunition Management	81			0%		28%	11%	7	46 28		-30	-12	3.60	0.95
Information Mission Area (IMA)	639		55%			34%	12%	_	43 34			-3	3.49	0.97
Intelligence (Excepted Services Only)	258		51%			38%	12%		41 38		1	-11	3.42	0.95
Military Personnel Management	191		54%	6		36%	10%	13	41 36	5 5			3.53	0.95

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp			Percent R	espondii	ng		Cat	tegory	Perce	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		
FAIRNESS			ı	I	ı	ı									
16d. Prohibited Personnel Practices (e.g., illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans preference requirements) are not tolerated.															
Total Army	17388			74%		17%	9%	29	45 1	7 5	4	-10	-8	3.90	1.01
Total Oceans Business	0000			750/		400/	00/		45 4	۰ -		40	0	0.00	4.00
Total Career Program Civilian Personnel Administration	8686 221			75% 81%		16%	9%		-	6 5 3 4		-10 -12	-8	3.93 4.13	1.00 0.93
Civilian Personnel Administration  Comptroller	815			75%		16%		-		3 4 6 5	_	-12 -10	-8 -10	3.93	1.00
Safety Management	229			66%		21%	13%		38 2		5	-13	-17	3.76	1.00
Supply Management	685			69%		19%	12%		42 1			-15	-12	3.79	1.07
Contracting and Acquisition	394			77%		16%			47 1		-	-10	-6	3.97	0.93
Quality and Reliability Assurance	66			65%		21%	14%					-5	+3	3.76	1.10
Engineers and Scientists (Non-Construction)	960			82%		12	2% 6			2 4	2	-8	-5	4.08	0.88
Materiel Maintenance Management	736			72%		18%	10%	30	42 1	8 6	4	-14	-11	3.88	1.03
Engineers and Scientists (Construction)	1213			84%		1	0% 6	37	47 1	0 3	2	-5	-2	4.13	0.89
Security	199			76%		12%	13%	27	49 1	2 6	7	-8	0	3.83	1.10
Quality Assurance Specialists (Ammunition Surveillance)	48			69%		25%	6	17	52 2	5 4	2	-4	-10	3.77	0.85
Public Affairs and Communication Media	132			77%		13%	10%	24	53 1	3 6	4	-5	-10	3.88	0.97
Transportation Management	173			71%		16%	13%	26	45 1	6 6	7	-14	-15	3.76	1.12
Manpower and Force Management	320			78%		15%	8%		50 1		5	-8	+6	3.93	0.98
Housing Management	93			62%		26%	12%		38 2		5	-20	+6	3.70	1.08
Equal Employment Opportunity	83			63%		23%	14%		31 2		4	-18	-10	3.76	1.11
Education Services	84			68%		20%	12%			-	_	-13	-7	3.74	1.07
Training	654			70%		19%	11%			9 6	5	-12	-9	3.82	1.06
Ammunition Management	104			77%		15%				5 4	4	-14	-7	4.00	1.00
Information Mission Area (IMA)	794			70%		19%	10%			9 5	-	-9	-10	3.81	1.05
Intelligence (Excepted Services Only)	402			75%		16%	_		-		-	-6	-7	3.90	1.00
Military Personnel Management	233			68%		22%	10%	32	36 2	2 5	5			3.86	1.07

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp		Р	ercent	Responding	I		Cate	egory I	Percents		% Fav	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2006	2005		
FAIRNESS				ı	1	i								
16e. If I complained of discrimination, it would be held against me. *  Total Army	16708		46%		30%	25	%	15	30 3(	0 16 9	9 -8	+1	3.28	1.16
Total Aility	10700		4070		30 70	20	70	13	30 31	0 10 3	-0	"	3.20	1.10
Total Career Program	8209		46%		30%	24	%	15	31 30	0 16 8	3 -7	+2	3.28	1.15
Civilian Personnel Administration	206		50%		25%	24	%	17	33 2	5 15 9	9 -1	+2	3.34	1.19
Comptroller	771		47%		30%	24	<b>%</b>	13	33 30	0 16 8	3 -6	+5	3.29	1.12
Safety Management	225		44%		29%	27°	%	18	26 29	9 19 8	3 -3	-7	3.28	1.18
Supply Management	652		42%		29%	28%	6	13	29 29	9 18 1	1 -14	+1	3.17	1.18
Contracting and Acquisition	374		43%		31%	26°	%	14	28 3°	1 18 7	7 -9	+2	3.24	1.14
Quality and Reliability Assurance	64		38%		33%	30%	ò	17	20 3	3 20 9	9 -1	+4	3.16	1.20
Engineers and Scientists (Non-Construction)	883		51%		29%	2	0%	15	35 29	9 13 7	7 -7	+7	3.39	1.11
Materiel Maintenance Management	701		45%		33%	22	2%	16	28 3	3 15 7	7 -7	+1	3.31	1.13
Engineers and Scientists (Construction)	1118		53%		28%	1	9%	16	37 28	8 14 6	6 -3	+4	3.44	1.09
Security	190		49%		31%	1	9%	20	29 3°	1 13 7	7 +4	+3	3.43	1.14
Quality Assurance Specialists (Ammunition Surveillance)	45		40%		36%	24	%	2	38 36	6 18 7	7 +7	+11	3.11	0.95
Public Affairs and Communication Media	132		45%		24%	31%	,	14	30 24	4 20 1	1 -5	-9	3.17	1.22
Transportation Management	160		48%		26%	279	%	1		6 18 9		+12	3.28	1.20
Manpower and Force Management	303		42%		34%	24	<b>%</b>	12	30 34	4 16 8	-10	+6	3.23	1.09
Housing Management	99		37%		37%	25		1		7 13 12		+13	3.14	1.18
Equal Employment Opportunity	80		45%		23%	33%		1		3 19 14		+10	3.15	1.29
Education Services	75		43%		27%	31%		1	31 2			+14	3.15	1.16
Training	630		43%		31%	26	%	1		1 15 10		+5	3.25	1.20
Ammunition Management	102		45%		30%	25		1		0 16 9	1	-2	3.33	1.22
Information Mission Area (IMA)	763		40%		31%	29%		1		1 18 1	1 -10	-4	3.11	1.17
Intelligence (Excepted Services Only)	366		44%		28%	28%		1		8 20 7	7 -9	+4	3.22	1.12
Military Personnel Management	227		45%		33%	22	2%	16	29 3	3 11 1	1		3.30	1.18

<sup>= %</sup> Favorable (Agree) = % Neither agree/disagree = % Unfavorable (Disagree)

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Disagree is a FAVORABLE response and is shown under the % Favorable (Agree) category





Item Detail	# Resp	Yes	No
DISCRIMINATION			
17. During the last 12 months, have you been discriminated against (e.g., on the basis of your gender, race, national origin, religion, age, cultural background, disability, sexual orientation) while working in the Army?	10074	400/	2004
Total Army	19374	10%	90%
Total Career Program	9673	10%	90%
Civilian Personnel Administration	231	10%	90%
Comptroller	914	8%	92%
Safety Management	257	11%	89%
Supply Management	774	14%	86%
Contracting and Acquisition	438	10%	90%
Quality and Reliability Assurance	72	10%	90%
Engineers and Scientists (Non-Construction)	1069	7%	93%
Materiel Maintenance Management	795	10%	90%
Engineers and Scientists (Construction)	1345	6%	94%
Security	216	11%	89%
Quality Assurance Specialists (Ammunition Surveillance)	53	8%	92%
Public Affairs and Communication Media	150	13%	87%
Transportation Management	189	10%	90%
Manpower and Force Management	353	10%	90%
Housing Management	108	15%	85%
Equal Employment Opportunity	86	20%	80%
Education Services	96	17%	83%
Training	734	10%	90%
Ammunition Management	115	10%	90%
Information Mission Area (IMA)	891	12%	88%
Intelligence (Excepted Services Only)	472	8%	92%
Military Personnel Management	262	10%	90%





Item Detail	# Resp	Yes	No
DISCRIMINATION			
17a. If you were discriminated against, did you report the incident?			
Total Army	1985	30%	70%
Total Career Program	962	28%	72%
Civilian Personnel Administration	22	23%	77%
Comptroller	78	27%	73%
Safety Management	29	48%	52%
Supply Management	114	39%	61%
Contracting and Acquisition	44	20%	80%
Quality and Reliability Assurance	7		
Engineers and Scientists (Non-Construction)	76	17%	83%
Materiel Maintenance Management	80	26%	74%
Engineers and Scientists (Construction)	91	24%	76%
Security	26	38%	62%
Quality Assurance Specialists (Ammunition Surveillance)	4		
Public Affairs and Communication Media	20	30%	70%
Transportation Management	20	30%	70%
Manpower and Force Management	35	37%	63%
Housing Management	16	25%	75%
Equal Employment Opportunity	18	22%	78%
Education Services	16	31%	69%
Training	79	18%	82%
Ammunition Management	13	15%	85%
Information Mission Area (IMA)	109	28%	72%
Intelligence (Excepted Services Only)	36	22%	78%
Military Personnel Management	27	48%	52%





Item Detail	# Resp	Yes	No	Too soon to know
DISCRIMINATION				
17b. If you reported the incident, did you experience any adverse consequences?				
Total Army	590	58%	19%	24%
Total Career Program	266	58%	16%	26%
Civilian Personnel Administration	5			
Comptroller	21	67%	19%	14%
Safety Management	14	79%	14%	7%
Supply Management	45	58%	22%	20%
Contracting and Acquisition	9			
Quality and Reliability Assurance	2			
Engineers and Scientists (Non-Construction)	13	46%	23%	31%
Materiel Maintenance Management	21	62%	5%	33%
Engineers and Scientists (Construction)	22	50%	18%	32%
Security	9			
Quality Assurance Specialists (Ammunition Surveillance)	2			
Public Affairs and Communication Media	6			
Transportation Management	6			
Manpower and Force Management	13	46%	15%	38%
Housing Management	4			
Equal Employment Opportunity	4			
Education Services	5			
Training	12	75%	8%	17%
Ammunition Management	2			
Information Mission Area (IMA)	30	57%	20%	23%
Intelligence (Excepted Services Only)	8			
Military Personnel Management	13	85%	8%	8%





Item Detail	# Resp	Yes	No
HARASSMENT			
18. During the last 12 months, have you been harassed (e.g., on the basis of your gender, race, national origin, religion, age, cultural background, disability, sexual orientation) while working in the Army?			
Total Army	19254	6%	94%
Total Career Program	9610	6%	94%
Civilian Personnel Administration	228	5%	95%
Comptroller	910	5%	95%
Safety Management	254	9%	91%
Supply Management	768	8%	92%
Contracting and Acquisition	435	6%	94%
Quality and Reliability Assurance	73	4%	96%
Engineers and Scientists (Non-Construction)	1061	4%	96%
Materiel Maintenance Management	791	5%	95%
Engineers and Scientists (Construction)	1335	4%	96%
Security	215	5%	95%
Quality Assurance Specialists (Ammunition Surveillance)	52	8%	92%
Public Affairs and Communication Media	149	7%	93%
Transportation Management	189	8%	92%
Manpower and Force Management	353	8%	92%
Housing Management	108	8%	92%
Equal Employment Opportunity	86	14%	86%
Education Services	95	11%	89%
Training	728	7%	93%
Ammunition Management	115	4%	96%
Information Mission Area (IMA)	881	7%	93%
Intelligence (Excepted Services Only)	472	3%	97%
Military Personnel Management	261	6%	94%





Item Detail	# Resp	Yes	No
HARASSMENT			
18a. If you were harassed, did you report the incident?			
Total Army	1302	37%	63%
Total Career Program	588	37%	63%
Civilian Personnel Administration	14	50%	50%
Comptroller	49	41%	59%
Safety Management	24	58%	42%
Supply Management	65	45%	55%
Contracting and Acquisition	27	56%	44%
Quality and Reliability Assurance	3		
Engineers and Scientists (Non-Construction)	45	24%	76%
Materiel Maintenance Management	44	32%	68%
Engineers and Scientists (Construction)	53	34%	66%
Security	10	40%	60%
Quality Assurance Specialists (Ammunition Surveillance)	5		
Public Affairs and Communication Media	12	42%	58%
Transportation Management	16	44%	56%
Manpower and Force Management	27	37%	63%
Housing Management	10	40%	60%
Equal Employment Opportunity	13	23%	77%
Education Services	12	42%	58%
Training	52	29%	71%
Ammunition Management	5		
Information Mission Area (IMA)	67	37%	63%
Intelligence (Excepted Services Only)	14	14%	86%
Military Personnel Management	18	44%	56%





Item Detail	# Resp	Yes	No	Too soon to know
HARASSMENT				
18b. If you reported the incident, did you experience any adverse consequences?				
Total Army	484	60%	21%	19%
Total Career Program	218	60%	17%	23%
Civilian Personnel Administration	7			
Comptroller	21	57%	24%	19%
Safety Management	14	79%	7%	14%
Supply Management	29	69%	7%	24%
Contracting and Acquisition	13	62%	8%	31%
Quality and Reliability Assurance	1			
Engineers and Scientists (Non-Construction)	11	36%	27%	36%
Materiel Maintenance Management	13	54%	8%	38%
Engineers and Scientists (Construction)	18	56%	11%	33%
Security	4			
Quality Assurance Specialists (Ammunition Surveillance)	1			
Public Affairs and Communication Media	5			
Transportation Management	7			
Manpower and Force Management	10	50%	10%	40%
Housing Management	4			
Equal Employment Opportunity	3			
Education Services	5			
Training	14	43%	29%	29%
Ammunition Management	1			
Information Mission Area (IMA)	26	65%	23%	12%
Intelligence (Excepted Services Only)	2			
Military Personnel Management	8			





Item Detail	# Resp			Percent F	Respond	ling		Cat	egory	Percents	% Fav Diff fron 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2000	2003		
CAREER PLANS			ı	ı	ı	ı								
19. Suppose that you have to decide whether or not to continue to work for your organization. If you had to make this decision now, how likely or unlikely is it that you would choose to stay?														
Total Army	19335			70%		11%	19%	43	27 1	1 11	8 +2	-2	3.86	1.29
Total Canada Brancas	9651			700/		440/	400/	40	28 1				2.05	4.00
Total Career Program Civilian Personnel Administration	230			70% 68%		11%	19% 22%	•	-		8 +2 8 0	-3 -4	3.85 3.83	1.30 1.34
Comptroller Comptroller	913			70%		9%	20%	44			8 -1	-8	3.86	1.32
Safety Management	256			72%		9%	18%	43			8 +16	-5	3.89	1.29
Supply Management	772			67%		11%	22%	7		1 11 1		-5	3.74	1.37
Contracting and Acquisition	440			66%		11%	23%	1			9 -2	0	3.70	1.32
Quality and Reliability Assurance	73			73%		10%	18%	7			5 +6	+18	4.05	1.28
Engineers and Scientists (Non-Construction)	1066			73%		12%	15%	43	30 1	2 9	5 +1	-2	3.96	1.19
Materiel Maintenance Management	798			69%		11%	20%	43	25 1	1 11	9 0	-3	3.83	1.33
Engineers and Scientists (Construction)	1343			78%		10	<b>%</b> 13%	49	29 1	8 0	5 +9	+3	4.09	1.15
Security	216			68%		13%	20%	37	31 1	3 11	9 -2	+5	3.76	1.29
Quality Assurance Specialists (Ammunition Surveillance)	51			67%		12%	22%	31	35 1	2 14	8 +17	-7	3.69	1.26
Public Affairs and Communication Media	148		5	66%	12%	32	2%	7		2 20 1	1	-12	3.43	1.41
Transportation Management	190			63%		14%	23%			4 13 1	0 -4	-9	3.69	1.36
Manpower and Force Management	352			70%		12%	18%	41			9 +8	0	3.84	1.30
Housing Management	108			72%		11%	17%	46	-		6 +4	+10	3.96	1.23
Equal Employment Opportunity	86			72%		13%	15%	47				-9	3.91	1.35
Education Services	96			69%		18%	14%	7	27 1		2 -2	-5	3.95	1.11
Training	731			68%		11%	21%	42		1 11 1	-	-8	3.79	1.35
Ammunition Management	115			74%		14%			23 1		5 +2	-6	4.08	1.18
Information Mission Area (IMA)	887			64%		14%	21%	-		4 11 1	1	-5	3.69	1.32
Intelligence (Excepted Services Only)	468			67%			24%			-	9 +3	0	3.71	1.34
Military Personnel Management	260			67%		11%	22%	45	22 1	1 11 1	1		3.80	1.39

<sup>--</sup> No history data available

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Item Detail	# Resp			Percent Re	espond	ling		Cate	egory	Perce	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2000	2003		
CAREER PLANS				ı	İ	ı									
20a. Do you see yourself working at your current organization one year from now?															
Total Army	18175			79%		6	14%	53	26	6 7	7			4.11	1.24
1 Stat / tilliy	10110			1070		- U	1 170			• .	•				
Total Career Program	9158			79%		6	15%	53	26	6 7	8			4.10	1.25
Civilian Personnel Administration	221			76%		5	18%	54	23	5 8	10			4.02	1.35
Comptroller	880			78%		6	16%	52		6 8	8			4.05	1.28
Safety Management	238			83%			12%	54	29	5 6	6			4.19	1.15
Supply Management	723			73%		9%	18%	47	26	9 8	10			3.91	1.34
Contracting and Acquisition	419			72%		8%	21%	47	24	8 11	10			3.89	1.36
Quality and Reliability Assurance	67			81%		99	<b>%</b> 10%	57	24	9 6	4			4.22	1.12
Engineers and Scientists (Non-Construction)	1015			87%			5 9%	59	27	5 5	4			4.32	1.05
Materiel Maintenance Management	731			74%		6	20%	50	24	6 10	10			3.94	1.35
Engineers and Scientists (Construction)	1298			86%			5 10%	62	24	5 4	5			4.32	1.11
Security	206			80%		7%	13%	53	27	7 6	7			4.14	1.20
Quality Assurance Specialists (Ammunition Surveillance)	48			69%		4 2	7%	46	23	4 13	15			3.73	1.50
Public Affairs and Communication Media	141			75%		9%	16%	50	26	9 7	9			3.99	1.30
Transportation Management	177			75%		4	21%	45	31	4 13	8			3.91	1.31
Manpower and Force Management	330			82%		(	11%	53	30	6 5	7			4.17	1.16
Housing Management	99			77%		7%	16%	57	20	7 7	9			4.08	1.32
Equal Employment Opportunity	84			77%		6	17%	57	20	6 6	11			4.07	1.35
Education Services	90			71%		11%	18%	49		1 9	9			3.93	1.32
Training	696			80%		5			26	5 7	8			4.12	1.25
Ammunition Management	101			83%			6 11%			6 7	4			4.30	1.10
Information Mission Area (IMA)	851			75%		8%	17%	48		8 8	9			3.96	1.31
Intelligence (Excepted Services Only)	442			80%		5		49		5 9	5			4.09	1.18
Military Personnel Management	253			78%		7%	15%	50	28	7 5	10			4.04	1.28

<sup>--</sup> No history data available

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Item Detail	# Resp		Pe	ercent	Responding	9		Cat	egory	Percents		% Fav	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2006	2005		
CAREER PLANS				ı	1	1								
20b. Do you see yourself working at your current organization three years from now?														
Total Army	18075		57%		12%	31%	)	33	24 1	2 14 17	7		3.43	1.48
Total Career Program	9076		56%		12%	32%		32	24 1:	2 15 17	7		3.38	1.49
Civilian Personnel Administration	215		49%		10%	41%		30	20 1	0 16 25	5		3.13	1.59
Comptroller	867		50%		12%	38%		28	22 1	2 16 2°	ı		3.19	1.53
Safety Management	238		60%	<b>6</b>	11%	29%	, 0	35	25 1	1 17 13	3		3.53	1.43
Supply Management	715		50%		14%	36%		26	24 1	4 15 2°	ı		3.19	1.50
Contracting and Acquisition	410		46%		11%	42%		26	21 1	1 18 25	5		3.05	1.55
Quality and Reliability Assurance	64		53%		17%	30%	, 0	36	17 1	7 13 17	7		3.42	1.50
Engineers and Scientists (Non-Construction)	1013		64	%	139	% 23	3%	35	28 1	3 12 12	2		3.64	1.37
Materiel Maintenance Management	735		54%		11%	35%		32	22 1	1 14 2	ı		3.30	1.54
Engineers and Scientists (Construction)	1284		65	%	119	<b>%</b> 25	%	40	24 1	1 13 12	2		3.68	1.42
Security	207		58%	)	14%	279	%	32	26 1	4 11 16	6		3.48	1.44
Quality Assurance Specialists (Ammunition Surveillance)	44		41%		25%	34%		20	20 2	5 16 18	3		3.09	1.38
Public Affairs and Communication Media	142		50%		15%	35%		27	23 1	5 15 20	)		3.21	1.49
Transportation Management	176		48%		11%	40%		29	19 1	1 19 22	2		3.15	1.54
Manpower and Force Management	330		55%		14%	31%	)	31	23 1	4 16 15	5		3.39	1.45
Housing Management	101		53%		8%	39%		27	27	8 18 2°	ı		3.21	1.52
Equal Employment Opportunity	80		45%		14%	41%		24	21 1	4 16 25	5		3.03	1.52
Education Services	90		53%		11%	36%		29	24 1	1 14 2	I		3.26	1.52
Training	680		60%	o O	10%	30%	0	35	24 1	0 14 16	3		3.49	1.48
Ammunition Management	103		54%		14%	32%		41	14 1	4 17 16	3		3.48	1.53
Information Mission Area (IMA)	845		51%		13%	35%		28	24 1	3 16 20	)		3.24	1.49
Intelligence (Excepted Services Only)	441		53%		13%	33%		30	24 1	3 18 16	3		3.34	1.45
Military Personnel Management	248		58%	)	13%	28%	6	33	26 1	3 13 15	5		3.48	1.44

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Item Detail	# Resp		Percent Res	spond	ing		Cat	tegory	Percents		% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40%	60%	80%	100%	5	4	3 2	1 2006	2005		
CAREER PLANS				i									
20c. Do you see yourself working at your current organization five years from now?													
Total Army	18570	41%	14%		45%		25	16 1	4 17 2	B		2.93	1.57
Total Career Program	9304	39%	14%		47%		23	16 1	4 17 3	0		2.85	1.56
Civilian Personnel Administration	219	34%	13%		53%		1		3 18 3			2.70	1.58
Comptroller Comptroller	878	32%	14%		54%		-		4 18 3	-		2.60	1.53
Safety Management	248	43%	13%	_	44%		1		3 19 2			2.97	1.51
Supply Management	737	35%	15%	, <u> </u>	49%		1		5 18 3			2.76	1.55
Contracting and Acquisition	419	29%	15%		56%		1		5 20 3			2.56	1.52
Quality and Reliability Assurance	66	42%	12%		45%		1		2 17 2			2.95	1.60
Engineers and Scientists (Non-Construction)	1044	44%	17		39%		•		7 15 2			3.05	1.49
Materiel Maintenance Management	762	40%	13%	70	47%		1		3 15 3			2.88	1.61
Engineers and Scientists (Construction)	1319	47%		4%	39%				4 14 2			3.12	1.56
Security	213	40%	17%		42%		-		7 21 2	-		3.02	1.49
Quality Assurance Specialists (Ammunition Surveillance)	46	33%	13%		54%		1		3 24 3			2.70	1.53
Public Affairs and Communication Media	142	31%	13%		56%		1		3 23 3			2.63	1.53
Transportation Management	180	37%	9%		53%		25	12	9 16 3	7		2.72	1.64
Manpower and Force Management	337	35%	16%		48%		20	15 1	6 19 3	o		2.78	1.51
Housing Management	104	38%	11%		52%		22	15 1	1 17 3	5		2.73	1.59
Equal Employment Opportunity	78	24%	6	69	%		14	10	6 22 4	7		2.22	1.47
Education Services	89	28%	15%		57%		18	10 1	5 19 3	8		2.51	1.51
Training	703	42%	13%		45%		25	17 1	3 17 2	9		2.93	1.57
Ammunition Management	111	41%	10%		50%		28	13 1	0 19 3	1		2.88	1.63
Information Mission Area (IMA)	855	34%	15%		51%		20	14 1	5 18 3	3		2.70	1.53
Intelligence (Excepted Services Only)	453	40%	15%		46%		22	18 1	5 17 2	9		2.87	1.54
Military Personnel Management	249	41%	15%		44%		25	16 1	5 18 2	6		2.97	1.55

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Item Detail	# Resp		Percer	nt Resp	ondi	ing		Cat	egory	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40%	6	60%	80%	100%	5	4	3 2	1 2000	2000		
CAREER PLANS			ı		1									
21a. In the next 5 years, how likely or unlikely is it that you will leave your organization to take another job within the DoD? *														
Total Army	19039	39%		18%		43%		19	21 1	8 22 2 <sup>-</sup>	1 -2	-4	2.94	1.42
Total Career Program	9512	41%		18%		42%		20	21 1	8 21 20	-2	-4	2.98	1.43
Civilian Personnel Administration	225		9%	14	%	36%		30	19 1	4 17 19		+1	3.24	1.51
Comptroller	894	43%	, D	17%	7	39%		24	19 1	7 19 20	) -1	-2	3.07	1.47
Safety Management	252	35%	2	20%		45%		14	20 2	0 20 2	5 +6	+5	2.79	1.39
Supply Management	759	32%	15%	/o		53%		16	16 1	5 21 32	2 -5	-5	2.62	1.47
Contracting and Acquisition	433	41%		17%		42%		21	20 1	7 23 20	7 -7	-5	2.99	1.43
Quality and Reliability Assurance	71	Ę	54%	8	8%	38%		28	25	8 20 18	3 -1	+14	3.25	1.50
Engineers and Scientists (Non-Construction)	1056	46'	%	22	2%	32%	)	21	25 2	2 21 10	0 0	-1	3.25	1.28
Materiel Maintenance Management	785	41%		17%		42%		21	20 1	7 23 20	) -2	-4	2.99	1.43
Engineers and Scientists (Construction)	1333		55%		20%	<del>6</del> 25	%	28	27 2	0 16 9	9 +1	-4	3.48	1.29
Security	214	31%	2	4%		44%		12	20 2	4 21 23	-13	-7	2.76	1.32
Quality Assurance Specialists (Ammunition Surveillance)	51	39%		16%		45%		16	24 1	6 24 22	2 +5	+2	2.88	1.40
Public Affairs and Communication Media	143	29%	17%			53%		18	11 1	7 27 26	8-	-13	2.69	1.43
Transportation Management	185	37%		1%		52%		-		1 17 3	5 -1	+5	2.67	1.52
Manpower and Force Management	346	36%		5%		49%		18	-	5 26 23		-2	2.81	1.43
Housing Management	107	32%	14%	_		54%				4 19 36	1	-3	2.61	1.53
Equal Employment Opportunity	85	36%		16%		47%				6 18 29		-6	2.80	1.51
Education Services	90	48		11%		41%				1 29 12		+16	3.17	1.38
Training	718	37%		16%		47%				6 24 23		-1	2.83	1.40
Ammunition Management	111		1%		3%	36%		26	-	3 19 17		+10	3.24	1.45
Information Mission Area (IMA)	876	34%		6%		49%			-	6 26 24		+1	2.79	1.42
Intelligence (Excepted Services Only)	469	33%		9%		48%				9 25 23		-7	2.75	1.38
Military Personnel Management	258	23%	15%		6	62%		11	12 1	5 26 36	6		2.36	1.36

<sup>= %</sup> Favorable (Likely) = % Neither likely/unlikely = % Unfavorable (Unlikely)

<sup>--</sup> No history data available

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Item Detail	# Resp				Responding					Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80% 1	00%	5	4 3	3 2 1				
CAREER PLANS														
21b. In the next 5 years, how likely or unlikely is it that you will leave to take another job in the Federal government outside of the DoD? *														
Total Army	18940		54%		20%	26%		26 2	28 20	16 10	0	-1	3.44	1.29
Total Career Program	9469		56%		20%	25%		27 2	28 20	) 16 9	0	-1	3.50	1.28
Civilian Personnel Administration	225		649	%	13%				20 20 28 13			+7	3.74	1.26
Comptroller	891		60%		17%	22%			28 17			0	3.62	1.30
Safety Management	252		51%	,	24%	25%				15 10	1	+19	3.41	1.27
Supply Management	753		54%		18%	28%				3 17 11	1	-4	3.42	1.33
Contracting and Acquisition	432		58%		17%	25%			28 17			-1	3.56	1.28
Quality and Reliability Assurance	71		66	%	159	% 18 <sup>9</sup>	6	34 3	32 15	5 10 8	+6	+16	3.73	1.26
Engineers and Scientists (Non-Construction)	1052		62%	6	22%	6 179	%	31 3	31 22	2 14 2	2 0	+2	3.74	1.11
Materiel Maintenance Management	781		57%		19%	25%		29 2	28 19	16 8	-2	-6	3.52	1.28
Engineers and Scientists (Construction)	1334		61%		22%	18%	6	31 3	30 22	2 13 4	0	0	3.69	1.16
Security	212		40%		25%	34%		16 2	24 25	5 21 14	-17	-9	3.08	1.28
Quality Assurance Specialists (Ammunition Surveillance)	51		57%		25%	18%	6	29 2	27 25	5 12 6	-16	-17	3.63	1.19
Public Affairs and Communication Media	143		44%		20%	36%		21 2	23 20	21 15	5 -5	-3	3.13	1.37
Transportation Management	181		55%		15%	30%		24 3	30 15	5 15 14	-2	+5	3.35	1.37
Manpower and Force Management	346		56%		19%	25%			30 19			-2	3.49	1.27
Housing Management	106		58%		20%	23%			25 20			-2	3.60	1.29
Equal Employment Opportunity	84		48%		19%	33%				12 21		-10	3.20	1.49
Education Services	89		60%		15%	26%			33 15			+15	3.53	1.27
Training	714		54%		20%	26%				16 10	1	-3	3.41	1.28
Ammunition Management	110		67	%	129				35 12		1	+1	3.71	1.27
Information Mission Area (IMA)	870		46%		22%	32%				2 20 13	_	+2	3.22	1.33
Intelligence (Excepted Services Only)	465		48%		20%	31%				21 10		-4	3.28	1.29
Military Personnel Management	257		42%		21%	37%		20 2	22 21	18 19	)		3.05	1.40

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Item Detail	# Resp			Percent R	•	ŭ				Percent	S C	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
CAREER PLANS			'	'	1	'									
OARLERT LANG															
21c. In the next 5 years, how likely or unlikely is it that you will leave the Federal government for a private sector job? *															
Total Army	18937			71%		15%	14%	39	32 1	5 10	5	+8	+5	3.90	1.16
Total Career Program	9464			72%		14%	13%		31 1		4	+8	+6	3.97	1.13
Civilian Personnel Administration	225			85%			9% 5	56			1	+11	+8	4.35	0.89
Comptroller	888			78%			11%	53		-	3	+5	+4	4.17	1.09
Safety Management	253			72%		18%	11%		34 1		5	+13	+14	3.94	1.11
Supply Management	752			72%		15%	13%		30 1		4	+8	+6	3.97	1.13
Contracting and Acquisition	431			72%		15%	13%	44		5 10	4	+7	+6	3.99	1.15
Quality and Reliability Assurance	71			79%			<mark>6   10%</mark>		23 1		4	+15	+14	4.21	1.11
Engineers and Scientists (Non-Construction)	1056			69%		16%	14%		29 1		3	+8	+10	3.92	1.13
Materiel Maintenance Management	780			69%		15%	16%		29 1		5	+9	+4	3.87	1.20
Engineers and Scientists (Construction)	1334			73%		13%	14%		32 1		3	+13	+7	3.96	1.13
Security	212			73%		14%	13%			4 10	3	+6	+11	3.92	1.09
Quality Assurance Specialists (Ammunition Surveillance)	51			71%		16%	14%		35 1		8	+1	-19	3.84	1.19
Public Affairs and Communication Media	142			73%		15%	12%		37 1		4	+1	+11	3.93	1.08
Transportation Management	180			82%			<b>%</b> 10%		37		4	+18	+11	4.13	1.05
Manpower and Force Management	346			77%			<b>6</b> 8%	42			3	+8	+6	4.08	1.02
Housing Management	106			77%			10%		35 1		4	+14	+12	4.06	1.07
Equal Employment Opportunity	84			75%		12%	13%		19 1		6	-4	+2	4.12	1.22
Education Services	89			72%		18%	10%		38 1		0	+9	-4	3.96	0.96
Training	713			67%		18%	15%		34 1	-	5	+5	0	3.80	1.15
Ammunition Management	110			74%		13%	14%	45			5	+5	+10	4.00	1.16
Information Mission Area (IMA)	870			71%		14%	15%	42		4 10	5	+11	+7	3.93	1.19
Intelligence (Excepted Services Only)	464			71%		17%	12%		37 1		4	+11	+9	3.90	1.08
Military Personnel Management	257			74%		11%	15%	42	32 1	1 8	7			3.93	1.22

<sup>= %</sup> Favorable (Likely) = % Neither likely/unlikely = % Unfavorable (Unlikely)

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Item Detail	# Resp		Pe	ercent	Respondin	ıg		Cate	egory	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 1	2000	2003		
CAREER PLANS			ı	1	1	ı								
21d. In the next 5 years, how likely or unlikely is it that you will retire from Federal service? *  Total Army	19225		53%		10%	37%		35	18 1	0 15 23	+7	+5	3.29	1.60
•									-					
Total Career Program	9601		53%		10%	37%		36	17 1	0 14 23	+8	+6	3.30	1.61
Civilian Personnel Administration	228		50%		9%	42%		36	14	9 13 29	+23	+14	3.15	1.68
Comptroller	909		47%		8%	45%		33	14	8 15 30	+3	-1	3.06	1.67
Safety Management	256		57%		10%	33%		34	23 1	0 11 21	0	+10	3.37	1.56
Supply Management	764		51%		12%	38%		34	17 1	2 14 24	+7	+11	3.23	1.60
Contracting and Acquisition	438		49%		8%	43%		35	13	8 17 26	+13	+8	3.15	1.65
Quality and Reliability Assurance	72		39%	14	%	47%		25	14 1	4 14 33	+12	+14	2.83	1.61
Engineers and Scientists (Non-Construction)	1066		58%		11%	32%	)	41	17 1	1 14 18	+4	+2	3.50	1.55
Materiel Maintenance Management	793		49%		9%	42%		31	18	9 16 26	+14	+8	3.12	1.62
Engineers and Scientists (Construction)	1340		54%		8%	38%		39	15	8 16 22	+10	+5	3.33	1.63
Security	214		66	%		13% 2	1%	40	26 1	3 9 13	+14	+6	3.72	1.39
Quality Assurance Specialists (Ammunition Surveillance)	50		50%		12%	38%		24	26 1	2 12 26	+12	-13	3.10	1.54
Public Affairs and Communication Media	147		61%	, 0	129	6 279	%	41	20 1	2 8 19	+14	+10	3.55	1.54
Transportation Management	186		51%		9%	40%			-	9 13 27	+14	0	3.19	1.66
Manpower and Force Management	352		54%		9%	37%		38	16	9 16 21	+11	+15	3.35	1.60
Housing Management	107		56%		11%	33%		38	18 1	1 12 21	+20	+26	3.41	1.58
Equal Employment Opportunity	85		44%			54%		32	12	2 15 39	+5	+12	2.82	1.75
Education Services	95		37%	11%		53%		23	14 1	1 20 33	-12	-5	2.75	1.58
Training	726		54%		11%	35%				1 15 21		+1	3.32	1.55
Ammunition Management	114		53%		10%	38%				0 13 25		+5	3.23	1.60
Information Mission Area (IMA)	880		54%		11%	35%				1 14 21		+6	3.34	1.59
Intelligence (Excepted Services Only)	467		64	%	9%			40	24	9 13 15	+11	+11	3.61	1.47
Military Personnel Management	261		58%		10%	32%	,	41	16 1	0 13 20	)		3.48	1.58

<sup>--</sup> No history data available

<sup>\*</sup> Any item marked with an asterisk within this composite is phrased such that Unlikely is a FAVORABLE response and is shown under the % Favorable (Likely) category





Item Detail	# Resp	No	Yes, but only within the Federal government	Yes, but only outside the Federal government	Yes, I plan to look both within and outside the Federal government	I have not decided whether or not to look for another job
CAREER PLANS						
22. In the coming year (the next 12 months), do you plan to look for another job?						
Total Army	19297	47%	29%	2%	11%	11%
Total Career Program	9629	48%	30%	2%	10%	11%
Civilian Personnel Administration	228	57%	24%	2%	4%	12%
Comptroller	910	49%	31%	2%	6%	12%
Safety Management	254	50%	28%	1%	10%	12%
Supply Management	769	40%	38%	1%	9%	11%
Contracting and Acquisition	437	47%	27%	1%	9%	15%
Quality and Reliability Assurance	72	50%	28%	1%	7%	14%
Engineers and Scientists (Non-Construction)	1063	53%	24%	2%	9%	12%
Materiel Maintenance Management	798	47%	30%	3%	12%	9%
Engineers and Scientists (Construction)	1339	55%	24%	2%	7%	11%
Security	217	45%	31%	1%	12%	11%
Quality Assurance Specialists (Ammunition Surveillance)	52	52%	27%	2%	12%	8%
Public Affairs and Communication Media	147	35%	37%	1%	16%	11%
Transportation Management	190	44%	39%	1%	9%	7%
Manpower and Force Management	352	44%	35%	1%	9%	11%
Housing Management	108	48%	35%	1%	4%	12%
Equal Employment Opportunity	87	46%	34%	1%	9%	9%
Education Services	95	48%	28%	1%	7%	15%
Training	729	45%	29%	2%	12%	11%
Ammunition Management	115	56%	25%	0%	7%	12%
Information Mission Area (IMA)	885	44%	32%	2%	12%	10%
Intelligence (Excepted Services Only)	468	41%	32%	1%	14%	11%
Military Personnel Management	262	37%	41%	1%	13%	8%





Item Detail	# Resp	Not willing to relocate	Within my immediate area	Within my CONUS region	Within my OCONUS region	Anywhere
CAREER PLANS						
23a. Would you be willing to relocate to stay with your job if it moved?						
Total Army	19132	29%	31%	16%	5%	19%
Total Career Program	9569	28%	31%	17%	5%	19%
Civilian Personnel Administration	227	36%	23%	13%	6%	22%
Comptroller	906	31%	32%	17%	4%	16%
Safety Management	252	24%	27%	24%	4%	21%
Supply Management	770	25%	26%	17%	9%	23%
Contracting and Acquisition	434	33%	36%	14%	4%	14%
Quality and Reliability Assurance	73	36%	27%	19%	3%	15%
Engineers and Scientists (Non-Construction)	1059	31%	39%	18%	1%	12%
Materiel Maintenance Management	791	30%	25%	18%	4%	22%
Engineers and Scientists (Construction)	1334	28%	39%	16%	3%	13%
Security	216	25%	24%	22%	3%	26%
Quality Assurance Specialists (Ammunition Surveillance)	51	8%	12%	14%	4%	63%
Public Affairs and Communication Media	145	23%	37%	16%	3%	21%
Transportation Management	185	23%	23%	15%	10%	29%
Manpower and Force Management	350	28%	31%	16%	5%	21%
Housing Management	106	26%	18%	16%	8%	31%
Equal Employment Opportunity	86	26%	24%	9%	5%	36%
Education Services	95	37%	23%	12%	6%	22%
Training	720	28%	25%	21%	4%	21%
Ammunition Management	113	25%	29%	18%	11%	18%
Information Mission Area (IMA)	878	26%	28%	18%	7%	21%
Intelligence (Excepted Services Only)	467	26%	31%	16%	6%	20%
Military Personnel Management	259	27%	31%	17%	3%	23%





Item Detail	# Resp	Not willing to relocate	Within my immediate area	Within my CONUS region	Within my OCONUS region	Anywhere
CAREER PLANS						
23b. Would you be willing to relocate for a career enhancing development opportunity?						
Total Army	19107	25%	28%	17%	5%	25%
Total Career Program	9554	26%	28%	18%	4%	25%
Civilian Personnel Administration	226	38%	21%	15%	4%	23%
Comptroller	907	28%	28%	18%	5%	22%
Safety Management	253	17%	24%	22%	4%	34%
Supply Management	759	21%	26%	16%	7%	30%
Contracting and Acquisition	435	29%	34%	14%	3%	20%
Quality and Reliability Assurance	72	32%	28%	19%	3%	18%
Engineers and Scientists (Non-Construction)	1058	32%	36%	18%	2%	13%
Materiel Maintenance Management	791	28%	23%	20%	4%	26%
Engineers and Scientists (Construction)	1333	27%	31%	19%	4%	20%
Security	215	20%	24%	22%	3%	31%
Quality Assurance Specialists (Ammunition Surveillance)	50	6%	10%	12%	2%	70%
Public Affairs and Communication Media	147	20%	30%	19%	4%	27%
Transportation Management	186	18%	25%	12%	9%	35%
Manpower and Force Management	351	26%	27%	19%	4%	24%
Housing Management	105	24%	23%	19%	5%	30%
Equal Employment Opportunity	84	19%	20%	12%	4%	45%
Education Services	95	27%	19%	15%	6%	33%
Training	721	25%	24%	20%	4%	27%
Ammunition Management	115	30%	28%	12%	10%	20%
Information Mission Area (IMA)	873	23%	25%	18%	6%	29%
Intelligence (Excepted Services Only)	469	22%	26%	14%	6%	31%
Military Personnel Management	257	22%	29%	18%	4%	27%





Item Detail	# Resp	Not willing to relocate	Within my immediate area	Within my CONUS region	Within my OCONUS region	Anywhere
CAREER PLANS						
23c. Would you be willing to relocate to get an increase in pay?						
Total Army	19086	26%	31%	17%	5%	22%
Total Career Program	9539	27%	31%	17%	4%	21%
Civilian Personnel Administration	226	36%	25%	13%	6%	20%
Comptroller	906	28%	33%	17%	3%	19%
Safety Management	252	18%	27%	23%	3%	28%
Supply Management	762	22%	27%	17%	7%	26%
Contracting and Acquisition	434	32%	37%	11%	4%	17%
Quality and Reliability Assurance	73	33%	27%	19%	4%	16%
Engineers and Scientists (Non-Construction)	1055	34%	38%	15%	1%	11%
Materiel Maintenance Management	792	27%	27%	21%	3%	22%
Engineers and Scientists (Construction)	1328	30%	35%	17%	3%	15%
Security	215	20%	27%	24%	3%	27%
Quality Assurance Specialists (Ammunition Surveillance)	51	4%	12%	14%	2%	69%
Public Affairs and Communication Media	147	22%	29%	24%	4%	20%
Transportation Management	184	20%	26%	14%	8%	32%
Manpower and Force Management	351	26%	30%	17%	4%	23%
Housing Management	105	18%	29%	19%	7%	28%
Equal Employment Opportunity	83	19%	24%	11%	5%	41%
Education Services	95	25%	22%	16%	9%	27%
Training	718	25%	28%	20%	4%	24%
Ammunition Management	115	30%	33%	15%	7%	16%
Information Mission Area (IMA)	870	23%	28%	17%	7%	25%
Intelligence (Excepted Services Only)	469	25%	28%	17%	5%	26%
Military Personnel Management	257	23%	33%	16%	3%	25%





Item Detail	# Resp	Not willing to relocate	Within my immediate area	Within my CONUS region	Within my OCONUS region	Anywhere
CAREER PLANS						
23d. Would you be willing to relocate to get a promotion?						
Total Army	19085	24%	29%	18%	5%	24%
Total Career Program	9546	25%	29%	18%	4%	24%
Civilian Personnel Administration	226	36%	23%	14%	4%	23%
Comptroller	901	26%	30%	18%	4%	23%
Safety Management	251	17%	25%	24%	3%	31%
Supply Management	766	20%	26%	17%	8%	29%
Contracting and Acquisition	433	27%	36%	15%	3%	18%
Quality and Reliability Assurance	72	26%	29%	21%	4%	19%
Engineers and Scientists (Non-Construction)	1059	32%	38%	17%	1%	12%
Materiel Maintenance Management	792	25%	27%	19%	3%	26%
Engineers and Scientists (Construction)	1331	27%	34%	19%	3%	17%
Security	216	19%	25%	23%	4%	30%
Quality Assurance Specialists (Ammunition Surveillance)	50	4%	12%	12%	2%	70%
Public Affairs and Communication Media	148	20%	29%	24%	5%	22%
Transportation Management	185	19%	24%	14%	7%	35%
Manpower and Force Management	350	25%	29%	16%	5%	25%
Housing Management	105	18%	25%	22%	6%	30%
Equal Employment Opportunity	83	19%	22%	12%	4%	43%
Education Services	95	25%	21%	14%	7%	33%
Training	721	22%	26%	20%	4%	27%
Ammunition Management	115	27%	32%	13%	9%	19%
Information Mission Area (IMA)	869	23%	24%	18%	6%	29%
Intelligence (Excepted Services Only)	469	22%	27%	18%	5%	28%
Military Personnel Management	257	23%	29%	18%	3%	27%





Item Detail	# Resp		F	Percent Re	esponding	g		Cat	egory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2 1	2000	2000		
OVERALL SATISFACTION			ı	ı	1	ı									
24a Canaidating availabing how estisting or dispetiation are vary with your job?															
24a. Considering everything, how satisfied or dissatisfied are you with your job?  Total Army	19212			83%		Q	% 8%	35	<b>1</b> 8	9 6	2	+5	+3	4.08	0.93
Total Airily	13212			0370		9	70 0 70	33	40	3 0	, _	+5	+3	4.00	0.93
Total Career Program	9592			83%		9	% 8%	35	48	9 6	5 2	+4	+3	4.08	0.93
Civilian Personnel Administration	229			83%			% 8%	1	46	9 6	2	+1	+2	4.10	0.93
Comptroller	907			83%		89	% 9%	1		8 7	3	+1	-1	4.05	0.96
Safety Management	253			89%			5 6	39	50	5 6	0	+11	+10	4.22	0.81
Supply Management	762			84%		8	8% 8%	38	46	8 5	3	+4	+2	4.11	0.96
Contracting and Acquisition	438			80%		109	<b>%</b> 10%	29	51 1	0 7	3	-1	+8	3.97	0.96
Quality and Reliability Assurance	73			85%			11% 4	37	48 1	1 1	3	+14	+10	4.15	0.87
Engineers and Scientists (Non-Construction)	1059			83%		10	8%	31	52 1	0 6	2	+2	+6	4.03	0.91
Materiel Maintenance Management	796			84%		8	<b>%</b> 8%	36	47	8 6	3	+4	+5	4.09	0.95
Engineers and Scientists (Construction)	1332			85%		9	9% 7%	36	49	9 5	5 1	+9	+2	4.13	0.87
Security	217			83%		89	<b>%</b> 9%	34	49	8 8	1	+4	+8	4.06	0.92
Quality Assurance Specialists (Ammunition Surveillance)	53			81%		11	% 8%	23	58 1	1 8	0	+16	-14	3.96	0.80
Public Affairs and Communication Media	148			78%		13%	6 9%	30	48 1	3 5	3	-1	-6	3.97	0.98
Transportation Management	188			87%			6 7%	43	44	6 6	1	+2	+19	4.22	0.88
Manpower and Force Management	350			84%		8	<b>%</b> 8%	27	57	8 7	1	+5	+6	4.01	0.86
Housing Management	107			89%			5 7%	-		5 5	2	+12	+21	4.25	0.89
Equal Employment Opportunity	86			90%			6 5			6 1	3	0	+8	4.37	0.92
Education Services	94			82%			<b>%</b> 9%	1		0 6	2	+1	+7	4.11	0.96
Training	726			83%			<b>%</b> 8%			9 5	_	+6	+2	4.10	0.98
Ammunition Management	115			85%			<mark>7%</mark> 8%	49		7 6	_	+2	-3	4.24	0.95
Information Mission Area (IMA)	877			81%			<mark>%</mark> 9%	33		0 6		+9	+2	4.03	0.96
Intelligence (Excepted Services Only)	469			82%		99	<b>%</b> 9%		-	9 7	2	+2	+4	4.02	0.93
Military Personnel Management	261			88%			6 6	43	45	6 5	2			4.23	0.87





Item Detail	# Resp	0%	20%	Percent Re	espondin	g 80%	100%			Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
OVERALL SATISFACTION			ı	ı	ı	ı									
24b. Considering everything, how satisfied or dissatisfied are you with your pay?															
Total Army	19234			73%		12%	16%	24	48 1	2 12	4	+6	+4	3.78	1.06
Total Career Program	9613			78%		11%	11%	27	51 1	1 9	2	+7	+4	3.92	0.97
Civilian Personnel Administration	229			88%			4 7%	42	46	4 6	2	+5	+2	4.21	0.90
Comptroller	908			82%		99	<b>6</b> 8%	31	51	9 6	2	+8	+1	4.02	0.92
Safety Management	253			76%		15%	9%	25	52 1	5 7	2	+11	+7	3.90	0.92
Supply Management	766			73%		15%	12%	27	46 1	5 10	2	+5	-4	3.85	1.00
Contracting and Acquisition	438			80%		9%	11%	29	51	9 9	1	+7	+4	3.98	0.93
Quality and Reliability Assurance	73			82%		11	% 7%	23	59 1	1 4	3	+17	+22	3.96	0.87
Engineers and Scientists (Non-Construction)	1060			82%		10	% 7%	27	55 1	0 6	1	+8	+4	4.01	0.86
Materiel Maintenance Management	797			77%		10%	13%	29	49 1	0 10	3	+6	+2	3.90	1.02
Engineers and Scientists (Construction)	1336			82%		9%	6 9%	30	52	9 8	1	+13	+9	4.01	0.91
Security	217			72%		11%	17%	28	45 1	1 10	6	+5	+7	3.77	1.15
Quality Assurance Specialists (Ammunition Surveillance)	53			74%		9%	17%	15	58	9 15	2	+1	-1	3.70	0.96
Public Affairs and Communication Media	148			77%		9%	14%	26	51	9 13	1	+8	+13	3.89	0.96
Transportation Management	189			72%		12%	16%	26	46 1	2 13	4	+4	+2	3.78	1.08
Manpower and Force Management	349			83%		10	<b>%</b> 8%	28	55 1	0 7	1	+7	+4	4.01	0.86
Housing Management	108			75%		9%	16%	19	56	9 10	6	+5	+16	3.73	1.06
Equal Employment Opportunity	87			78%		8%	14%	34	44	8 10	3	+3	+14	3.95	1.07
Education Services	95			67%		15%	18%	21	46 1	5 14	4	-4	-20	3.66	1.08
Training	729			72%		10%	17%	22	50 1	0 14	4	+3	+7	3.73	1.06
Ammunition Management	114			85%		1	0% 5	25	60 1	0 4	1	+5	+1	4.04	0.78
Information Mission Area (IMA)	882			73%		13%	14%	22	51 1	3 11	3	+5	+2	3.79	1.00
Intelligence (Excepted Services Only)	469			77%		10%	13%	29	49 1	0 10	3	+8	+10	3.89	1.03
Military Personnel Management	261			75%		10%	15%	27	48 1	0 11	4			3.83	1.06





Item Detail	# Resp				Responding		40004			Percen	ts C	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
OVERALL SATISFACTION			·	·	·	·									
24c. Considering everything, how satisfied or dissatisfied are you with the training you receive for your present job?															
Total Army	19214		54%	6	25%		21%	14	40 2	5 16	5			3.43	1.07
T-1410 P	0000		500	2/	0.50	,	400/	45	44 0	- 4-				0.40	4.04
Total Career Program Civilian Personnel Administration	9602 229		56%		25%	8%	19% 17%	7		5 15 3 16	4			3.49	1.04
Civilian Personnel Administration  Comptroller	904			)% 1%		2%	17%	-		2 13	3			3.61 3.58	1.00 1.02
Safety Management	254		579		24%		19%	•		2 13 4 15	4			3.50	1.02
Supply Management	765		579		25%		18%	-		5 15	3			3.52	1.03
Contracting and Acquisition	437			66%		20%	14%	7		0 11	3			3.70	1.03
Quality and Reliability Assurance	73		55%		22%		23%	•		2 18	5			3.47	1.16
Engineers and Scientists (Non-Construction)	1060			2%		23%	14%	7	47 2	_	3			3.61	0.99
Materiel Maintenance Management	795		56%	%	27%		18%	16	40 2	7 13	4			3.50	1.05
Engineers and Scientists (Construction)	1335		62	2%	2	2%	16%	16	45 2	2 13	3			3.59	1.01
Security	215		53%	<b>6</b>	23%		24%	15	38 2	3 20	4			3.41	1.09
Quality Assurance Specialists (Ammunition Surveillance)	53		47%		34%		19%	8	40 3	4 13	6			3.30	0.98
Public Affairs and Communication Media	148		51%		20%	29	9%	17	34 2	0 23	6			3.32	1.18
Transportation Management	189		52%	)	24%		24%	12	40 2	4 17	6			3.33	1.09
Manpower and Force Management	349		48%		31%		21%	8	40 3	1 16	4			3.31	0.98
Housing Management	108		46%		31%		22%	12	34 3	1 18	5			3.31	1.04
Equal Employment Opportunity	87			70%		9%	21%	30		9 15	6			3.74	1.20
Education Services	94		48%		26%		7%	-		• . •	11			3.24	1.19
Training	728		52%		26%		22%	7	38 2		4			3.39	1.06
Ammunition Management	115			66%		23%	10%	-	50 2		3			3.68	0.94
Information Mission Area (IMA)	882		49%		27%		23%	1		7 18	5			3.34	1.08
Intelligence (Excepted Services Only)	469		44%		32%		24%	1	33 3		3			3.27	1.02
Military Personnel Management	261		46%		31%		23%	12	34 3	1 16	7			3.28	1.09





Item Detail	# Resp		Р	ercent F	Responding			Cate	egory l	Percents	Dill tron	Diff from	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2006	2005		
OVERALL SATISFACTION				ı										
24d. Considering everything, how satisfied or dissatisfied are you with the recognition you receive for doing a good job?														
Total Army	19220		53%		22%	25	%	16	37 2	2 17	8 -5	-6	3.36	1.18
Total Career Program	9602		55%		23%	23	3%	16	38 2	3 16	7 -5	-6	3.41	1.15
Civilian Personnel Administration	229		60		21%		20%	1	41 2		4 -12	-9	3.55	1.08
Comptroller	906		59		20%		1%	1	39 20		7 -7	-11	3.51	1.15
Safety Management	254		53%		24%	22	2%	15	38 2	4 17	6 +4	-9	3.41	1.10
Supply Management	764		53%		24%	23	3%	16	37 2	4 16	8 -8	-10	3.37	1.16
Contracting and Acquisition	437		53%		24%	23	3%	16	37 2	4 16	7 -9	-5	3.40	1.14
Quality and Reliability Assurance	73		62	2%	14%	25	%	18	44 1	4 16	8 +15	+14	3.47	1.19
Engineers and Scientists (Non-Construction)	1060		57%	6	23%	2	20%	16	40 2	3 13	6 -5	-5	3.47	1.11
Materiel Maintenance Management	796		55%	, D	22%	24	1%	17	38 2	2 15	8 -5	-1	3.40	1.18
Engineers and Scientists (Construction)	1337		589	%	23%	1	19%	15	42 2	3 13	6 -2	-4	3.48	1.08
Security	217		51%		24%	26	%	1	34 2		8 -10	-8	3.34	1.18
Quality Assurance Specialists (Ammunition Surveillance)	52		56%	, 0	23%		1%	1	42 2		6 +2	-2	3.42	1.08
Public Affairs and Communication Media	148		47%		22%	31%		-		2 20 1		-5	3.20	1.25
Transportation Management	189		52%		23%	24		1	38 2		8 -13	-3	3.34	1.16
Manpower and Force Management	350		54%	)	25%	2	1%	13		-	5 -7	-11	3.41	1.06
Housing Management	107		45%		25%	30%		1	26 2		9 -21	0	3.24	1.24
Equal Employment Opportunity	86		53%		15%	31%		1		5 21 1	-	+6	3.35	1.32
Education Services	95		47%		22%	31%		1		2 21		-10	3.24	1.23
Training	729		52%		20%	289		-		) 18 1	-	-5	3.29	1.22
Ammunition Management	114		589		18%	25		1	38 1		5 -12	-8	3.48	1.16
Information Mission Area (IMA)	878		51%		24%	25		1	36 2		0   8	-3	3.32	1.17
Intelligence (Excepted Services Only)	469		54%		22%	25		1	41 2		7 0	-5	3.35	1.13
Military Personnel Management	260		51%		26%	23	3%	17	34 20	3 14	9		3.36	1.18





Item Detail	# Resp			Percent R	Respondi	ng			egory	Perce	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
OVERALL SATISFACTION			ı	ı	1	1									
24e. Considering everything, how satisfied or dissatisfied are you with your involvement in decisions that affect your work?															
Total Army	19216			63%		17%	20%	21	42 1	7 14	6			3.56	1.15
Total Career Program	9602			64%		16%	20%	21	43 1	6 14	6			3.60	1.13
Civilian Personnel Administration	228			68%		16%	16%	1		6 13				3.70	1.04
Comptroller	907			65%		17%	18%	24	41 1	7 13	5			3.66	1.13
Safety Management	254			69%		17%	14%	22	47 1	7 9	4			3.73	1.04
Supply Management	766			63%		19%	18%	21	43 1	9 12	6			3.60	1.12
Contracting and Acquisition	437			61%	1	8%	22%	20	40 1	8 14	7			3.52	1.17
Quality and Reliability Assurance	73			67%		16%	16%	19	48 1	6 10	7			3.63	1.10
Engineers and Scientists (Non-Construction)	1059			66%		17%	17%	20	46 1	7 12	5			3.63	1.08
Materiel Maintenance Management	793			65%		15%	20%	22	43 1	5 15	5			3.61	1.13
Engineers and Scientists (Construction)	1335			67%		16%	18%	21	45 1	6 13	5			3.66	1.10
Security	217			64%		14%	22%	22	42 1	4 16	6			3.59	1.16
Quality Assurance Specialists (Ammunition Surveillance)	53			60%	15	5% 2	25%	13	47 1	5 15	9			3.40	1.17
Public Affairs and Communication Media	147		54	4%	17%	29	<b>%</b>	15	39 1	7 22	7			3.32	1.18
Transportation Management	187			65%		17%	19%	22	42 1	7 13	5			3.63	1.13
Manpower and Force Management	349			63%		19%	17%	18	46 1	9 12	6			3.58	1.09
Housing Management	107			66%		13%	21%	1		3 14				3.62	1.17
Equal Employment Opportunity	87			70%		13%	17%	31	39 1	3 13	5			3.79	1.15
Education Services	95			7%	21		22%	20	37 2	21 14	8			3.46	1.19
Training	729			61%	13		6%	1	-	3 17	-			3.47	1.24
Ammunition Management	115			72%		9%	19%	1		9 14	-			3.75	1.15
Information Mission Area (IMA)	881			61%			23%		42 1	-	-			3.51	1.16
Intelligence (Excepted Services Only)	470			63%			21%	1	-	6 14				3.52	1.14
Military Personnel Management	261			65%		18%	17%	23	43 1	8 11	6			3.64	1.13





OVERALL SATISFACTION  24f. Considering everything, how satisfied are you with your opportunities to be innovative or expand the scope of your job?  Total Army  Total Career Program  Civilian Personnel Administration Comptrolle Safety Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Construction) Materiel Maintenance Management Housing Management Manpower and Force Management Housing Management Housing Management Housing Management Equal Employment Opportunities to  be innovative or expand the scope of your job?  61%  61%  61%  61%  61%  61%  61%  61	Item Detail	# Resp			Respondi	•				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
24f. Considering everything, how satisfied or dissatisfied are you with your opportunities to be innovative or expand the scope of your job?  Total Career Program 9599 63% 19% 17% 21 42 19 13 5 +1 -1 3,63 1,09 Civilian Personnel Administration Safety Management Supply Management Supply Management Comptroller Safety Management Coulality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Equal Employment Opportunity Fig. 12			0%	20% 40%	60%	80%	100%	5	4 :	3 2	1			
Total Army   19215   61%   20%   19%   20 41 20 13 6	OVERALL SATISFACTION			1 1	1	I								
Total Career Program   Civilian Personnel Administration   Civilian Personnel Administration   Civilian Personnel Administration   Comptroller   Safety Management   Supply Management   Contracting and Acquisition   Contracting and Acquisition   Contracting and Acquisition   Contracting and Acquisition   Contracting and Scientists (Non-Construction)   Materiel Maintenance Management   Engineers and Scientists (Non-Construction)   Security   Contracting and Acquisition   Construction   Contracting and Acquisition   Contracting and Acquisition   Construction   Contracting and Acquisition   Contractin	9 , 0													
Civilian Personnel Administration Comptroller Comptroller Safety Management Safety Management Safety Management Contracting and Acquisition Quality and Reliability Assurance Specialists (Construction) 1335   65%   19%   19%   19%   19%   12   14   18   15   15   14   10   10   10   10   10   10   10	Total Army	19215		61%		20%	19%	20	41 20	13	6 +1	-2	3.57	1.12
Civilian Personnel Administration Comptroller Comptroller Safety Management Safety Management Safety Management Contracting and Acquisition Quality and Reliability Assurance Specialists (Construction) 1335   65%   19%   19%   19%   19%   12   14   18   15   15   14   10   10   10   10   10   10   10	Total Career Program	9599		63%		19%	17%	21 .	42 10	13	5 +1	-1	3 63	1.09
Comptroller Safety Management Safety Management Safety Management Supply Management Supply Management Acquisition Guality and Reliability Assurance Fengineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Fublic Affairs and Communication Media Transportation Management Management Housing Management Housing Management Equal Employment Opportunity Education Services Security Education Services Security Function Management Training Ammunition Management Information Mission Area (MA) 882 58% 20% 22% 20 30 20 16 6 7 7 6 8 3,67 1,10 3,10 3,10 3,10 3,10 3,10 3,10 3,10											-			
Safety Management Supply Management Supply Management Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Housing Management Education Services Training Ammunition Management Information Mission Area (IMA) Results Septical Services Only) Results Septical Services Only Results Septical Results Septical Results Septical Services						_					-			
Supply Management Contracting and Acquisition Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security 217 Sex 218 159 243 21 11 4 44 12 2371 1.04 1.04 1.05 1.05 1.05 1.05 1.05 1.05 1.05 1.05	·								-					-
Contracting and Acquisition Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)  Contracting and Acquisition Add 18/8		_												
Quality and Reliability Assurance Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security 217		-												
Engineers and Scientists (Non-Construction) Materiel Maintenance Management Engineers and Scientists (Construction) Security Quality Assurance Specialists (Ammunition Surveillance) Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Tansportation Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Tansportation Management Housing Management Housing Management Housing Management Equal Employment Opportunity Education Services Training Tansportation Management Housing Managem											-			
Materiel Maintenance Management Engineers and Scientists (Construction)         794         63%         19%         18%         21         42         19         13         5         0         -3         3.62         1.10           Security         20         21%         15%         21 %         15%         21 %         21 %         21 %         21 %         21 %         23 %         21 1 1 %         4         +4         +2         3.68         1.04           Quality Assurance Specialists (Ammunition Surveillance)         53         62%         17%         21%         15 %         71 %         11 %         4         +4         +2         3.68         1.04           Public Affairs and Communication Media Transportation Management Housing Management Housing Management Housing Management Housing Management Education Services Training Amagement Training Amagement Housing Management		1057		67%		19%	14%	22	46 19	9 10				1.04
Security   Quality Assurance Specialists (Ammunition Surveillance)   53   62%   17%   21%   21%   23 35 21 15 6   -3   +2   3.55   1.16		794		63%		19%	18%	21 -	42 19	9 13	5 0	-3	3.62	1.10
Security   Quality Assurance Specialists (Ammunition Surveillance)   53   62%   17%   21%   21%   23 35 21 15 6   -3   +2   3.55   1.16	Engineers and Scientists (Construction)	1335		65%		21%	15%	22	43 2°	1 11	4 +4	+2	3.68	1.04
Quality Assurance Specialists (Ammunition Surveillance)         53         62%         17%         21%         15         47         11         9         +12         -13         3.47         1.16           Public Affairs and Communication Media Transportation Management Amprover and Force Management Housing Management Equal Employment Opportunity Education Services Training Ammunition Management Information Mission Area (IMA) Information Mission Area (IMA) Intelligence (Excepted Services Only)         53         62%         17%         21%         15         47         17         11         9         +12         -13         3.47         1.16           61%         18%         22%         16         45         18         16         6         +12         +5         3.49         1.12           61%         26%         16%         20%         17         45         17         5         -5         +1         3.57         1.09           61%         23%         16%         24         36         23         13         3         -4         +15         3.66         1.07           60%         20%         20%         20%         17         41         25         9         7         -6         -10         3.51         1.10           60	· · · · · · · · · · · · · · · · · · ·	217		58%	2	1%	21%	23	35 2°	1 15	6 -3	+2	3.55	1.16
Transportation Management Managem	Quality Assurance Specialists (Ammunition Surveillance)	53		62%		17%	21%	15	47 17	7 11	9 +12	-13	3.47	1.16
Manpower and Force Management Housing M	Public Affairs and Communication Media	148		61%	1	8%	22%	16	45 18	3 16	6 +12	+5	3.49	1.12
Housing Management 107 Equal Employment Opportunity 87 Education Services 95 Training 727 Ammunition Management 114 Information Mission Area (IMA) 882 Intelligence (Excepted Services Only)  Housing Management 107 61% 23% 16% 23% 16% 224 36 23 13 3 -4 +15 3.66 1.07 24 36 20 6 6 -4 +5 3.85 1.12 25 9 7 -6 -10 3.51 1.10 25 41 17 13 4 -7 -8 3.72 1.09 25 41 17 13 4 -7 -8 3.72 1.09 26 95 27 109 28 29 20 39 20 16 6 +7 -4 3.51 1.15 28 29 39 20 16 6 +7 -4 3.51 1.15 29 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 3.51 1.15 20 39 20 16 6 -7 -4 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7	Transportation Management	188		58%		26%	16%	21	37 26	3 12	5 -5	+1	3.57	1.09
Equal Employment Opportunity         87         69%         20%         11%         33         36         20         6         6         -4         +5         3.85         1.12           Education Services         95         58%         25%         17%         17         41         25         9         7         -6         -10         3.51         1.10           Training Ammunition Management         114         67%         17%         17%         25         41         17         13         4         -7         -8         3.72         1.09           Information Mission Area (IMA)         882         59%         20%         22%         20         39         20         16         6         +7         -4         3.51         1.15           Intelligence (Excepted Services Only)         470         65%         17%         17%         17%         17%         17%         19         46         17         -4         3.51         1.15	Manpower and Force Management	350		63%		17%	20%	17	45 17	7 15	5 -3	-6	3.56	1.08
Education Services         95         58%         25%         17%         17 41 25 9 7         -6 -10 3.51 1.10           Training Training Training Ammunition Management Information Mission Area (IMA) Intelligence (Excepted Services Only)         114         67%         17%         17%         17 41 25 9 7 -6 -10 3.51 1.10         -1 -1 3.56 1.15         3.56 1.15         1.09           10	Housing Management	107		61%		23%	16%	24	36 23	3 13	3 -4	+15	3.66	1.07
Training Ammunition Management Information Mission Area (IMA)         727         60%         20%         20%         20         114         25         41         17         13         4         -7         -8         3.72         1.09           Intelligence (Excepted Services Only)         470         65%         17%         17%         17%         19         46         17         13         5         +4         +10         3.62         1.08	Equal Employment Opportunity	87		69%		20%	11%	33	36 20	0 6	6 -4	+5	3.85	1.12
Ammunition Management 114 67% 17% 17% 25 41 17 13 4 -7 -8 3.72 1.09 Information Mission Area (IMA) 882 Intelligence (Excepted Services Only) 470  Ammunition Management 114 67% 17% 17% 25 41 17 13 4 -7 -8 3.72 1.09 20 39 20 16 6 +7 -4 3.51 1.15 21 4 59% 17% 17% 17% 19 46 17 13 5 +4 +10 3.62 1.08	Education Services	95		58%		25%	17%	17	41 25	5 9	7 -6	-10	3.51	1.10
Information Mission Area (IMA)         882         59%         20%         22%         20         39         20         16         6         +7         -4         3.51         1.15           Intelligence (Excepted Services Only)         470         65%         17%         17%         19         46         17         13         5         +4         +10         3.62         1.08	Training	727		60%	2	20%	20%	22	37 20	14	6 -1	-1	3.56	1.15
Intelligence (Excepted Services Only) 470 65% 17% 17% 19 46 17 13 5 +4 +10 3.62 1.08	Ammunition Management	114		67%		17%	17%	25	41 17	7 13	4 -7	-8	3.72	1.09
	· ,	882		59%	2	0% 2	22%	20	39 20	16	6 +7	-4	3.51	1.15
Military Derecancel Management 262 649/ 240/ 459/ 22 44 24 0 7	Intelligence (Excepted Services Only)	470		65%		17%	17%	19	46 17	7 13	5 +4	+10	3.62	1.08
Williary Personnel Wanagement   202   04%   21%   15%   23 41 21 8 7       3.05   1.13	Military Personnel Management	262		64%		21%	15%	23	41 2°	1 8	7		3.65	1.13





Item Detail	# Resp		F	Percent	Responding	9		Cat	egory	Percent	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2000	2003		
OVERALL SATISFACTION			ı	ı	I	ı								
24g. Considering everything, how satisfied or dissatisfied are you with your opportunity to get a better job in your organization?														
Total Army	19222		37%		35%	28%	6	10	27 3	5 19	9 +4	+3	3.09	1.11
Total Career Program	9594		39%		35%	26	%	11	28 3	5 18	8 +4	+4	3.15	1.09
Civilian Personnel Administration	227		49%		33%	_	18%	1		3 14	4 0	+3	3.44	1.05
Comptroller	907		41%		36%		3%	1		6 16	7 +3	+1	3.24	1.07
Safety Management	254	(	32%		44%		3%	1		4 17	6 +11	-3	3.15	1.04
Supply Management	764		38%		34%	28%		1		4 19	9 0	+4	3.12	1.10
Contracting and Acquisition	437		46%		34%		0%	1		4 14	7 +2	+7	3.30	1.06
Quality and Reliability Assurance	73		37%		37%	26	%	12	25 3	7 19	7 +15	+16	3.16	1.09
Engineers and Scientists (Non-Construction)	1058		43%		35%	2:	2%	10	33 3	5 16	6 +9	+5	3.26	1.04
Materiel Maintenance Management	795		42%		34%	24	<b>!</b> %	11	31 3	4 16	7 +6	+5	3.23	1.08
Engineers and Scientists (Construction)	1333		48%		33%	1	9%	12	36 3	3 14	6 +8	+9	3.36	1.04
Security	217		35%		37%	28%	%	12	23 3	7 17	11 +2	+5	3.09	1.15
Quality Assurance Specialists (Ammunition Surveillance)	53		40%		38%	23	3%	15	25 3	8 17	6 +8	-8	3.26	1.08
Public Affairs and Communication Media	147	22%	%	46°	%	33%		6	16 4	6 20	12 +8	0	2.83	1.03
Transportation Management	189		33%		34%	33%		9	24 3	4 22	11 +3	+1	2.97	1.12
Manpower and Force Management	349		39%		34%	28%	%	8	30 3	4 20	7 -1	-1	3.12	1.05
Housing Management	108		36%		39%	25	%	14	22 3	9 17	8 -2	+17	3.17	1.12
Equal Employment Opportunity	87		37%		37%	26°	%	11	25 3	7 18	8 +15	+20	3.14	1.10
Education Services	95		36%		31%	34%		12	24 3	1 23	11 +8	+8	3.03	1.16
Training	727	(	32%	(	33%	35%		9	23 3	3 21	13 +3	+5	2.94	1.15
Ammunition Management	115		45%		31%	23	8%	10	36 3	1 15	9 +5	-6	3.23	1.09
Information Mission Area (IMA)	879	3	30%	(	38%	32%		8	22 3	8 21	11 +6	+5	2.95	1.09
Intelligence (Excepted Services Only)	468	27	7%	359	%	38%		7	19 3	5 25	13 +2	+2	2.83	1.11
Military Personnel Management	260		33%		39%	28%	6	10	23 3	9 17	1		3.03	1.11





Item Detail	# Resp		Perce	ent Re	espondin	g		Cate	egory	Percents	% Fav Diff fro	m Diff from	Mean	Std Dev
		0% 20	% 40	)%	60%	80%	100%	5	4	3 2	1 2000	2003		
OVERALL SATISFACTION				ı										
24h. Considering everything, how satisfied or dissatisfied are you with your opportunities for promotion?														
Total Army	19212	35%		32	%	33%		9	26 3	2 22 1	11 0	-2	2.99	1.13
Total Career Program	9603	369	6	3	3%	31%		9	28 3	3 20 1	0 0	-2	3.05	1.11
Civilian Personnel Administration	227		48%		35%		17%	1		5 13	4 -3		3.42	1.04
Comptroller	907	39			34%	279		-		4 19	8 -2		3.14	1.10
Safety Management	253	30%		36%		34%		9	21 3	6 25	9 +7	-4	2.95	1.09
Supply Management	765	379	6	3	1%	32%		10	27 3	1 23	9 -2	-4	3.06	1.12
Contracting and Acquisition	437		3%		32%	25	%	10	33 3	2 18	7 +1	-1	3.20	1.07
Quality and Reliability Assurance	73	33%		37	<b>'</b> %	30%	, o	5	27 3	7 16 1	4 +3	+13	2.95	1.10
Engineers and Scientists (Non-Construction)	1060	41	%		35%	25	%	9	32 3	5 16	8 +3	-1	3.17	1.07
Materiel Maintenance Management	796	39	%		34%	289	%	10	29 3	4 17 1	10 -5	-2	3.11	1.12
Engineers and Scientists (Construction)	1337		5%		31%	23	3%	10	35 3	1 17	7 +3	+6	3.25	1.06
Security	216	28%		35%		38%		8	19 3	5 25 1	3  -11	-5	2.86	1.12
Quality Assurance Specialists (Ammunition Surveillance)	53	42	2%		38%	2	1%	9	32 3	8 17	4 +2	-8	3.26	0.97
Public Affairs and Communication Media	148	24%	32	2%		44%		6	18 3	2 27 1	7  +4	+2	2.70	1.13
Transportation Management	189	30%		33%		37%		9	21 3	3 26 1	1  -4	-10	2.91	1.13
Manpower and Force Management	348	35%	o e	3	5%	30%	0	6	30 3	5 21	9 -8	-6	3.03	1.04
Housing Management	108	34%		28%		38%		•			9 -2	+5	2.96	1.13
Equal Employment Opportunity	86	34%		30%	<b>6</b>	36%		10	23 3	0 21 1	5  -2	+8	2.93	1.21
Education Services	94	32%		31%		37%		•		1 18 1		-7	2.85	1.24
Training	729	29%		30%		41%		-		0 26 1	-		2.80	1.14
Ammunition Management	115		3%		28%	29%	6	•	35 2		9 -11	-15	3.15	1.11
Information Mission Area (IMA)	878	29%		34%		37%				4 24 1		-1	2.85	1.10
Intelligence (Excepted Services Only)	470	24%		2%		44%		1		2 28 1		-4	2.71	1.12
Military Personnel Management	262	34%		34	%	32%		8	26 3	4 19 1	3		2.96	1.14





Item Detail	# Resp				Responding					Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 :	3 2 1				
OVERALL SATISFACTION			'	'	'	'								
24i. Considering everything, how satisfied or dissatisfied are you with management at your organization?														
Total Army	19210		54%		21%	25	%	15 3	39 2°	1 15 10	-4	-4	3.35	1.19
Total Career Program	9593		55%		21%	25	0/0	15 4	40 2°	1 15 9	-3	-3	3.36	1.18
Civilian Personnel Administration	228			6%	14		0%		43 14			-3	3.62	1.15
Comptroller	905		57%		18%	25			.o . 38 18			-11	3.43	1.21
Safety Management	251		59°		22%		9%	18 4		2 13 6		-6	3.53	1.10
Supply Management	763		54%		22%	24		14 4	40 22	2 14 10	-3	-3	3.33	1.19
Contracting and Acquisition	436		55%		20%	259			39 20			-1	3.37	1.17
Quality and Reliability Assurance	73		58%	6	18%	25	%	16 4	41 18	3 12 12	+22	+23	3.37	1.24
Engineers and Scientists (Non-Construction)	1057		55%	)	20%	25	%	13 4	42 20	16 9	-3	-2	3.34	1.15
Materiel Maintenance Management	795		56%	Ď	23%	2	1%	16 4	40 23	3 12 9	-1	-1	3.41	1.17
Engineers and Scientists (Construction)	1336		589	%	20%	22	2%	15 4	44 20	14 8	+3	+2	3.44	1.13
Security	217		53%		22%	259	%	16 3	37 22	2 12 13	-11	-8	3.31	1.25
Quality Assurance Specialists (Ammunition Surveillance)	53		47%		34%	1	9%	11 3	36 34	4 9 9	+1	-18	3.30	1.09
Public Affairs and Communication Media	148		53%		17%	30%	)	14 4	40 17	7 15 15	+2	-1	3.22	1.28
Transportation Management	189		52%		22%	259	%	15 3	37 22	2 15 10	-6	-2	3.32	1.20
Manpower and Force Management	349		53%		21%	27%	%	12 4	40 2	1 17 9	-11	-12	3.29	1.16
Housing Management	108		52%		20%	28%	6	13 3	39 20	20 7	0	+18	3.30	1.15
Equal Employment Opportunity	86			69%		16%	15%	26 4	43 16	8 7	· -6	+12	3.72	1.14
Education Services	95		45%		18%	37%		18 2	27 18	3 26 11	-12	-10	3.16	1.28
Training	729		52%		20%	28%	6	14 3	38 20	16 11	-3	-4	3.27	1.22
Ammunition Management	114		58%	%	12%	30%			35 12		-16	+1	3.42	1.28
Information Mission Area (IMA)	879		50%		25%	25			35 25			-3	3.31	1.17
Intelligence (Excepted Services Only)	470		48%		21%	31%				1 20 11		-2	3.15	1.17
Military Personnel Management	261		57%	6	20%	23	%	18 3	39 20	) 11 12	!		3.40	1.24





Item Detail	# Resp	0%	20%	Percent I	Responding	80%	100%			Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
OVERALL SATISFACTION		070	1	1070			10070	3		0 2					
24j. Considering everything, how satisfied or dissatisfied are you with the information you receive from management on what's going on in your organization?															
Total Army	19229		56	6%	20%	2	4%	16	40 2	0 15	8			3.40	1.17
Total Career Program	9606		57	7%	20%	2:	3%	16	41 2	0 16	8			3.41	1.16
Civilian Personnel Administration	228			68%	14	4%	18%	21	46 1	4 14	5			3.66	1.10
Comptroller	908		6	60%	18%	2	2%	19	42 1	8 16	7			3.50	1.16
Safety Management	254			66%	15	5%	19%	22	44 1	5 14	4			3.65	1.10
Supply Management	766		56	6%	20%	24	1%	15	41 2	0 16	8			3.39	1.16
Contracting and Acquisition	437		54	%	20%	26	%	14	41 2	0 16	10			3.32	1.18
Quality and Reliability Assurance	73		56	6%	14%	30%	6	16	40 1	4 23	7			3.36	1.20
Engineers and Scientists (Non-Construction)	1058		56	5%	20%	2	4%	14	42 2	0 16	8			3.37	1.15
Materiel Maintenance Management	797		5	8%	20%	2	2%	16	43 2	0 15	7			3.46	1.13
Engineers and Scientists (Construction)	1334		5	8%	21%	2	20%	15	43 2	1 15	6			3.48	1.09
Security	216		54	%	20%	26	%	18	37 2	0 18	8			3.38	1.20
Quality Assurance Specialists (Ammunition Surveillance)	53		47%		21%	32%	, ,	9	38 2	1 25	8			3.17	1.13
Public Affairs and Communication Media	147		57	7%	18%	24	1%	17	40 1	8 14	10			3.39	1.22
Transportation Management	189		5	9%	23%		19%	14	44 2	3 13	6			3.49	1.07
Manpower and Force Management	350			8%	16%	26		1		6 19	7			3.39	1.16
Housing Management	108		56	6%	25%		19%	-	42 2		6			3.46	1.08
Equal Employment Opportunity	86			72%			16%	1		2 10	6			3.80	1.15
Education Services	95		45%		18%	37%				-	16			3.08	1.33
Training	729		53°		20%	27		1		0 16	11			3.31	1.22
Ammunition Management	115			60%	17%		3%	1		7 14	9			3.50	1.22
Information Mission Area (IMA)	881		53		23%		4%	-		3 15	9			3.37	1.18
Intelligence (Excepted Services Only)	469		48%		22%	30%		1		2 22	8			3.20	1.12
Military Personnel Management	261		6	61%	20%		20%	17	44 2	0 9	11			3.47	1.19





Item Detail	# Resp				Responding					Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 :	3 2	l			
OVERALL SATISFACTION			'	'	'	'								
24k. Considering everything, how satisfied or dissatisfied are you with policies and practices of your senior leaders?														
Total Army	19220		51%		23%	26	%	14	36 23	3 16 10	-2	-1	3.28	1.19
Total Career Program	9609		51%		23%	26	%	14	37 23	3 17 10	-1	-1	3.29	1.18
Civilian Personnel Administration	228		589	%	23%		9%	1	39 23			-2	3.52	1.14
Comptroller	908		56%		21%		3%	1	40 2			-7	3.40	1.16
Safety Management	254			3%	19		18%	1	43 19			+1	3.62	1.09
Supply Management	765		51%		24%	25	%	15	36 24	4 15 10	-2	-3	3.32	1.18
Contracting and Acquisition	437		49%		23%	29%	6	12	37 23	3 18 1 <sup>2</sup>	+2	-2	3.22	1.18
Quality and Reliability Assurance	73		51%		21%	29%	/ 0	14	37 2°	1 15 14	+21	+11	3.22	1.25
Engineers and Scientists (Non-Construction)	1058		49%		25%	279	%	11	38 25	5 17 10	-4	-1	3.23	1.15
Materiel Maintenance Management	794		50%		25%	24	%	15	36 25	5 14 10	0	-3	3.30	1.19
Engineers and Scientists (Construction)	1337		50%		24%	26	%	12	39 24	4 17 9	+2	+5	3.28	1.14
Security	217		50%		21%	29%	, 0	16	34 2	1 18 1	-7	-11	3.26	1.23
Quality Assurance Specialists (Ammunition Surveillance)	53		45%		26%	28%	6	9	36 26	3 19 9	+8	-10	3.17	1.13
Public Affairs and Communication Media	148		54%		16%	30%	)	15	39 16	3 19 1 <sup>2</sup>	+4	+2	3.27	1.25
Transportation Management	189		48%		26%	26'	%	12	35 26	3 19 7	' -5	+7	3.26	1.12
Manpower and Force Management	350		52%		19%	29%		1	40 19		1	-6	3.27	1.17
Housing Management	108		47%		30%	_	3%	-	37 30		6 -7	+13	3.28	1.06
Equal Employment Opportunity	87		61		219	%	18%	1	37 2°			+10	3.59	1.19
Education Services	95		39%	2	21%	40%		1		1 26 14		-12	3.00	1.28
Training	730		50%		21%	29%		1		1 18 12		0	3.22	1.22
Ammunition Management	115		589	%	17%	25		1		7 14 1		+5	3.41	1.26
Information Mission Area (IMA)	881		46%		27%	279				7 18 10		-2	3.23	1.19
Intelligence (Excepted Services Only)	469		43%		24%	33%		1		4 21 12		-4	3.06	1.16
Military Personnel Management	261		57%	6	19%	23	3%	19	39 19	9 12 1			3.41	1.24

= % Favorable (Satisfied) = % Neither satisfied/dissatisfied = % Unfavorable (Dissatisfied)





Item Detail	# Resp	0%	20%	Percent R	espondir	ng 80%	100%			Percei		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		070	2076	1070	0078	0078	10070	3		J 2	'				
OVERALL SATISFACTION															
26a. I would recommend that others pursue a career as a civilian with this organization.															
Total Army	19240			70%		17%	14%	28	42 1	7 9	4	+6	+4	3.79	1.08
. Starting	.02.10			. 0 / 0		1170	, , ,				·			00	
Total Career Program	9614			71%		16%	13%	28	42 1	6 9	4	+6	+4	3.82	1.07
Civilian Personnel Administration	228			71%		19%	10%	34	37 1	9 8	2	+10	0	3.94	1.00
Comptroller	908			71%		15%	14%	31	41 1	5 11	4	+4	0	3.84	1.09
Safety Management	254			71%		19%	9%		43 1		-	+2	+6	3.86	1.04
Supply Management	768			67%		19%	14%		40 1	-	4	+2	+1	3.76	1.09
Contracting and Acquisition	438			71%		14%	15%		41 1		-	+3	+2	3.81	1.12
Quality and Reliability Assurance	73			67%		23%	10%		45 2		3	-3	+17	3.77	0.96
Engineers and Scientists (Non-Construction)	1059			73%		16%	11%		43 1		3	+1	+2	3.88	1.03
Materiel Maintenance Management	795			72%		16%	11%		42 1	-	-	+6	+2	3.87	1.04
Engineers and Scientists (Construction)	1338			78%			<b>6</b> 9%		45 1		3 4	+17	+13	3.99 3.74	0.98
Security  Quality Assurance Specialists (Ammunition Surveillance)	216 53			69% 60%		17% 28%	14%		45 I	7 11 8 8	•	-2 +7	+8 -3	3.62	1.05 0.98
Public Affairs and Communication Media	148			63%	1		22%			.o o 5 15		+7	-3 -3	3.57	1.21
Transportation Management	189			65%			21%			5 15		+4	+3	3.61	1.16
Manpower and Force Management	349			72%		17%	12%		50 1			+6	+7	3.79	0.97
Housing Management	108			72%		20%	_		44 2			+9	+25	3.88	1.00
Equal Employment Opportunity	87			76%		11%			37 1		-	+7	+8	3.95	1.16
Education Services	94			62%		21%	17%	29	33 2	1 13	4	+6	+12	3.69	1.14
Training	730			68%		16%	16%	28	39 1	6 11	6	+9	-1	3.74	1.15
Ammunition Management	115			78%		129	<b>%</b> 10%	33	45 1	2 6	3	+6	+6	3.98	1.00
Information Mission Area (IMA)	881			65%		18%	16%	23	42 1	8 10	6	+11	+9	3.66	1.12
Intelligence (Excepted Services Only)	469			64%		21%	15%	20	44 2	1 10	5	+2	-3	3.65	1.05
Military Personnel Management	262			68%		18%	14%	33	35 1	8 7	7			3.79	1.18





Item Detail	# Resp			Percent Re	•				egory			% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1				
OVERALL SATISFACTION			'	ı	'	'									
26b. I would recommend that others pursue a career as a civilian with the Army.															
Total Army	19196			85%			11% 5	38	47 1	1 :	3 1			4.17	0.84
1 Star / tilling	10100			3070			1170 0		••		•				0.01
Total Career Program	9598			85%			10% 4	38	47 1	0 :	3 1			4.18	0.84
Civilian Personnel Administration	228			89%			9%	47	42	9	1 1			4.32	0.77
Comptroller	907			88%			8% 4	41	46	8 :	3 1			4.23	0.82
Safety Management	254			86%			11%	40	46 1	1 :	2 1			4.23	0.78
Supply Management	766			89%			9%	47	41	9	1 1			4.33	0.77
Contracting and Acquisition	438			87%			10% 3	38	49 1	0 :	2 1			4.21	0.77
Quality and Reliability Assurance	73			88%			8% 4	41	47	8	1 3			4.22	0.86
Engineers and Scientists (Non-Construction)	1055			83%		•	12% 5	32	51 1	2 4	4 1			4.09	0.84
Materiel Maintenance Management	792			88%			8% 4	43	45	8	3 1			4.26	0.82
Engineers and Scientists (Construction)	1336			77%		16	% 7%	27	50 1	6	5 2			3.95	0.90
Security	217			88%			8% 5	35	52	8 4	4 1			4.18	0.80
Quality Assurance Specialists (Ammunition Surveillance)	53			75%		179	8%	28	47 1	7	6 2			3.94	0.92
Public Affairs and Communication Media	147			90%			6 4		51	6	3 1			4.23	0.79
Transportation Management	189			89%			7% 3	1	49		2 1			4.25	0.77
Manpower and Force Management	349			91%			7%	1	52		2 1			4.26	0.73
Housing Management	107			90%			9%		40	9	1 0			4.38	0.69
Equal Employment Opportunity	87			91%			5 5		31	-	2 2			4.44	0.87
Education Services	95			81%		1	15% 4		-		3 1			4.12	0.84
Training	729			86%			9% 5				3 2			4.21	0.87
Ammunition Management	115			90%			8%	1	49	-	2 1			4.27	0.75
Information Mission Area (IMA)	879			85%			10% 5	1	46 1		3 2			4.18	0.86
Intelligence (Excepted Services Only)	470			87%			9% 4		-		3 1			4.15	0.78
Military Personnel Management	260			89%			7% 4	52	37	7 :	2 2			4.35	0.86





QUALITY OF WORK LIFE  24I. Considering everything, how satisfied or dissatisfied are you with the opportunity you have to Telework?  Total Arm  Total Career Program  Civilian Personnel Administratio  Comptrolle Safety Managemer	7160	26%	40% 60%	80% 100%     35%			3 2 1			
24I. Considering everything, how satisfied or dissatisfied are you with the opportunity you have to Telework?  Total Arm  Total Career Program  Civilian Personnel Administratio  Comptrolle  Safety Managemer	7160		38%	35%	7					
have to Telework?  Total Arm  Total Career Prograr  Civilian Personnel Administratio  Comptrolle  Safety Managemer	7160		38%	35%	7					l i
Total Arm  Total Career Program Civilian Personnel Administratio Comptrolle Safety Managemer	7160		38%	35%	7					
<b>Total Career Prograr</b> Civilian Personnel Administratio Comptrolle Safety Managemer	7160		38%	35%	7					
Civilian Personnel Administratio Comptrolle Safety Managemer		26%			' '	19 3	8 19 16	6	 2.82	1.13
Civilian Personnel Administratio Comptrolle Safety Managemer			36%	38%	8	19 3	6 20 18	3	 2.79	1.16
Safety Managemer		29%	32%	39%	10	19 3	2 23 16	5	 2.83	1.20
	r 733	30%	30%	40%	12	18 3	0 23 17		 2.85	1.25
	t 186	24%	39%	37%	10	13 3	9 24 13	3	 2.84	1.13
Supply Managemer		26%	40%	34%	7	19 4	0 19 15	5	 2.85	1.11
Contracting and Acquisitio		21%	30%	49%	7	14 3	0 24 24	<u></u>	 2.54	1.19
Quality and Reliability Assurance		19%	52%	29%	2	17 5	2 19 10	)	 2.81	0.90
Engineers and Scientists (Non-Construction		28%	33%	40%	7	21 3	3 22 18	3	 2.77	1.16
Materiel Maintenance Managemer		25%	41%	34%	7	18 4	1 18 16	6	 2.82	1.11
Engineers and Scientists (Construction	,	37%	33%	30%	-		3 17 14		 3.03	1.17
Securit	' I	27%	38%	35%	-		8 16 19		 2.82	1.19
Quality Assurance Specialists (Ammunition Surveillance		27%	46%	27%	-		6 11 16		 2.86	1.04
Public Affairs and Communication Medi		26%	25%	49%	-	-	5 27 22	1	 2.63	1.23
Transportation Managemer		20%	50%	30%	-	15 5			 2.81	1.03
Manpower and Force Managemer		22%	34%	43%	-	18 3			 2.66	1.11
Housing Managemer		19%	51%	30%	-		1 16 14		 2.83	1.06
Equal Employment Opportunit		37%	30%	33%	-		0 17 16		 3.01	1.25
Education Service		23%	32%	45%	-		2 19 26	1	 2.58	1.21
Trainin Ammunition Managemer	, ,	20%	41% 35%	39% 35%	-	16 4 19 3			 2.66 2.86	1.09 1.23
Information Mission Area (IMA		22%	33%	46%	7		3 23 22		 2.59	1.16
Intelligence (Excepted Services Only	,	18%	45%	37%			5 23 22 5 17 19	1	 2.67	1.09
Military Personnel Managemer		23%	37%	40%	7		7 19 21		 2.68	1.09





Item Detail	# Resp	00/			Responding		4000/			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 .	3 2 ′	l			
QUALITY OF WORK LIFE														
24m. Considering everything, how satisfied or dissatisfied are you with Alternative Work Schedules?														
Total Army	16423		50%		27%	23	8%	16	35 27	7 12 11			3.32	1.19
Total Career Program	8375		54%		24%	2'	2%	17	37 2	4 12 10	)		3.39	1.20
Civilian Personnel Administration	211		60		19%		1%	1	37 <u>2</u> . 41 19				3.45	1.26
Comptroller	830			1%	17%		2%	-	38 17				3.51	1.26
Safety Management	219		47%	. , ,	32%		2%	-		2 12 10			3.32	1.18
Supply Management	650		50%		28%	22	2%	•		8 12 10			3.33	1.18
Contracting and Acquisition	409			69%		17%	14%	1	46 17				3.71	1.09
Quality and Reliability Assurance	56		55%	6	23%	2	1%	18	38 23	3 18 4	ı		3.48	1.09
Engineers and Scientists (Non-Construction)	955		6	64%	2	20%	16%	21 -	43 20	0 10 6	s		3.64	1.10
Materiel Maintenance Management	705		48%		25%	26'	%	15	34 2	5 13 13	3		3.23	1.24
Engineers and Scientists (Construction)	1230		62	2%	22	2%	16%	20 -	41 22	2 10 6	6		3.60	1.10
Security	177		44%		32%	24	%	15	29 32	2 12 12	2		3.23	1.20
Quality Assurance Specialists (Ammunition Surveillance)	45		42%		42%		16%	-	29 42				3.33	1.03
Public Affairs and Communication Media	122		44%		25%	30%		-		5 16 15			3.11	1.24
Transportation Management	149		43%		31%	26		•	29 3°				3.21	1.17
Manpower and Force Management	317		47%		26%	279		-	34 20				3.21	1.21
Housing Management	88		34%		34%	32%		•	25 34				2.98	1.16
Equal Employment Opportunity	78		60	)%	18%		2%	•	36 18				3.49	1.32
Education Services	71		38%		30%	32%		•		0 14 18			3.00	1.28
Training	580		46%		29%	25		-		9 12 13			3.21	1.20
Ammunition Management	98		50%		27%	23		•		7 11 12			3.26	1.17
Information Mission Area (IMA)	759		47%		26%	279				6 14 12			3.23	1.23
Intelligence (Excepted Services Only)	358		47%		28%	24		1		8 12 13			3.20	1.16
Military Personnel Management	223		44%		25%	31%	)	14	30 2	5 15 16	j		3.11	1.28





Item Detail	# Resp				Responding					Percen	ו	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
QUALITY OF WORK LIFE			'	'	'	'									
24n. Considering everything, how satisfied or dissatisfied are you with Health and Wellness															
Programs (e.g., exercise, medical screening, quit smoking programs)?															
Total Army	16470		52%		30%		18%	13	39 3	0 10	7			3.41	1.07
Total Career Program	8201		53%		30%		17%	13	40 3i	0 10	7			3.42	1.07
Civilian Personnel Administration	202		54%		29%		17%	13			7			3.43	1.07
Comptroller	761		55%		25%		20%	-		5 13	7			3.45	1.12
Safety Management	231		52%		29%		19%	-		9 11	7			3.42	1.11
Supply Management	659		52%		34%		14%	13	39 3	4 9	5			3.46	1.01
Contracting and Acquisition	382		51%		29%	2	20%	1		9 10	10			3.36	1.15
Quality and Reliability Assurance	56		619	%	27	<b>'</b> %	13%	14	46 2	7 9	4			3.59	0.96
Engineers and Scientists (Non-Construction)	880		56%		29%		15%	13	43 2	9 10	5			3.50	1.00
Materiel Maintenance Management	691		54%		31%		15%	13	41 3	1 8	7			3.44	1.05
Engineers and Scientists (Construction)	1189		619	%	25	%	14%	16	44 2	5 9	5			3.58	1.03
Security	188		47%		35%		18%	-	37 3		7			3.32	1.03
Quality Assurance Specialists (Ammunition Surveillance)	47		47%		34%	1	19%	11	36 3	4 4	15			3.23	1.17
Public Affairs and Communication Media	126		48%		29%		2%	1		9 12	10			3.27	1.13
Transportation Management	159		51%		26%	_	3%		42 2		8			3.30	1.08
Manpower and Force Management	301		46%		33%		2%	-	37 3		8			3.25	1.06
Housing Management	90		48%		36%		17%	-	39 3	-	7			3.33	1.00
Equal Employment Opportunity	81			70%		17%	12%	•	48 1		9			3.72	1.11
Education Services	76		42%		32%	26				2 16				3.13	1.10
Training	587 101		50%		32% 35%		18% 12%	-	40 3 44 3	-	8			3.35	1.06
Ammunition Management Information Mission Area (IMA)	755		53% 48%		35%		12%	-						3.42	1.04
Intelligence (Excepted Services Only)	373		48%		34%		1%	1	35 3:	4 13	8			3.32	1.10
Military Personnel Management	220		45%		35%		20%	-		4 13 5 11	8			3.30	1.00
willitary Personnel Management	220		4076		33%		2070	13	JZ 3	0 11	0		<b></b>	3.30	1.09





Item Detail	# Resp	00/			Respondir		1000/		egory I	Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	!				
QUALITY OF WORK LIFE															
24o. Considering everything, how satisfied or dissatisfied are you with Employee Assistance Program (EAP)?															
Total Army	13382		50%		4	1%	10%	12	38 4	1 5	4			3.48	0.93
Total Career Program	6477		51%			41%	8%	13	38 4	1 5	4			3.51	0.91
Civilian Personnel Administration	179		63	3%		30%	7%	18	45 3	0 4	3			3.70	0.91
Comptroller	566		50%		4	11%	8%	15	35 4	1 5	4			3.53	0.94
Safety Management	184		51%			41%	9%	17	33 4	1 4	4			3.55	0.97
Supply Management	560		50%		4	12%	9%	12	38 4	2 5	4			3.49	0.90
Contracting and Acquisition	312		50%			44%	5	12	38 4	4 4	2			3.55	0.81
Quality and Reliability Assurance	53		60	%		25%	15%	23	38 2	5 9	6			3.62	1.10
Engineers and Scientists (Non-Construction)	638		56%	6		39%	4	11	45 3	9 2	2			3.62	0.79
Materiel Maintenance Management	595		53%			37%	10%	13	40 3	7 5	5			3.51	0.94
Engineers and Scientists (Construction)	931		59'	%		35%	6	14	45 3	5 4	2			3.66	0.84
Security	146		45%		47	7%	8%	11	34 4	7 3	4			3.45	0.88
Quality Assurance Specialists (Ammunition Surveillance)	39		59°	%		36%	5	8	51 3	3	3			3.59	0.78
Public Affairs and Communication Media	97		49%		39	9%	11%	13	36 39	9 5	6			3.45	1.00
Transportation Management	127		45%		41%	, 0	14%	13	32 4	1 7	7			3.36	1.02
Manpower and Force Management	222		48%			3%	9%	9	39 4	3 5	4			3.43	0.88
Housing Management	76		51%			42%	7%	9	42 4	2 4	3			3.51	0.82
Equal Employment Opportunity	77		(	68%		26%	6%		47 20	3	4			3.78	0.93
Education Services	51		41%		49%	6	10%	10	31 49	9 4	6			3.35	0.93
Training	471		44%		44%		12%	-	34 4		7			3.35	0.97
Ammunition Management	81		589	6		36%	6	-			4			3.63	0.90
Information Mission Area (IMA)	601		43%		45%		11%	1	33 4		6			3.36	0.95
Intelligence (Excepted Services Only)	257		42%		47%		11%	1	33 4		4			3.37	0.87
Military Personnel Management	180		39%		51%		11%	14	25 5	1 4	6			3.36	0.98





Item Detail	# Resp		Percen	t Responding			Cat	tegory	Perce	ents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40%	60%	80%	100%	5	4	3 2	2 1	2000	2000		
QUALITY OF WORK LIFE			ı	ı	ı									
24p. Considering everything, how satisfied or dissatisfied are you with Child Care Programs (e.g., daycare, parenting classes, parenting support groups)?														
Total Army	9722	35%		55%		10%	11	25 5	55 5	5 5			3.31	0.90
Total Career Program	4437	33%		57%		10%	10	23 5	57 5	5 5			3.28	0.89
Civilian Personnel Administration	127	43%	6	49%		8%	13		19 6	-			3.46	0.85
Comptroller	388	34%	_	58%		8%	11	22 5					3.34	0.85
Safety Management	128	31%		61%		8%	12	20 6	31 5	5 3			3.32	0.86
Supply Management	391	38%		55%		7%	10	29 5	55 4	4 3			3.39	0.82
Contracting and Acquisition	228	30%		64%		5	11	19 6	64 2	2 3			3.33	0.82
Quality and Reliability Assurance	42	36%		57%		7%	7	29 5	57 5	5 2			3.33	0.78
Engineers and Scientists (Non-Construction)	411	40%		52%		8%	12	28 5	52 5	5 3			3.41	0.86
Materiel Maintenance Management	410	34%		57%		10%	11	22 5	57 3	3 6			3.30	0.93
Engineers and Scientists (Construction)	588	33%		53%		14%	8	25 5	53 6	8 6			3.18	0.96
Security	108	29%		60%		11%	12	17 6	30 G	6 6			3.24	0.93
Quality Assurance Specialists (Ammunition Surveillance)	25	32%		60%		8%	4	28 6	3 03	3 0			3.28	0.66
Public Affairs and Communication Media	63	29%		57%		14%	11	17 5	57 6	8 6			3.17	0.98
Transportation Management	96	34%		53%		13%	9	25 5	53 7	7 5			3.26	0.92
Manpower and Force Management	147	35%		56%		9%	5	29 5	56 5	5 3			3.28	0.79
Housing Management	61	34%		62%		3	8	26 6	32 2	2 2			3.38	0.73
Equal Employment Opportunity	44	48	3%	43%		9%	16	32 4	43 2	2 7			3.48	1.01
Education Services	34	29%		59%		12%	12	18 5	59 12	2 0			3.29	0.82
Training	319	30%		60%		10%	10	20 6	60 d	4 6			3.24	0.90
Ammunition Management	63	43%	6	43%		14%	8	35 4	43 8	3 6			3.30	0.95
Information Mission Area (IMA)	431	29%		59%		11%	9	21 5	59 6	6 6			3.21	0.89
Intelligence (Excepted Services Only)	178	19%		67%		14%	4	15 6	67	7 7			3.02	0.81
Military Personnel Management	133	23%		63%		14%	11	12 6	63 6	8 6			3.11	0.96





Item Detail	# Resp	0%	20%	Percent F	Respondir	ng 80%	100%		egory F	Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
OLA UTV OF WORK UFF		076	20%	40%	1	00%	100%	3	4 3	) <u>Z</u>	- 1				
QUALITY OF WORK LIFE															
24q. Considering everything, how satisfied or dissatisfied are you with Elder Care Programs (e.g., support groups, speakers)?															
Total Army	8771	23%			66%		11%	6	17 66	6	5			3.13	0.80
Total Career Program	4068	22%			68%		10%	6	17 68	3 5	5			3.13	0.79
Civilian Personnel Administration	115	299			63%		9%		20 63		3			3.26	0.80
Comptroller	357	21%			69%		10%	7	14 69	7	3			3.14	0.78
Safety Management	116	23%			71%		6	9	15 71	3	3			3.23	0.76
Supply Management	358	28%	%		64%		9%	8	20 64	6	3			3.24	0.80
Contracting and Acquisition	200	20%			72%		9%	5	16 72	2 6	3			3.14	0.69
Quality and Reliability Assurance	36	22%			72%		6	6	17 72	2 3	3			3.19	0.70
Engineers and Scientists (Non-Construction)	362	26%	6		68%		6	5	21 68	3 4	2			3.23	0.71
Materiel Maintenance Management	392	26%	6		63%		11%	8	18 63	5	6			3.17	0.86
Engineers and Scientists (Construction)	531	21%			64%		15%	4	17 64	6	9			3.01	0.86
Security	97	19%			70%		11%	9	9 70	) 5	6			3.10	0.87
Quality Assurance Specialists (Ammunition Surveillance)	26	23%			65%		12%		19 65		8			3.08	0.83
Public Affairs and Communication Media	55	20%			67%		13%	-	15 67		4			3.09	0.77
Transportation Management	88	18%			69%		13%	2		_	7			3.01	0.76
Manpower and Force Management	135	21%			67%		13%		19 67		5			3.05	0.74
Housing Management	56	23%			73%		4		20 73		2			3.21	0.62
Equal Employment Opportunity	43	21%	_		63%		16%		14 63		9			3.02	0.93
Education Services	36	17%			69%		14%	6			3			3.06	0.74
Training	299	20%	0/		70%		10%	4	-		5			3.09	0.77
Ammunition Management Information Mission Area (IMA)	55 404	21%			60% 69%		9%		25 60 15 69		4			3.24	0.79
,	165						10%				6			3.10	0.81
Intelligence (Excepted Services Only) Military Personnel Management	120	11% T7%			73%		11%		10 79 8 73		6 5			2.96 3.10	0.65 0.83
willitary Personnel Management	120	17%			13%		11%	9	0 /3	ס ס	၁			3.10	0.63





Item Detail	# Resp	I telework on a regular basis (at least one entire work day a week).	I telework infrequently (less than one entire work day a week).	I DO NOT telework because I have to be physically present on the job.	I DO NOT telework because I have technical issues that prevent me from teleworking.	I DO NOT telework because I am not allowed to.	I DO NOT telework because I choose not to telework.
QUALITY OF WORK LIFE							
28. Please select the response below that best describes your telework situation.							
Total Army	18721	3%	8%	36%	6%	30%	17%
Total Career Program	9395	2%	8%	30%	6%	35%	19%
Civilian Personnel Administration	221	2%	10%	21%	7%	38%	23%
Comptroller	887	2%	11%	14%	6%	42%	25%
Safety Management	248	4%	7%	43%	5%	24%	17%
Supply Management	741	4%	6%	30%	8%	33%	19%
Contracting and Acquisition	425	2%	6%	15%	8%	49%	20%
Quality and Reliability Assurance	72	4%	3%	38%	14%	26%	15%
Engineers and Scientists (Non-Construction)	1040	1%	8%	25%	5%	38%	23%
Materiel Maintenance Management	775	3%	7%	27%	7%	36%	20%
Engineers and Scientists (Construction)	1320	1%	11%	34%	4%	26%	23%
Security	213	3%	2%	62%	1%	22%	10%
Quality Assurance Specialists (Ammunition Surveillance)	53	8%	9%	49%	9%	11%	13%
Public Affairs and Communication Media	146	3%	10%	22%	5%	44%	16%
Transportation Management	183	4%	5%	38%	7%	31%	15%
Manpower and Force Management	341	1%	9%	20%	8%	47%	16%
Housing Management	105	3%	6%	38%	5%	31%	17%
Equal Employment Opportunity	85	0%	12%	20%	5%	32%	32%
Education Services	89	8%	4%	33%	4%	38%	12%
Training	704	3%	6%	35%	7%	34%	15%
Ammunition Management	114	3%	6%	32%	9%	32%	18%
Information Mission Area (IMA)	864	2%	7%	26%	5%	43%	16%
Intelligence (Excepted Services Only)	465	2%	3%	61%	11%	15%	7%
Military Personnel Management	252	4%	6%	22%	6%	47%	16%





Item Detail	# Resp	0%	20%	Percent R	espondi	ng 80%	% 10		atego	•	ercents 2	% Fav Diff from 2006		Mean	Std Dev
YOUR ORGANIZATION					-										
25. Overall, how well or poorly prepared is your organization to perform its mission?  Total Army	19216			76%		1	17% 7	<mark>%</mark> 2!	5 51	17	6	1 +1	0	3.93	0.88
Total Career Program	9607			76%		1	16% 7	<mark>%</mark> 2!	5 52	16	6	1 0	0	3.92	0.88
Civilian Personnel Administration	229			74%		1	9%	7 <mark>%</mark> 2	1 54	19	5	1 -4	-6	3.87	0.84
Comptroller	908			81%			13%	6 2	7 54	13	5	1 +1	0	4.01	0.82
Safety Management	253			79%			17%	3 3	0 50	17	2	1 +3	-1	4.05	0.81
Supply Management	768			76%		· ·	17%	6 2	7 49	17	5	1 -1	-1	3.96	0.87
Contracting and Acquisition	436			66%		21%	149	<u>6</u> 1	5 50	21	10	4 +1	-4	3.64	0.98
Quality and Reliability Assurance	73			71%		14%	15%	33	3 38	3 14	12	3 +4	+11	3.86	1.09
Engineers and Scientists (Non-Construction)	1059			77%			17%	6 23	3 54	17	5	1 -3	+1	3.93	0.85
Materiel Maintenance Management	794			77%		1	14%   8	<mark>%</mark> 2!	5 52	14	7	1 -2	+2	3.93	0.89
Engineers and Scientists (Construction)	1333			80%			14%	6 24	4 57	' 14	5	1 +7	+7	3.97	0.81
Security	217			76%		1	16%	<mark>%</mark> 2	7 50	16	6	1 -6	+4	3.94	0.89
Quality Assurance Specialists (Ammunition Surveillance)	53		5	8%		30%	11	<mark>%</mark> 20	6 32	30	9	2 -7	-17	3.72	1.02
Public Affairs and Communication Media	148			75%		1	6% 9	<b>%</b> 24	4 51	16	8	1 -4	-4	3.89	0.88
Transportation Management	189			76%			5% 8	<mark>%</mark> 29	9 48	15	8	1 0	-5	3.96	0.90
Manpower and Force Management	350			77%			18%	5 2		18	5	1 -7	0	3.91	0.80
Housing Management	106			71%		21				3 21	U	1 0	0	3.76	0.83
Equal Employment Opportunity	87			90%			8%		3 47			1 -6	+7	4.29	0.76
Education Services	95			63%		22%	15%		5 48			4 -10	-14	3.59	1.00
Training	729			75%		1	7% 8			3 17		2 +4	-3	3.91	0.92
Ammunition Management	115			77%			20%	33		20		1 -8	-9	4.07	0.82
Information Mission Area (IMA)	882			70%		19%		_		19		2 +2	-2	3.79	0.94
Intelligence (Excepted Services Only)	470			74%			7% 8			3 17		1 -3	+6	3.87	0.86
Military Personnel Management	261			79%			13% 8	<b>%</b> 3	5 44	13	6	2		4.04	0.95

= % Favorable (Well prepared) = % Neither well/poorly prepared = % Unfavorable (Poorly prepared)





Item Detail	# Resp				Respondin	•				Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1				
YOUR ORGANIZATION			'	'	ı	Į.									
27a. How well or poorly does your organization reward good work performance?															
Total Army	18704		39%		33%	28%	6	12	27 3	3 18	9			3.13	1.13
Total Career Program	9334		40%		35%	25	0/.	12	າດ າ	5 17	8			3.19	1.10
Civilian Personnel Administration	224		43%		36%	_	/⁄ 1%	12		6 16	4			3.30	1.02
Comptroller	881		44%		33%		2%	•		3 16	7			3.30	1.11
Safety Management	239		39%		33%	289				3 21	7			3.18	1.11
Supply Management	738		42%		31%	279		1		1 19	8			3.21	1.15
Contracting and Acquisition	421		37%		39%	24				9 17	7			3.16	1.05
Quality and Reliability Assurance	71		46%		18%	35%		17	30 1	8 32	3			3.25	1.16
Engineers and Scientists (Non-Construction)	1045		44%		34%	2	2%	13	31 3	4 16	6			3.30	1.07
Materiel Maintenance Management	774		41%		33%	25	%	13	29 3	3 17	9			3.20	1.12
Engineers and Scientists (Construction)	1312		39%		39%	2:	2%	9	31 3	9 14	7			3.19	1.03
Security	213		41%		31%	28%	6	13	28 3	1 18	10			3.15	1.17
Quality Assurance Specialists (Ammunition Surveillance)	48		42%		23%	35%		•		3 31	4			3.06	1.01
Public Affairs and Communication Media	146		35%		31%	34%		•		1 23				3.02	1.18
Transportation Management	185		38%		35%	279		•		5 14				3.10	1.19
Manpower and Force Management	339		36%		40%		<b>!</b> %	•		0 17	6			3.16	1.02
Housing Management	104		46%		29%	25		•		9 14				3.21	1.14
Equal Employment Opportunity	86		51%		30%		19%	•		0 12	7			3.42	1.10
Education Services	91		35%		29%	36%		•		9 24				3.00	1.21
Training	707 115		39% 38%		31% 33%	30% 29%		•		1 19	71			3.11	1.19 1.05
Ammunition Management Information Mission Area (IMA)	841		34%		37%	29%		•		7 20	9			3.10	1.05
Intelligence (Excepted Services Only)	453		36%		36%	28%		•		6 19	9			3.09	1.10
Military Personnel Management	250		37%		36%	289				6 17	- 1			3.11	1.16





Item Detail	# Resp			Percent Ro	•				0 ,	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 1				
YOUR ORGANIZATION			'	ı	'	1								
27b. How well or poorly does your organization discipline/correct poor work performance?														
Total Army	17979	23	%	35%		43%		5	18 3	5 30 13	s		2.73	1.06
·														
Total Career Program	8932	219	%	36%		44%		5	16 3	6 31 12	!		2.70	1.04
Civilian Personnel Administration	218		35%		40%	24	%	11	24 4	0 19 6	i		3.17	1.03
Comptroller	839	19%	o e	36%		45%		5	14 3	6 33 12	!		2.66	1.02
Safety Management	224	2	9%	33%		38%		8	21 3	3 27 11			2.88	1.10
Supply Management	708	2	7%	33%		40%		7	20 3	3 28 12	!		2.82	1.10
Contracting and Acquisition	402	12%		39%		49%		3	9 3	9 36 13	s		2.54	0.94
Quality and Reliability Assurance	68	219	6	40%		40%		7	13 4	0 24 16	i		2.72	1.11
Engineers and Scientists (Non-Construction)	1000	16%		35%		49%				5 36 14			2.56	0.98
Materiel Maintenance Management	744	229	%	34%		44%		5	17 3	4 31 13	3		2.71	1.05
Engineers and Scientists (Construction)	1273	17%		36%		47%				6 35 12			2.61	0.96
Security	208		29%	38%	6	33%				8 20 13	s		2.93	1.13
Quality Assurance Specialists (Ammunition Surveillance)	49	24		29%		47%			-	9 41 6	1		2.76	0.98
Public Affairs and Communication Media	138	16%	_	37%		47%			13 3				2.54	1.02
Transportation Management	174		9%	37%		34%		7					2.91	1.08
Manpower and Force Management	322	17%		35%		48%				5 37 11			2.61	0.94
Housing Management	101		9%	27%		45%				7 30 15			2.77	1.17
Equal Employment Opportunity	84		31%	369	<u> </u>	33%				6 27 6			2.98	1.00
Education Services	85	24		36%		40%				6 25 15			2.74	1.10
Training	677	229		34%		43%				4 29 14			2.71	1.10
Ammunition Management	107	23		36%		41%				6 27 14			2.72	1.05
Information Mission Area (IMA)	799	20%		35%		44%				5 31 13			2.68	1.05
Intelligence (Excepted Services Only)	423	17%		38%		45%				8 33 12			2.64	0.99
Military Personnel Management	237	26	6%	37%		38%		6	19 3	7 26 11			2.83	1.07





Item Detail	# Resp	0%	20%	Percent Res	spond	ing 80%	100%			Percen	its [	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
YOUR ORGANIZATION		070	-	1			.0070		•						
TOOK ONGANIZATION															
27c. How well or poorly does your organization link pay to performance?															
Total Army	17942	23%		33%		44%		6	18 3	3 29	15			2.70	1.10
Total Career Program	8948	24%	o l	34%		43%		6	18 3	4 29	14			2.73	1.08
Civilian Personnel Administration	219	29	%	38%		33%		10	19 3	8 25	9			2.97	1.09
Comptroller	847	26%	6	36%		38%		6	20 3	6 27	11			2.83	1.05
Safety Management	225	289	%	30%		42%		9	20 3	0 32	10			2.86	1.11
Supply Management	707	27%	%	32%		41%		9	18 3	2 27	14			2.80	1.16
Contracting and Acquisition	402	19%		39%		43%		3	16 3	9 30	13			2.67	0.99
Quality and Reliability Assurance	65	289	%	29%		43%		3	25 2	9 25	18			2.69	1.12
Engineers and Scientists (Non-Construction)	1025	289		38%		34%		5	23 3	8 25	9			2.90	1.02
Materiel Maintenance Management	744	26%	%	27%		47%			19 2		17			2.68	1.15
Engineers and Scientists (Construction)	1283	18%		36%		47%			14 3					2.60	1.01
Security	210	26%		31%		43%				1 28				2.76	1.16
Quality Assurance Specialists (Ammunition Surveillance)	46	24%	Ď	28%		48%				8 33				2.65	1.09
Public Affairs and Communication Media	142	14%		33%		53%			11 3		- 1			2.46	1.02
Transportation Management	179	26%	6	33%		41%			17 3		16			2.77	1.16
Manpower and Force Management	329	18%		38%		44%				8 31				2.66	1.00
Housing Management	101	30		32%		39%				2 27				2.85	1.09
Equal Employment Opportunity	84		2%	38%	6	30%		-		8 23	7			3.04	1.04
Education Services	86	22%		30%		48%			16 3					2.62	1.13
Training	668	24%		30%		46%			17 3					2.68	1.15
Ammunition Management	110	22%		31%		47%			19 3	-				2.59	1.07
Information Mission Area (IMA)	818	21%		35%		44%				5 29				2.67	1.07
Intelligence (Excepted Services Only)	373	18%	,	33%		49%				3 34				2.60	1.05
Military Personnel Management	237	26%	6	35%		40%		7	19 3	5 22	17			2.76	1.15





Item Detail	# Resp		F	Percent	Responding			Cat	egory	Percer	nts	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		
YOUR ORGANIZATION				i		ı									
27d. How well or poorly does your organization promote good communication between supervisors and employees?															
Total Army	18943		42%		34%	24	!%	11	31 3	4 16	9			3.20	1.10
Total Career Program	9458		42%		35%	23	3%	11	31 3	5 15	8			3.22	1.08
Civilian Personnel Administration	225		49%		36%		16%	7		6 10				3.43	1.04
Comptroller	890		42%		34%	24		-		4 18	- 1			3.23	1.08
Safety Management	248		41%		36%		3%	14	27 3	6 17	7			3.24	1.10
Supply Management	753		44%		32%	24	!%	12	32 3	2 15	9			3.23	1.13
Contracting and Acquisition	433		38%		35%	26	%	7		5 18				3.13	1.07
Quality and Reliability Assurance	72		44%		32%	24	1%	14	31 3	2 18	6			3.29	1.09
Engineers and Scientists (Non-Construction)	1046		42%		36%	2	1%	10	32 3	6 15	7			3.25	1.03
Materiel Maintenance Management	789		43%		37%	2	20%	13	30 3	7 13	7			3.29	1.08
Engineers and Scientists (Construction)	1321		44%		37%	1	19%	8	36 3	7 13	6			3.26	0.99
Security	212		45%		28%	279	%	14	32 2	8 17	10			3.22	1.18
Quality Assurance Specialists (Ammunition Surveillance)	53		36%		45%	1	19%	6	30 4	5 11	8			3.15	0.96
Public Affairs and Communication Media	147		38%		33%	29%	6	14	24 3	3 16	12			3.11	1.20
Transportation Management	185		45%		35%	2	20%	12	33 3	5 14	6			3.31	1.06
Manpower and Force Management	346		38%		33%	29%	6	7	31 3	3 22	7			3.08	1.04
Housing Management	106		42%		33%	25	%	10	32 3	3 15	9			3.19	1.11
Equal Employment Opportunity	85		48%		26%	26	%	11	38 2	6 18	8			3.25	1.12
Education Services	92		40%		36%	24	<b>!</b> %	10	30 3	6 15	9			3.17	1.08
Training	712		44%		29%	279	%	7	33 2	-	11			3.17	1.16
Ammunition Management	115		40%		38%	2:	2%	11	29 3	8 16	6			3.23	1.04
Information Mission Area (IMA)	862		37%		37%	25	%	10	28 3	7 17	9			3.13	1.08
Intelligence (Excepted Services Only)	460		35%		39%	26	%	7	28 3	9 19	7			3.09	1.01
Military Personnel Management	254		43%		35%	22	2%	17	26 3	5 13	9			3.28	1.17





Item Detail	# Resp		Р	ercent	Responding			Cate	egory	Percer	nts		% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		
YOUR ORGANIZATION			1												
27e. How well or poorly does your organization ensure individual performance supports organizational mission effectiveness?															
Total Army	18687		44%		38%		18%	11	33 3	8 13	6			3.30	1.01
Total Career Program	9345		44%		38%		17%	11	34 3	8 13	5			3.32	0.99
Civilian Personnel Administration	224		50%		38%		11%		36 3		2			3.52	0.93
Comptroller	872		45%		37%		17%	-		7 14	3			3.36	0.97
Safety Management	245		51%		38%		12%		36 3		3			3.51	0.95
Supply Management	748		46%		35%		19%			5 13	6			3.33	1.03
Contracting and Acquisition	422		43%		37%		19%			7 14	5			3.27	0.99
Quality and Reliability Assurance	72		42%		36%	2	2%	13	29 3	6 17	6			3.26	1.05
Engineers and Scientists (Non-Construction)	1036		44%		40%		17%	8	35 4	0 13	3			3.32	0.92
Materiel Maintenance Management	782		46%		36%		18%	13	32 3	6 12	6			3.35	1.05
Engineers and Scientists (Construction)	1301		44%		40%		16%	8	36 4	0 12	4			3.31	0.92
Security	211		45%		38%		18%	14	30 3	8 11	6			3.35	1.05
Quality Assurance Specialists (Ammunition Surveillance)	52		40%		40%	1	19%	6	35 4	0 12	8			3.19	0.98
Public Affairs and Communication Media	145		39%		37%	23	3%	12	27 3	7 17	7			3.21	1.08
Transportation Management	182		45%		39%		16%	12	32 3	9 10	6			3.34	1.02
Manpower and Force Management	340		41%		38%	2	1%	8	34 3	8 17	4			3.25	0.94
Housing Management	104		39%		46%		14%	8	32 4	6 9	6			3.27	0.93
Equal Employment Opportunity	86		52%		34%		14%	12	41 3	4 8	6			3.44	1.00
Education Services	92		46%		40%		14%	12	34 4	0 10	4			3.39	0.97
Training	710		46%		35%		19%	12	34 3	5 12	7			3.33	1.05
Ammunition Management	113		47%		40%		13%	-	37 4		4			3.39	0.94
Information Mission Area (IMA)	854		40%		39%	2	1%	10	30 3	9 15	6			3.23	1.02
Intelligence (Excepted Services Only)	454		39%		44%		17%			4 12	5			3.25	0.93
Military Personnel Management	250		47%		38%		16%	15	32 3	8 9	7			3.39	1.06





Item Detail	# Resp			Respondi					Percents	% Fav Diff from 2006	Mean	Std Dev
		0% 20%	40%	60%	80%	100%	5	4	3 2	1		
YOUR ORGANIZATION			'	'	ı							
27f. How well or poorly does your organization attract new employees?												
Total Army	18028	33%		39%	28%		g ·	25 3	9 20 8	3	 3.04	1.05
1 Otal Airily	10020	3370		3370	207	,		20 0	3 20 (	1	3.04	1.00
Total Career Program	9027	34%		39%	27%	6	8 :	26 3	9 19 8	3	 3.07	1.04
Civilian Personnel Administration	222	37%		42%	20	)%	9 :	28 4	2 16	5	 3.22	0.97
Comptroller	849	39%		38%	24	%	9 :	29 3	8 17	7	 3.18	1.04
Safety Management	228	38%		40%	22	%	11 :	27 4	0 19 3	3	 3.23	0.98
Supply Management	699	33%		39%	28%	ó	9 :	25 3	9 20 8	3	 3.07	1.05
Contracting and Acquisition	423	31%		37%	32%		7 :	24 3	7 20 12	2	 2.94	1.08
Quality and Reliability Assurance	67	33%		40%	27%	6	6	27 4	0 15 1	2	 3.00	1.07
Engineers and Scientists (Non-Construction)	1016	37%		36%	27%	, 0	8 :	28 3	6 22 (	3	 3.12	1.03
Materiel Maintenance Management	766	36%		38%	269	6	9 :	27 3	8 18 8	3	 3.11	1.05
Engineers and Scientists (Construction)	1286	34%		40%	259	%	6	28 4	0 20 (	3	 3.09	0.97
Security	203	34%		40%	259	%	11 :	23 4	0 18	7	 3.13	1.07
Quality Assurance Specialists (Ammunition Surveillance)	49	29%		43%	29%	)	6	22 4	3 22 (	3	 3.00	0.97
Public Affairs and Communication Media	141	24%	42	%	34%		8	16 4	2 23 1	1	 2.87	1.06
Transportation Management	170	35%		29%	36%		8 :	28 2	9 26 10	)	 2.97	1.11
Manpower and Force Management	329	28%		46%	26%	6	5 :	23 4	6 21 5	5	 3.03	0.92
Housing Management	97	27%		45%	28%	, D	8	19 4	5 14 13	3	 2.94	1.09
Equal Employment Opportunity	85	35%		38%	27%	/ 0	7 :	28 3	8 19 8	3	 3.07	1.04
Education Services	85	27%		46%	27%	/ 0	7 :	20 4	6 19 8	3	 2.99	1.00
Training	675	34%		39%	27%	0	8 :	25 3	9 16 1	1	 3.04	1.09
Ammunition Management	107	37%		41%	21	%	6	32 4	1 15	7	 3.15	0.96
Information Mission Area (IMA)	815	28%		41%	30%		8 :	21 4	1 20 1	1	 2.95	1.06
Intelligence (Excepted Services Only)	431	29%		40%	30%		7 :	23 4	0 20 10	)	 2.96	1.05
Military Personnel Management	237	35%		40%	26°	%	9	26 4	0 17 8	3	 3.09	1.06





Item Detail	# Resp	0%	20%	Percen		oonding	<b>)</b> 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
YOUR ORGANIZATION				1		-	1								
27g. How well or poorly does your organization fill vacancies guickly?															
	18647	16%		26%		58	%		4	12 2	6 30 2	8		2.34	1.12
Total Career Program	9314	16%		27%		57	%		4	12 2	7 30 2	7		2.35	1.11
Civilian Personnel Administration	224	3	32%		34%		34%	, D	10	22 3	4 23 1	2		2.96	1.14
Comptroller	886	18%		32%		!	51%		4	14 3	2 29 2	1		2.50	1.09
Safety Management	240	20%	ó	26%			4%		7	13 2	6 28 2	6		2.46	1.20
Supply Management	732	17%		27%			5%				7 25 3			2.36	1.18
Contracting and Acquisition	425	14%		7%		59					7 35 2	1		2.32	1.04
Quality and Reliability Assurance	70	20%		29%			51%				9 29 2			2.47	1.08
Engineers and Scientists (Non-Construction)	1037	14%		5%		60°					5 33 2			2.30	1.08
Materiel Maintenance Management	775	17%		26%		57					6 31 2	-		2.39	1.13
Engineers and Scientists (Construction)	1310	13%		9%		58			2		9 32 2			2.32	1.04
Security	209	16%		32%			2%				2 24 2			2.44	1.17
Quality Assurance Specialists (Ammunition Surveillance)	53	13%	000/	40%			47%		6		0 19 2			2.43	1.14
Public Affairs and Communication Media	144	10%	22%			67%	,		1		2 35 3			2.13	1.01
Transportation Management	180	17%	_	22%		619					2 24 3	1		2.21	1.16
Manpower and Force Management	342	14%	_	3%		63%					3 34 2			2.24	1.06
Housing Management	105 85	13%	22'	33%		65%	48%				2 23 4 3 27 2			2.11	1.18
Equal Employment Opportunity		19% 15%				64%			-	14 3 14 2				2.54	
Education Services Training	86 703	17%	_	% 26%		57					1 30 2 6 31 2	1		2.27	1.03
Ammunition Management	111	14%		20%		57					9 26 3			2.27	1.12
Information Mission Area (IMA)	843	15%		4%		619				14 Z 11 2				2.27	1.10
Intelligence (Excepted Services Only)	453	13%		5%		619					4 32 2 6 29 3			2.23	1.08
Military Personnel Management	251	16%		29%			° 5%				9 23 3			2.35	1.18
ivilitary reisonnei wanagement	201	10 //		23/0			J 70		5	14 4	9 23 3	<u></u>		2.33	1.10





Item Detail	# Resp	0% 20%	Percent Respondin	g 80% 100%	Category Percents	2006	% Fav Diff from 2005	Mean	Std Dev
YOUR ORGANIZATION			1 1			<u> </u>			
27h. How well or poorly does your organization link individual and organizational performance?									
Total Army	18170	31%	41%	28%	7 24 41 19	9		3.02	1.03
Total Career Program	9102	32%	42%	27%	7 25 42 19	s		3.04	1.01
Civilian Personnel Administration	223	38%	44%	18%	13 25 44 15			3.30	0.96
Comptroller	857	35%	40%	25%	9 26 40 19	7		3.12	1.02
Safety Management	236	36%	38%	26%	8 28 38 21	5		3.14	1.00
Supply Management	720	36%	38%	27%	7 28 38 16 1	0		3.06	1.07
Contracting and Acquisition	413	31%	42%	27%	5 26 42 17 1	0		2.99	1.02
Quality and Reliability Assurance	70	34%	37%	29%	3 31 37 20	9		3.00	0.99
Engineers and Scientists (Non-Construction)	1017	31%	43%	26%	6 25 43 20	6		3.05	0.96
Materiel Maintenance Management	768	33%	38%	29%	8 25 38 20	9		3.04	1.06
Engineers and Scientists (Construction)	1283	28%	47%	25%	4 24 47 18	6		3.01	0.92
Security	202	35%	39%	26%	11 24 39 16 1	0		3.09	1.11
Quality Assurance Specialists (Ammunition Surveillance)	48	27%	38%	35%	4 23 38 23 1	3		2.83	1.05
Public Affairs and Communication Media	144	28%	38%	35%	4 24 38 23 1	2		2.85	1.04
Transportation Management	173	35%	40%	25%	8 27 40 17	9		3.08	1.04
Manpower and Force Management	334	29%	45%	26%	4 24 45 18	3		2.99	0.97
Housing Management	101	29%	45%	27%	7 22 45 18	9		3.00	1.01
Equal Employment Opportunity	86	38%	45%	16%	9 29 45 9	7		3.24	0.99
Education Services	87	30%	41%	29%	5 25 41 20	9		2.97	1.00
Training	691	33%	38%	28%	8 25 38 19 1	0		3.04	1.07
Ammunition Management	114	31%	41%	28%	4 26 41 18 1	1		2.96	1.02
Information Mission Area (IMA)	820	28%	42%	30%	8 20 42 21	9		2.97	1.04
Intelligence (Excepted Services Only)	427	28%	45%	27%	5 23 45 19	3		2.97	0.97
Military Personnel Management	240	34%	39%	27%	11 23 39 18	9		3.10	1.10





Item Detail	# Resp			Percen	t Respondin	g		Cat	egory	Percen	te I		% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES			ı	ı	ı	ı									
29a. How well or poorly does the Human Resources Office (Personnel) support you in processing personnel actions (e.g., pay, promotions, benefits) accurately and in a timely manner?															
Total Army	18285		36%		36%	28%		11	25 3	6 17	11	-8	-8	3.08	1.14
T-1410 P	0407		000/		000/	070/			05 0	0 47			0	0.00	
Total Career Program Civilian Personnel Administration	9137 222		36%	700/	36%	27%	8%		30 2	6 17 2 5		-8	-6 -7	3.09 4.00	1.14
Civilian Personnel Administration  Comptroller	865		37%	70%	36%	22% 27%	_			2 5 6 16	3	-4 -5	-7 -4	3.08	1.04
Safety Management	243		35%		40%	26%				0 17		-10	-12	3.09	1.08
Supply Management	728		39%		34%	27%				4 15	- 1	-11	-1	3.14	1.17
Contracting and Acquisition	413		31%		38%	31%	,			8 20	- 1	-13	-8	2.99	1.09
Quality and Reliability Assurance	69		30%		43%	26%	, 0			3 17		0	-11	3.03	1.02
Engineers and Scientists (Non-Construction)	1010		35%		36%	29%				6 18	- 1	-13	-1	3.03	1.11
Materiel Maintenance Management	755		36%		35%	29%		11	26 3	5 19	10	-4	-4	3.08	1.12
Engineers and Scientists (Construction)	1279		33%		39%	28%		9	24 3	9 18	11	-10	-9	3.03	1.09
Security	207		41%		33%	26%	0	14	27 3	3 12	14	-13	-1	3.15	1.23
Quality Assurance Specialists (Ammunition Surveillance)	52		40%		37%	239	%	10	31 3	7 10	13	-18	-2	3.13	1.14
Public Affairs and Communication Media	144		33%		38%	30%		13	20 3	8 15	15	-1	-14	3.00	1.21
Transportation Management	183		33%		34%	33%		12	21 3	4 19	14	-13	+1	2.98	1.20
Manpower and Force Management	331		31%		40%	29%				0 18	- 1	-14	-10	3.00	1.10
Housing Management	106		38%		42%	21	%	17	21 4	2 10	10	+1	+3	3.24	1.16
Equal Employment Opportunity	84		46%		30%	24%	%			0 14	- 1	+6	+3	3.30	1.18
Education Services	86		31%		38%	30%				8 22		-7	-6	3.01	1.05
Training	683		35%		38%	28%				8 17		-13	-7	3.06	1.13
Ammunition Management	111		32%		40%	29%				0 15	- 1	-22	-8	3.01	1.17
Information Mission Area (IMA)	832		36%		35%	30%				5 18	- 1	+1	-7	3.07	1.18
Intelligence (Excepted Services Only)	442		36%		38%	25%				8 15		-1	-2	3.10	1.08
Military Personnel Management	243		40%		35%	25%	6	12	28 3	5 13	12			3.15	1.16





Item Detail	# Resp			Percent	t Respondin	ng		Cat	egory	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2000	2003		
SATISFACTION with CIVILIAN HUMAN RESOURCES			ı		I	ı								
29b. How well or poorly does the Human Resources Office (Personnel) support you in providing customer-focused service?														
Total Army	18075		37%		36%	27%	6	11	26 3	6 17 1	-3	-2	3.12	1.12
Total Career Program	9009		36%		36%	27%	<u>′</u>	11	25 3	6 17 1	-2	-2	3.10	1.12
Civilian Personnel Administration	223		3373	68%	0070		11%	1	26 2		4 -6	-3	3.96	1.13
Comptroller	861		36%	0070	38%	27%		•		8 16 1		-1	3.09	1.12
Safety Management	248		36%		34%	29%		-		4 20		-2	3.07	1.10
Supply Management	720		40%		36%	24		•		6 13 1	1	-1	3.18	1.14
Contracting and Acquisition	407		34%		38%	28%		1		-	-10	-4	3.04	1.04
Quality and Reliability Assurance	69		35%		42%	23				2 16	7 +20	+7	3.12	1.00
Engineers and Scientists (Non-Construction)	969		34%		38%	29%	)	8	26 3	8 20	3 -7	-2	3.04	1.05
Materiel Maintenance Management	739		36%		38%	26°	%	9	27 3	8 18	3 -2	+2	3.12	1.06
Engineers and Scientists (Construction)	1257		32%		38%	30%		8	25 3	8 19 1	1 -8	-6	2.99	1.08
Security	204		44%		33%	23	%	12	31 3	3 11 1	2 +3	+11	3.21	1.16
Quality Assurance Specialists (Ammunition Surveillance)	51		35%		37%	27%	, 0	10	25 3	7 16 1	2 -19	+2	3.06	1.13
Public Affairs and Communication Media	142		33%		36%	31%		14	19 3	6 15 1	5 +5	-5	3.01	1.24
Transportation Management	183		36%		37%	28%	0	11	25 3	7 15 1	3 -5	+5	3.06	1.16
Manpower and Force Management	333		31%		38%	31%		9	22 3	8 19 1	2 -1	+4	2.98	1.12
Housing Management	105		37%		42%	2	1%	18	19 4	2 12	9 +6	-2	3.26	1.15
Equal Employment Opportunity	84		39%		30%	31%		19	20 3	0 21 1	) +2	0	3.18	1.24
Education Services	86		31%		38%	30%		9	22 3	8 19 1	2 -1	-9	2.99	1.12
Training	670		36%		35%	28%	, D	11	26 3	5 17 1	1 0	0	3.07	1.14
Ammunition Management	107		32%		40%	28%	0	8	23 4	0 16 1	2 -5	-24	3.00	1.10
Information Mission Area (IMA)	824		38%		34%	28%	, 0	14	24 3	4 18	9 +3	-1	3.15	1.15
Intelligence (Excepted Services Only)	435		32%		36%	31%		9	23 3	6 19 1	2 -2	+3	2.99	1.13
Military Personnel Management	243		42%		33%	25	%	16	26 3	3 14 1	)		3.23	1.19





Item Detail	# Resp		Perc	ent F	Respondii	ng		Ca	ategoi	y Perc	ents	% Fav		Mean	Std Dev
		0% 20	% 4	40%	60%	80%	100%	5	4	3	2 1	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES				1	ı	l									
29c. How well or poorly does the Human Resources Office (Personnel) support you in providing guidance and program assistance on family-friendly quality of work life issues?															
Total Army	14754	34%			38%	2	8%	10	25	38 1	7 11	+1	+6	3.05	1.11
Total Career Program	7148	33%			38%	2	8%	۵	24	38 1	0 11	0	+5	3.04	1.10
Civilian Personnel Administration	207	3370	60%			24%	15%		28		_	-6	-1	3.73	1.16
Comptroller	682	33%			39%		8%	9	-	39 1		-	+8	3.03	1.11
Safety Management	205	32%			86%	32				36 2	-		+2	2.98	1.13
Supply Management	576	38%	6		39%		23%	1		39 1			+8	3.14	1.10
Contracting and Acquisition	324	34%			37%		9%	•		37 1			+3	2.99	1.04
Quality and Reliability Assurance	60	30%			43%		27%	7		43 1			+5	2.95	1.06
Engineers and Scientists (Non-Construction)	701	31%			43%	2	27%	7	24	43 1	9 8	-1	+1	3.03	1.00
Materiel Maintenance Management	626	33%			42%		25%	7	26	42 1	7 9	+1	+8	3.06	1.03
Engineers and Scientists (Construction)	968	31%			40%	30	0%	6	24	40 1	9 11	-3	+2	2.97	1.06
Security	167	40	%		31%	2	9%	12	28	31 1	6 13	+5	+16	3.10	1.20
Quality Assurance Specialists (Ammunition Surveillance)	42	389	%		36%	2	26%	10	29	36 1	4 12	-7	+2	3.10	1.13
Public Affairs and Communication Media	120	32%		31	%	38%	Ď	11	21	31 2	0 18	+9	+7	2.88	1.24
Transportation Management	146	33%			42%		25%	10	23	42 1	4 12	0	+13	3.06	1.11
Manpower and Force Management	255	31%		3	7%	32	!%	9	22	37 1	8 14	-5	+11	2.94	1.14
Housing Management	91	389	%		40%		22%	16	22	40 1	2 10	+13	+12	3.23	1.16
Equal Employment Opportunity	75	35%	•	2	9%	36%	6	13	21	29 2	4 12	-8	+10	3.00	1.21
Education Services	64	27%		399	%	34 <sup>o</sup>	%	8	19	39 2	2 13	+2	+5	2.88	1.10
Training	517	32%			39%	2	9%	7	25	39 1	8 11	-1	+6	3.00	1.07
Ammunition Management	84	32%			45%		23%	11	21	45 1	1 12	-2	+5	3.08	1.10
Information Mission Area (IMA)	666	32%			38%	30	)%	11		38 2			+7	3.02	1.12
Intelligence (Excepted Services Only)	321	28%		369	%	36%	6	7	21	36 2	1 15	+4	+13	2.84	1.13
Military Personnel Management	210	36%	5		35%	3	0%	13	23	35 1	8 12			3.07	1.18





Item Detail	# Resp	0%	20%	Percent I	Respond	ing 80%	100%			Percents 3 2 1	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		070		1070		1	10070	J						
OATION ACTION WITH CIVILLA WATER WATER														
29d. How well or poorly does the Human Resources Office (Personnel) support you in providing career counseling?														
Total Army	15067	219	%	30%		49%		6	15 3	0 30 19			2.59	1.14
Total Career Program	7367	20%	6	30%		50%		6	14 3	0 30 20	,		2.55	1.12
Civilian Personnel Administration	196		46%		25%	299	%	-		5 22 7			3.31	1.23
Comptroller	648	19%	6	31%		50%		6	13 3	1 32 18	s		2.56	1.10
Safety Management	211	17%		29%		54%		6	11 2	9 31 23			2.45	1.13
Supply Management	609	26	6%	29%		45%		7	18 2	9 27 18			2.70	1.18
Contracting and Acquisition	307	22	%	35%		43%		5	18 3	5 27 17	'		2.67	1.09
Quality and Reliability Assurance	57	23	%	35%		42%		5	18 3	5 26 16	i		2.70	1.09
Engineers and Scientists (Non-Construction)	733	15%		33%		51%		3	12 3	3 33 18	s		2.49	1.02
Materiel Maintenance Management	650	22		32%		46%		1		2 29 18			2.63	1.11
Engineers and Scientists (Construction)	996	14%		33%		53%		3			1		2.43	1.04
Security	170		28%	24%		48%		1		4 29 19	1		2.69	1.22
Quality Assurance Specialists (Ammunition Surveillance)	46		28%		1%	30%	6	•		1 20 11	1		2.96	1.08
Public Affairs and Communication Media	124	12%		7%		60%		•	8 2		1		2.27	1.09
Transportation Management	160	23		28%		49%		7	16 2				2.58	1.20
Manpower and Force Management	268	13%		28%		59%		5	9 2				2.31	1.11
Housing Management	94		.8%	32%		40%		•	16 3				2.85	1.19
Equal Employment Opportunity	71	18%		23%		59%		1		3 45 14	1		2.49	1.03
Education Services	68	12%		35%		53%		•		5 26 26	1		2.35	1.05
Training	562	20%		28%		52%		1	-	8 31 21			2.52	1.12
Ammunition Management	86	20%		35%		45%		•		5 23 22	1		2.58	1.15
Information Mission Area (IMA)	693	199		30%		51%		1	13 3		1		2.57	1.13
Intelligence (Excepted Services Only) Military Personnel Management	362 212	14%	_	4% 28%		62% 49%		1		4 36 26 8 28 20	1		2.29	1.06 1.19
willitary Personnel Management	212		70	207/0		4970		0	10 2	.0 20 20			2.02	1.19





Item Detail	# Resp	0% 20%	Percent Respo	· ·	00%	Cate 5		Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40% 60	80% 10	JU%	5	4	3 2				
SATISFACTION with CIVILIAN HUMAN RESOURCES												
29e. How well or poorly does the Human Resources Office (Personnel) support you in providing counseling, information, or training on retirement and benefits?	40000	200/	070/	200/				7 40 46			0.00	4.40
Total Army	16286	30%	37%	32%		8 2	22 3	7 19 13	-8	-6	2.93	1.12
Total Career Program	8054	30%	38%	32%		8 2	22 3	8 19 13	-9	-6	2.94	1.11
Civilian Personnel Administration	200		61%	20% 20%				0 12 8		-1	3.61	1.22
Comptroller	751	28%	39%	33%		8 2	21 3	9 20 13	3 -7	-5	2.90	1.11
Safety Management	213	26%	35%	38%		6 2	20 3	5 18 21	+2	-6	2.73	1.17
Supply Management	659	36%	35%	29%		9 2	27 3	5 17 12	-4	0	3.04	1.13
Contracting and Acquisition	359	36%	37%	27%		9 2	27 3	7 17 10	-3	-1	3.08	1.09
Quality and Reliability Assurance	66	29%	39%	32%		9 2	20 3	9 18 14	+3	+12	2.92	1.13
Engineers and Scientists (Non-Construction)	855	31%	45%	24%		7 2	25 4	5 16 8	-18	-7	3.06	1.00
Materiel Maintenance Management	699	30%	42%	28%		7 2	23 4	2 18 10	8-	-7	2.98	1.05
Engineers and Scientists (Construction)	1128	27%	41%	33%		6 2	21 4	1 22 11	-13	-11	2.89	1.04
Security	173	29%	38%	34%		9 2	20 3	8 18 16	-11	-2	2.88	1.16
Quality Assurance Specialists (Ammunition Surveillance)	48	44%	31	% 25%		8 3	35 3	1 15 10	8-	+6	3.17	1.11
Public Affairs and Communication Media	128	17%	43%	40%		6	11 4	3 22 18	-14	-14	2.66	1.09
Transportation Management	163	28%	41%	31%		9 2	20 4	1 16 15	-9	+3	2.91	1.13
Manpower and Force Management	289	22%	38%	40%				8 22 18		-2	2.71	1.12
Housing Management	94	39%	37%	6 23%				7 12 12		-7	3.21	1.20
Equal Employment Opportunity	76	26%	36%	38%		7 2	20 3	6 26 12	-16	-6	2.83	1.08
Education Services	77	21%	48%	31%		9 ′	12 4	8 16 16	8-	-14	2.83	1.11
Training	607	28%	39%	33%		-	21 3			-8	2.89	1.11
Ammunition Management	97	31%	43%	26%				3 14 11		-13	3.02	1.07
Information Mission Area (IMA)	735	32%	34%	34%				4 21 13	1	-4	2.94	1.15
Intelligence (Excepted Services Only)	373	22%	35%	43%				5 24 20		-10	2.64	1.11
Military Personnel Management	222	29%	35%	36%		10 ′	19 3	5 18 18	3		2.86	1.21





Item Detail	# Resp	0% 20%	Percent Re	spondii	ng 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES			1	1									
29f. How well or poorly does the Human Resources Office (Personnel) support you in finding sources for all types of training?													
Total Army	15813	26%	36%		38%		7 ′	19 3	6 24 14	-7	-2	2.80	1.11
Total Career Program	7889	26%	37%		37%		7 ′	19 3 <sup>.</sup>	7 23 14	-7	-3	2.82	1.10
Civilian Personnel Administration	202		54%	249	% 21	%	26 2			1	-3	3.54	1.19
Comptroller	731	24%	35%		40%		6 ′	19 3	5 26 14	-7	-3	2.76	1.09
Safety Management	212	21%	36%		43%		7 ′	14 3	6 24 19	-2	-12	2.66	1.15
Supply Management	634	32%	38'	%	30%		8 2	24 3	8 19 11	-5	+2	2.98	1.09
Contracting and Acquisition	342	31%	40	%	29%		6 2	25 40	0 18 12	-6	0	2.96	1.06
Quality and Reliability Assurance	64	28%	31%		41%		6 2	22 3	1 22 19	+11	+15	2.75	1.17
Engineers and Scientists (Non-Construction)	845	30%	419	%	29%		6 2	24 4	1 20 10	-10	-3	2.97	1.03
Materiel Maintenance Management	684	27%	40%		33%		6 2	21 4	0 23 10	-5	-7	2.90	1.04
Engineers and Scientists (Construction)	1085	20%	39%		41%		5 ′	16 3	9 26 15	-6	-1	2.69	1.05
Security	175	27%	34%		39%		-		4 25 14	1	+5	2.82	1.14
Quality Assurance Specialists (Ammunition Surveillance)	46	35%		41%	249	%			1 13 11		+1	3.09	1.08
Public Affairs and Communication Media	122	18%	30%		52%				0 30 23		-4	2.48	1.14
Transportation Management	160	28%	36%		37%		-		6 20 17	1	+6	2.81	1.16
Manpower and Force Management	286	20%	30%		50%		-		0 31 19	1	-9	2.55	1.10
Housing Management	97	28%	37%		35%			18 3			-6	2.90	1.15
Equal Employment Opportunity	74	27%	32%		41%				2 28 12	1	+4	2.84	1.14
Education Services	75	19%	41%		40%				1 23 17		-4	2.64	1.03
Training	584	24%	37%	<u> </u>	39%				7 24 15	1	-4	2.77	1.10
Ammunition Management	97	32%	379	%	31%				7 20 11	1	+1	2.99	1.12
Information Mission Area (IMA)	723	25%	35%		40%			18 3			-2	2.76	1.12
Intelligence (Excepted Services Only)	382	18%	35%		47%				5 27 20	1	-2	2.55	1.07
Military Personnel Management	226	27%	34%		39%		8 ′	19 3	4 23 16			2.79	1.15





Item Detail	# Resp	0% 20	Percent	Respon	_	100%			Percents 3 2 1	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES			1	1	ı								
29g. How well or poorly does the Human Resources Office (Personnel) support you in providing counseling, information, or training on financial planning?  Total Army	14175	23%	34%		44%		6	17 3	4 27 17			2.68	1.12
Total Career Program	6935	22%	34%		44%		6	16.3	4 27 17	.		2.66	1.10
Civilian Personnel Administration	173	39		28%	32%		1		8 21 11	1		3.16	1.28
Comptroller	621	21%	32%	2070	48%		-	16 3	_			2.59	1.11
Safety Management	199	19%	34%		47%		-	13 3				2.55	1.16
Supply Management	583	29%	34	1%	37%		7	22 3	4 23 14			2.84	1.12
Contracting and Acquisition	302	25%	36%	o l	39%		1		6 25 15			2.75	1.07
Quality and Reliability Assurance	55	20%	35%		45%		7	13 3	5 27 18			2.64	1.13
Engineers and Scientists (Non-Construction)	710	19%	38%		42%		3	16 3	8 29 14			2.67	1.01
Materiel Maintenance Management	617	23%	37%		40%		5	18 3	7 26 14			2.74	1.06
Engineers and Scientists (Construction)	953	17%	35%		49%		4	13 3	5 31 18			2.55	1.05
Security	160	24%	36%		39%		1		6 24 16			2.78	1.14
Quality Assurance Specialists (Ammunition Surveillance)	43	35%		37%	289	%	•	23 3				3.09	1.12
Public Affairs and Communication Media	113	14%	35%		51%		-	9 3				2.41	1.13
Transportation Management	138	25%	379	6	38%		1	18 3	-			2.70	1.19
Manpower and Force Management	244	16%	33%		52%		4					2.45	1.09
Housing Management	84	26%	33%	o l	40%			14 3				2.85	1.18
Equal Employment Opportunity	62	18%	27%		55%		1		7 40 15			2.53	1.04
Education Services	68	16%	41%		43%		1		1 21 22			2.54	1.06
Training	511	21%	34%		45%		1	17 3				2.63	1.10
Ammunition Management	85	24%	409	/o	36%		1		0 20 16			2.78	1.12
Information Mission Area (IMA)	635	23%	32%		46%		1		2 29 17			2.66	1.13
Intelligence (Excepted Services Only) Military Personnel Management	338 200	16% 24%	29%		54% 47%		1		0 32 22 9 29 18			2.44	1.06 1.16





Item Detail	# Resp	0% 2	20%	Percent Resp	oonding	80%	100%			Percen		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES			1		1	ı									
29h. How well or poorly does the Human Resources Office (Personnel) support you in providing counseling, information, or training on employee wellness (e.g., employee assistance/physical fitness programs)?															
Total Army	14876	25%		36%		39%		6	19 3	6 24	15			2.77	1.11
Total Career Program	7302	25%		37%		39%		6	10 3	7 23	15			2.77	1.11
Civilian Personnel Administration	182		43%		9%	28%	,		22 2		- 1			3.25	1.27
Comptroller	656	21%	1070	37%	J 70	42%	,			7 26				2.68	1.09
Safety Management	205	20%		35%		45%				5 26				2.61	1.13
Supply Management	598	29%	, 0	38%		33%				8 20	- 1			2.88	1.11
Contracting and Acquisition	329	28%		39%		33%				9 22				2.88	1.04
Quality and Reliability Assurance	56	23%		41%		36%		7	16 4	1 21	14			2.80	1.09
Engineers and Scientists (Non-Construction)	770	26%		41%		33%		5	21 4	1 21	12			2.88	1.04
Materiel Maintenance Management	640	25%		40%		36%		6	19 4	0 24	12			2.84	1.06
Engineers and Scientists (Construction)	1009	23%		39%		38%		5	18 3	9 25	14			2.76	1.06
Security	162	24%		32%		44%		9	15 3	2 27	17			2.72	1.17
Quality Assurance Specialists (Ammunition Surveillance)	45	31%	%	42%	ı	27%	6	9	22 4	2 11	16			2.98	1.14
Public Affairs and Communication Media	120	18%		39%		43%		5	13 3	9 21	23			2.57	1.12
Transportation Management	149	27%	ı	35%		38%				5 17				2.74	1.19
Manpower and Force Management	268	21%		32%		48%				2 25				2.54	1.12
Housing Management	91	27%		42%		31%				2 15				2.92	1.17
Equal Employment Opportunity	72	28%	)	31%		42%				1 31				2.79	1.05
Education Services	70	17%		40%		43%				0 20	- 1			2.56	1.10
Training	534	24%		32%		44%		-		2 27				2.69	1.12
Ammunition Management	84	26%		37%		37%			19 3					2.77	1.17
Information Mission Area (IMA)	665	26%		36%		39%				6 24				2.78	1.11
Intelligence (Excepted Services Only)	353	20%		31%		49%				1 28				2.52	1.09
Military Personnel Management	203	26%		28%		46%		8	18 2	8 27	19			2.69	1.21





Item Detail	# Resp		Percent Res	ponding			egory	Percent	% Fav Diff from 2006	m Diff from	Mean	Std Dev
		0% 20%	40%	60% 80%	100%	6 5	4	3 2	1			
SATISFACTION with CIVILIAN HUMAN RESOURCES		1	ı	1 1								
29i. How well or poorly does the Human Resources Office (Personnel) support you in providing training in supervisory/management skills?												
Total Army	17242	28%	38%	34%	)	7	22 3	38 22	12		2.89	1.09
Total Career Program	8603	29%	38%	33%		7	22 3	38 21	12		2.91	1.08
Civilian Personnel Administration	211		57%	28%	15%			28 11	4		3.64	1.12
Comptroller	803	30%	37%	33%		_		37 22	· 1		2.92	1.08
Safety Management	224	23%	36%	41%	,	_		36 24			2.70	
Supply Management	679	33%	36%	319	<b>6</b>	_			10		3.00	1.09
Contracting and Acquisition	389	33%	420		5%	-		12 16	9		3.06	
Quality and Reliability Assurance	64	30%	31%	39%		_		31 22	17		2.78	1.14
Engineers and Scientists (Non-Construction)	941	29%	42%	29	%	-		12 20	9		2.98	1.00
Materiel Maintenance Management	717	28%	41%	30		7	22 4	11 19	11		2.93	1.06
Engineers and Scientists (Construction)	1224	27%	39%	34%	,	5	21 3	39 23	11		2.87	1.04
Security	188	29%	35%	37%		8	21 3	35 23	13		2.87	1.13
Quality Assurance Specialists (Ammunition Surveillance)	49	33%	39%	29	%	6	27 3	39 20	8		3.02	1.02
Public Affairs and Communication Media	135	23%	36%	41%		7	16 3	36 24	16		2.73	1.12
Transportation Management	175	30%	39%	319	6	7	23 3	39 17	14		2.91	1.11
Manpower and Force Management	319	19%	44%	37%		5	14 4	14 24	14		2.73	1.02
Housing Management	103	33%	40%	6 27	<b>%</b>	12	21 4	10 19	8		3.10	1.08
Equal Employment Opportunity	79	38%	29%	33%	, D	9	29 2	29 19	14		3.00	1.18
Education Services	82	24%	41%	34%		5	20 4	11 15	20		2.76	1.12
Training	634	27%	35%	38%		5	22 3	35 24	14		2.79	1.09
Ammunition Management	108	29%	36%	35%		6	23 3	36 23	12		2.87	1.07
Information Mission Area (IMA)	784	29%	36%	34%		7	22 3	36 23	11		2.91	1.08
Intelligence (Excepted Services Only)	412	20%	37%	44%		3	16 3	37 27	17		2.63	1.05
Military Personnel Management	237	29%	40%	319	6	9	20 4	10 19	12		2.95	1.11





Item Detail	# Resp	0%	20%	Percent Res	pond		100%	Cate 5		Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES						1								
29j. How well or poorly does the Human Resources Office (Personnel) support you in explaining and providing training in the way Civilian Human Resources functions and its processes and responsibilities?														
Total Army	16630	24%	%	35%		41%		6	18 3	5 26 16	5 -5		2.73	1.11
Total Career Program	8247	23%	/	35%		42%		6	17 2	5 27 16	5 -5		2.71	1.10
Civilian Personnel Administration	214	237	0	59%			5%		17 3. 29 2:		-3		3.67	1.18
Comptroller	773	20%		36%		44%	70			6 29 15			2.65	1.05
Safety Management	219	22%		27%		50%				7 30 20			2.58	1.15
Supply Management	646	27		35%	_	38%				5 23 15			2.81	1.14
Contracting and Acquisition	365	27		37%	-1	36%				7 20 16			2.80	1.10
Quality and Reliability Assurance	61	25%		41%		34%				1 18 16			2.79	1.09
Engineers and Scientists (Non-Construction)	883	21%	)	37%		43%		5	16 3 <sup>-</sup>	7 30 13	3 -4		2.70	1.03
Materiel Maintenance Management	685	24%	%	36%		39%		5	19 3	3 26 13	3 -3		2.77	1.07
Engineers and Scientists (Construction)	1174	20%		38%		43%		4	16 3	3 28 15	-10		2.66	1.03
Security	184	26	%	33%		41%		8	18 3	3 22 19	-6		2.74	1.19
Quality Assurance Specialists (Ammunition Surveillance)	49	24%	%	39%		37%		6	18 3	9 18 18	-15		2.76	1.13
Public Affairs and Communication Media	132	15%		39%		45%		4	11 3	9 22 23	-16		2.50	1.08
Transportation Management	170	269	%	35%		39%		8	18 3	5 21 19	0		2.76	1.19
Manpower and Force Management	311	16%	_	32%		52%				2 31 2	1		2.46	1.06
Housing Management	96		3%	35%		36%				5 23 14	1		2.90	1.18
Equal Employment Opportunity	79		37%	22%		42%				2 30 1			2.94	1.19
Education Services	81	15%		40%		46%		-	-	22 23	1		2.51	1.10
Training	611	21%		34%		45%				4 29 16			2.64	1.07
Ammunition Management	102	25%		37%		38%			19 3				2.75	1.12
Information Mission Area (IMA)	744	22%	0	34%		43%				4 28 16			2.69	1.10
Intelligence (Excepted Services Only)	396	15%	/	29%		56%				9 35 2	1		2.41	1.04
Military Personnel Management	229	24%	<b>/</b> 0	35%		41%		8	10 3	5 26 15	)		2.76	1.13





Item Detail	# Resp			Percent Res	pondin	3		Cat	egory l	Percents		% Fav Diff from	Mean	Std Dev
		0% 2	20%	40%	60%	80%	100%	5	4	3 2	2006	2005		201
SATISFACTION with CIVILIAN HUMAN RESOURCES				ı	ı	ı								
29k. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on assessing employees' competencies/skills so that they are matched to appropriate jobs?														
Total Army	15883	24%		35%		41%		6	18 3	5 26 16	5 -5	-3	2.72	1.11
Total Career Program	7833	22%		35%		43%		6	17 3	5 27 16	6 -6	-4	2.69	1.09
Civilian Personnel Administration	204	22 /0	5	3%	24%		3%	24		4 13 9		-8	3.46	1.25
Comptroller	729	21%		36%	2170	43%	370			5 28 1		-4	2.68	1.07
Safety Management	205	22%		31%	_	47%			17 3			-6	2.61	1.13
Supply Management	643	26%		36%		38%				6 24 14		-2	2.80	1.10
Contracting and Acquisition	342	22%		37%		41%		4	18 3 <sup>-</sup>	7 25 16	6 -6	+1	2.69	1.07
Quality and Reliability Assurance	61	28%		31%		41%		7	21 3	1 20 2	+12	+14	2.72	1.20
Engineers and Scientists (Non-Construction)	831	18%		36%		46%		4	14 3	32 14	-8	-4	2.62	1.02
Materiel Maintenance Management	672	24%		37%		40%		5	18 3	7 26 14	-6	-3	2.75	1.07
Engineers and Scientists (Construction)	1100	19%		35%		46%		4	15 3	5 31 1	5 -7	-2	2.62	1.04
Security	179	27%	)	31%		41%		10	17 3	1 28 13	-4	-3	2.83	1.16
Quality Assurance Specialists (Ammunition Surveillance)	45	319	%	33%		36%		7	24 3	3 18 18	-19	-2	2.84	1.17
Public Affairs and Communication Media	124	17%		40%		44%				20 23	1	-6	2.54	1.10
Transportation Management	166	23%		36%		40%				6 22 18		+9	2.72	1.14
Manpower and Force Management	284	17%		34%		49%				4 26 23		-7	2.49	1.09
Housing Management	98	27%		39%		35%				9 18 16		+5	2.88	1.21
Equal Employment Opportunity	72	25%		31%		44%		6	19 3			-3	2.71	1.11
Education Services	74	12%		43%		45%		4		3 23 22		-17	2.50	1.04
Training	580	22%		32%		46%				2 28 18		-3	2.62	1.11
Ammunition Management	98	24%		34%		42%				4 27 1		-1	2.72	1.10
Information Mission Area (IMA)	710	22%		35%		43%				5 27 16		-4	2.68	1.09
Intelligence (Excepted Services Only)	357	17%		35%		48%				5 29 19		-6	2.52	1.04
Military Personnel Management	217	25%		35%		39%		9	16 3	5 24 1	5		2.81	1.15





Item Detail	# Resp			Percent Res	spondir	ng		Cat	egory	Percents		% Fav Diff from	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 ′	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES			'	ı	ı	ı								
29l. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on how to enhance employee productivity by accurately assessing employee performance?														
Total Army	15812	23%		35%		42%		6	17 3	5 27 16	5 -1	0	2.70	1.10
Total Career Program	7767	21%		35%		44%		5	16 2	5 28 16	i -1	0	2.67	1.08
Civilian Personnel Administration	201	21/0	5	2%	24%		<b>!</b> %	25				-9	3.43	1.26
Comptroller	719	20%		34%	2470	46%	70			4 30 16		+1	2.63	1.07
Safety Management	205	18%	_	33%		49%				3 28 21		-3	2.52	1.10
Supply Management	636	26%	6	36%		37%				6 23 14		+5	2.81	1.11
Contracting and Acquisition	325	22%		38%		40%		3	18 3	8 24 16	+1	+3	2.69	1.06
Quality and Reliability Assurance	59	22%		34%		44%		8	14 3	4 20 24	+6	+8	2.63	1.22
Engineers and Scientists (Non-Construction)	835	18%		35%		47%		3	15 3	5 33 14	0	0	2.61	1.01
Materiel Maintenance Management	664	23%		38%		40%		5	17 3	8 25 14	0	+2	2.74	1.07
Engineers and Scientists (Construction)	1067	18%		35%		47%		3	15 3	5 31 16	-2	+2	2.58	1.03
Security	175	26%	, 0	32%		42%		10	17 3	2 28 14	-3	+9	2.81	1.16
Quality Assurance Specialists (Ammunition Surveillance)	46	28%	6	30%		41%				0 24 17	1	-15	2.74	1.13
Public Affairs and Communication Media	125	16%		36%		48%				6 28 20	1	-4	2.52	1.06
Transportation Management	164	24%		35%		41%				5 23 18	1	+5	2.72	1.14
Manpower and Force Management	286	15%		34%		50%				4 30 21		0	2.47	1.04
Housing Management	95	23%		47%		29%	6		11 4	-	_	+4	2.93	1.14
Equal Employment Opportunity	73	23%		29%		48%				9 34 14		-2	2.67	1.09
Education Services	70	14%		44%		41%				4 21 20	1	-14	2.57	1.05
Training	572	21%	_	32%		47%				2 29 18	1	+3	2.61	1.09
Ammunition Management	92	23%	_	33%		45%				3 30 14		0	2.68	1.06
Information Mission Area (IMA)	720	20%		38%		43%				8 28 15	1	-3	2.68	1.05
Intelligence (Excepted Services Only)	370	15%		36%		49%				6 31 18		0	2.51	1.00
Military Personnel Management	225	24%		35%		41%		8	15 3	5 27 14			2.76	1.13





Item Detail	# Resp	0%	20%	Percent Res	sponding	80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		0 78	20%	4078	1	1	100 /6		4	3 2 1				
OATION ACTION WILL OF VILLANTIONIAN RECOUNCES														
29m. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on compensation/pay options to attract and retain employees?														
Total Army	15651	23%	0	32%		45%		6 ′	17 3	2 27 18	-7	-4	2.66	1.13
Total Career Program	7747	22%		33%		46%		5 ′	16 3	3 28 18	-8	-5	2.64	1.11
Civilian Personnel Administration	207			58%	24%	1	18%		29 2			-9	3.65	1.18
Comptroller	698	22%	ó	34%		44%		5 ′	17 3	4 27 17	-8	0	2.66	1.09
Safety Management	202	21%		29%	50	0%		6 ′	15 29	9 27 23	-3	-10	2.54	1.17
Supply Management	614	25%	%	32%		43%		6 ′	19 3	2 26 17	-4	-1	2.72	1.13
Contracting and Acquisition	326	21%	)	37%		42%		4 ′	17 3 <sup>-</sup>	7 27 15	-12	-2	2.67	1.05
Quality and Reliability Assurance	58	269	%	24%	50	0%		3 2	22 2	4 22 28	+16	+19	2.52	1.21
Engineers and Scientists (Non-Construction)	866	20%		33%	4	17%		4 ′	16 3	3 32 14	-12	-7	2.63	1.04
Materiel Maintenance Management	658	22%		34%		44%		5 ′	17 3	4 27 17	-5	-6	2.66	1.08
Engineers and Scientists (Construction)	1108	20%		36%		44%		4 ′	16 30	6 28 16	-9	-6	2.64	1.05
Security	173	279	%	27%	4	16%		9 ′	18 2	7 27 19	-9	+8	2.70	1.21
Quality Assurance Specialists (Ammunition Surveillance)	44	30	)%	34%		36%		5 2	25 3	4 20 16	-4	+3	2.82	1.11
Public Affairs and Communication Media	124	16%		28%	56%	%				8 32 23	-5	-8	2.40	1.08
Transportation Management	155	23%	o	33%		45%		-	15 3			+5	2.63	1.21
Manpower and Force Management	275	15%		35%	50	0%				5 27 23		-5	2.45	1.07
Housing Management	94	28		36%		36%			15 3			-5	2.85	1.25
Equal Employment Opportunity	71	24%	6	34%		42%				4 25 17		-1	2.70	1.12
Education Services	73	12%		45%		42%				5 22 21		-8	2.52	1.01
Training	572	18%		29%	53					9 33 20		-5	2.49	1.08
Ammunition Management	95	22%		32%		16%				2 29 17		-1	2.64	1.10
Information Mission Area (IMA)	711	20%		32%		8%				2 29 19		-3	2.59	1.12
Intelligence (Excepted Services Only)	361	15%		30%	55°					0 33 22		-11	2.40	1.03
Military Personnel Management	218	269	%	28%		17%		9 ′	17 2	8 28 18			2.70	1.21





Item Detail	# Resp			Percent Re	•	_				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 2	20%	40%	60%	80%	100%	5	4	3 2 1	l l			
SATISFACTION with CIVILIAN HUMAN RESOURCES			'	1	'	'								
29n. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on recognizing employees and granting awards to them?														
Total Army	16329	26%		35%		39%		6 2	20 3	5 24 15	-6	-3	2.78	1.12
Total Cavacy Brawson	8069	26%		35%		200/		6 1	20. 20	E 04 45			0.70	1 10
Total Career Program Civilian Personnel Administration	210	20%		59%		39% 21% 20	0/			5 24 15 1 14  6		-3 -8	2.78 3.59	1.10 1.20
Comptroller	741	27%		36%		37%	/0			6 22 15		0	2.81	1.10
Safety Management	214	24%		33%		43%		-		3 23 20	-	-3	2.68	1.16
Supply Management	650	29%		35%		37%				5 23 20 5 22 15		0	2.83	1.12
Contracting and Acquisition	338	26%		37%		37%				7 24 13		0	2.81	1.07
Quality and Reliability Assurance	59	27%	_	25%		47%		-		5 24 24		+13	2.61	1.21
Engineers and Scientists (Non-Construction)	874	24%		39%		37%		-		9 25 12		-1	2.80	1.02
Materiel Maintenance Management	681	27%		36%		37%		5 2	22 3	6 23 14		-1	2.82	1.08
Engineers and Scientists (Construction)	1121	22%		38%		40%		4	17 3	8 27 13	1	-3	2.73	1.04
Security	184	27%		31%		42%		9	17 3	1 29 14	-12	+5	2.80	1.16
Quality Assurance Specialists (Ammunition Surveillance)	48	339	%	33%	o e	33%		6 2	27 3	3 15 19	-5	-4	2.88	1.18
Public Affairs and Communication Media	130	21%		34%		45%		5	15 3	4 26 19	-15	-8	2.62	1.12
Transportation Management	166	27%		37%		36%		8	19 3 <sup>-</sup>	7 18 18	-8	+3	2.80	1.17
Manpower and Force Management	298	20%		39%		40%		3	17 3	9 22 18	-10	-3	2.65	1.07
Housing Management	95	28%		38%		34%		15	14 3	8 18 16	+7	+3	2.94	1.24
Equal Employment Opportunity	72	28%		33%		39%		6 2	22 3	3 26 13	-6	-3	2.82	1.08
Education Services	77	22%		35%		43%		6	16 3	5 23 19	-7	-3	2.66	1.15
Training	603	24%		33%		44%				3 26 17	-	-5	2.67	1.11
Ammunition Management	98	29%		32%		40%				2 26 14		+3	2.81	1.12
Information Mission Area (IMA)	737	25%		34%		41%		-		4 26 14	1	-6	2.75	1.09
Intelligence (Excepted Services Only)	394	21%		34%		45%				4 25 20		-1	2.60	1.10
Military Personnel Management	234	29%		30%		41%		10	19 3	0 26 15	5		2.82	1.19





Item Detail	# Resp		Percent Re						Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0% 20%	40%	60%	80%	100%	5	4	3 2	1			
SATISFACTION with CIVILIAN HUMAN RESOURCES													
29o. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on dealing with "problem" employees?													
Total Army	16430	30%	35%		35%		9	22 3	5 20 15	5 -9	-7	2.90	1.16
T-1410 P	0000	200/	050/		050/			00 0	5 04 4	4 40	_	0.00	4.45
Total Career Program Civilian Personnel Administration	8093 212	30%	35% 65%	24	35% 1% 1	4%		22 3: 32 2	5 21 14 1 8 6		-7 -9	2.89	1.15 1.16
Civilian Personnel Administration  Comptroller	768	31%	36%		33%	4%			6 20 13		-6	2.92	1.10
Safety Management	200	27%	35%		39%				5 19 20	-	-10	2.75	1.17
Supply Management	650	32%	35%	4	33%				5 19 20 5 19 13		-3	2.75	1.16
Contracting and Acquisition	359	30%	38%		32%				8 19 13		-5	2.92	1.11
Quality and Reliability Assurance	62	34%	29%		37%				9 13 24		+21	2.79	1.26
Engineers and Scientists (Non-Construction)	875	28%	36%		36%				6 23 13		-8	2.85	1.10
Materiel Maintenance Management	693	29%	39%		32%		8	21 3	9 19 13		-8	2.92	1.11
Engineers and Scientists (Construction)	1129	30%	35%		35%		7	22 3	5 22 13		-7	2.89	1.12
Security	183	33%	36%	%	31%		11	22 3	6 16 15	5 -2	+4	2.97	1.19
Quality Assurance Specialists (Ammunition Surveillance)	48	29%	35%		35%		8	21 3	5 21 15	-31	-21	2.88	1.15
Public Affairs and Communication Media	136	24%	29%	4	16%		6	18 2	9 26 2	1 -4	-13	2.63	1.17
Transportation Management	168	28%	38%		35%		11	17 3	8 19 15	5 -6	0	2.89	1.18
Manpower and Force Management	298	24%	35%		40%		6	18 3	5 25 15	-13	-7	2.75	1.11
Housing Management	101	34%	38	3%	29%		16	18 3	8 18 1	1 +9	-3	3.10	1.19
Equal Employment Opportunity	79	39%		%	37%		10	29 2	4 27 10	) -7	-2	3.03	1.17
Education Services	76	20%	38%		42%				8 21 2		-16	2.63	1.15
Training	602	28%	32%		40%				2 22 18	1	-4	2.77	1.15
Ammunition Management	99	32%	34%	ó	33%				4 20 13		+5	2.94	1.14
Information Mission Area (IMA)	724	27%	37%		36%				7 21 15		-10	2.84	1.13
Intelligence (Excepted Services Only)	359	20%	36%		44%				6 24 20		-7	2.60	1.09
Military Personnel Management	229	36%	319	%	34%		13	23 3	1 21 12	2		3.03	1.20





Item Detail	# Resp			Percent Re	espondin	g		Cate	egory	Percents	% Fav		Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES			'	ı	ı	'								
30a. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on how to determine your future workforce requirements, including establishing an effective staffing/hiring/succession planning strategy?														
Total Army	14415	20%	, <u> </u>	33%		46%		5	15 3	3 29 17	' -1	0	2.62	1.09
Total Career Program	7109	19%		33%		48%		_	11 2	3 30 18		-1	2.57	1.08
Civilian Personnel Administration	203	19%		2%	28%		20%	-	14 3 26 2			-7	3.50	1.22
Comptroller	642	17%		34%	2070	48%	.0 /0			4 29 20		-1	2.53	1.07
Safety Management	189	20%	_	33%		47%				3 27 20		+4	2.58	1.11
Supply Management	578	22%		35%		44%				5 27 16		-1	2.69	1.12
Contracting and Acquisition	274	18%		34%		48%				4 32 16		-2	2.57	1.03
Quality and Reliability Assurance	53	21%		26%		53%		0	21 2	6 30 23	+11	+4	2.45	1.06
Engineers and Scientists (Non-Construction)	760	13%		31%	5	6%		3	10 3	1 38 17	· -1	+2	2.43	0.99
Materiel Maintenance Management	616	20%		38%		42%		4	16 3	8 27 14	+4	0	2.68	1.04
Engineers and Scientists (Construction)	1009	14%		31%	5	5%		3	11 3	1 35 20	-4	-1	2.43	1.03
Security	167	22%	5	35%		44%		5	16 3	5 26 18	-8	+7	2.65	1.11
Quality Assurance Specialists (Ammunition Surveillance)	43		33%	35		33%		7	26 3	5 14 19	+13	+9	2.88	1.19
Public Affairs and Communication Media	109	18%	_	29%	:	52%				9 25 28		-1	2.44	1.18
Transportation Management	144	24%	6	29%		47%				9 31 16		+7	2.67	1.12
Manpower and Force Management	266	15%		29%	5	6%				9 32 24		-5	2.39	1.07
Housing Management	80		0%	33%		38%		-		3 24 14		+14	2.89	1.17
Equal Employment Opportunity	68		1%	21%		49%				1 38 10		+3	2.76	1.09
Education Services	72	13%		38%		50%		-		8 31 19	1	-3	2.46	1.00
Training	520	20%		33%		47%				3 31 16		+2	2.61	1.06
Ammunition Management	94 649	22%	0	27% 33%		51%				7 30 2 <sup>,</sup> 3 30 19		+8	2.57	1.19
Information Mission Area (IMA) Intelligence (Excepted Services Only)	330	17% 11%		37%		50% 53%				3 30 18 7 30 23		-2 -5	2.53 2.37	1.08
Military Personnel Management	201	23%		33%		44%				7 30 23 3 28 15		-5	2.71	1.13
ivilitary Personner Management	201	23%	0	3370		44 70		1	10 3	J 20 1	-	-	2.71	1.13





Item Detail	# Resp			Percent F	Respond	ding		Cat	egory	Percents	Diff fron		Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	1 2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES			ı	l	1	I								
30b. How well or poorly does the Human Resources Office (Personnel) support you in assisting in identifying human capital goals and objectives for strategic plans and/or annual performance/budget plans?								_						
Total Army	13432	20%		33%		46%		5	15 3	3 29 1	7 -3	-1	2.62	1.09
Total Career Program	6635	18%		33%		48%		5	13 3	3 31 1	8 -4	-2	2.57	1.08
Civilian Personnel Administration	192	7070	49		26%		%	-	24 2		9 -5	-8	3.40	1.26
Comptroller	601	18%		33%		49%		1		3 30 1	1	0	2.55	1.08
Safety Management	187	19%		35%		47%		4	14 3	5 27 2	0 +3	-1	2.57	1.09
Supply Management	535	22%		37%		41%		7	15 3	7 25 1	6 -8	+2	2.71	1.12
Contracting and Acquisition	251	17%		37%		45%		4	13 3	7 28 1	7 0	+1	2.59	1.04
Quality and Reliability Assurance	52	19%		33%		48%		0	19 3	3 25 2	3 +10	+1	2.48	1.05
Engineers and Scientists (Non-Construction)	706	14%		30%		56%		3	11 3	0 38 1	8 -3	0	2.44	1.01
Materiel Maintenance Management	584	19%		39%		42%		4	15 3	9 28 1	4 +1	-7	2.67	1.02
Engineers and Scientists (Construction)	933	14%		31%		55%		-	11 3		-	-2	2.43	1.03
Security	147	22%		32%		46%		1		2 27 1	-	+6	2.65	1.15
Quality Assurance Specialists (Ammunition Surveillance)	40		3%		40%	289	%	-	-	0 15 1	-	+2	2.98	1.06
Public Affairs and Communication Media	100	16%		32%		52%				2 25 2		+1	2.42	1.14
Transportation Management	134	24%		32%		44%		1		2 28 1		+7	2.69	1.12
Manpower and Force Management	249	14%		28%		58%				8 36 2		-5	2.37	1.04
Housing Management	80	28		35%		38%		-		5 23 1	-	+3	2.84	1.16
Equal Employment Opportunity	70	27	%	30%		43%		4		0 31 1		+2	2.77	1.06
Education Services	62	13%		39%	_	48%		6	6 3		-	-2	2.50	1.09
Training	488	18% 20%		33% 31%		50% 49%			14 3	3 33 1 1 31 1		0	2.55	1.05
Ammunition Management Information Mission Area (IMA)	88 602	17%		31%		49% 51%		1		2 32 1	-	-1	2.50	1.13
Intelligence (Excepted Services Only)	304	12%		35%		54%		1		5 31 2		-4 -6	2.38	1.07
Military Personnel Management	189	23%		35%		42%		1		5 29 1			2.76	1.02
ivilitary Personner Management	109	23%	0	30%		4270		0	14 3	5 28	J		2.70	1.11





Item Detail	# Resp			Percent Re	•	Ū				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 ;	3 2 1				
SATISFACTION with CIVILIAN HUMAN RESOURCES			!	'	'	'								
30c. How well or poorly does the Human Resources Office (Personnel) support you in providing workforce data/reports for decision making?														
Total Army	13437	22%		34%		44%		5	16 34	4 28 17	<b>'</b> -5	-4	2.66	1.10
Total Career Program	6647	20%		34%		46%		E	15 2	4 29 17	, _	-4	2.62	1.09
Civilian Personnel Administration	194	20%	-	55%	24		1%		10 34 29 24			- <del>4</del> -7	3.52	1.09
Comptroller	624	19%		34%	24	47%	1 /0	_	-	4 28 19		-5	2.57	1.09
Safety Management	177	20%		37%		42%			16 37			-6	2.63	1.10
Supply Management	537	23%		38%		39%			17 38		1	-2	2.74	1.11
Contracting and Acquisition	259	20%		34%		45%				4 28 17		-2	2.62	1.06
Quality and Reliability Assurance	51	25%	6	33%		41%		0 :	25 33	3 18 24	+6	+11	2.61	1.10
Engineers and Scientists (Non-Construction)	711	17%		32%		51%		4	14 32	2 35 16	-4	+1	2.54	1.02
Materiel Maintenance Management	575	20%		39%		41%		3	17 39	9 27 14	-1	-4	2.70	1.01
Engineers and Scientists (Construction)	934	15%		35%		50%		3	12 3	5 32 18	-5	-5	2.50	1.02
Security	144	22%		33%		45%		7	15 33	3 28 17	-10	-1	2.67	1.14
Quality Assurance Specialists (Ammunition Surveillance)	41	3	4%	3	9%	279	%	7 :	27 39	9 15 12	2 -7	-2	3.02	1.09
Public Affairs and Communication Media	100	16%		32%		52%		-		2 24 28		-11	2.41	1.15
Transportation Management	134	26%	6	29%		45%			-	9 28 17		+12	2.71	1.16
Manpower and Force Management	252	16%		30%		54%				0 31 23		-5	2.44	1.09
Housing Management	80		<b>l</b> %	31%		38%				1 25 13		+5	2.93	1.18
Equal Employment Opportunity	71	30	%	28%		42%				8 34 8		+3	2.85	1.06
Education Services	62	18%		37%		45%				7 27 18		+1	2.60	1.07
Training	477	19%		35%		46%			-	5 30 16	_	-4	2.61	1.05
Ammunition Management	88	20%		35%		44%				5 24 20		-3	2.61	1.13
Information Mission Area (IMA)	605	18%		33%		49%				3 30 19		-5	2.56	1.09
Intelligence (Excepted Services Only)	307	12%		36%		51%				6 29 22	1	-1	2.43	1.03
Military Personnel Management	185	24%	0	32%		43%		1	17 32	2 29 14			2.74	1.11





Item Detail	# Resp	0% 20%	Percent	Respondi	ng 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		1											
30d. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on succession planning?													
Total Army	12955	20%	32%		49%		5 1	15 32	30 18	-4	-1	2.58	1.10
Total Career Program	6384	18%	31%		51%		5 1	13 31	32 19	-5	-2	2.52	1.08
Civilian Personnel Administration	194		2%	22%	26	%	1		17 9	1	-8	3.43	1.27
Comptroller	577	16%	32%		52%		3 1	13 32	30 22	-6	-1	2.46	1.07
Safety Management	173	17%	37%		46%		5 1	12 37	27 19	-7	-3	2.57	1.08
Supply Management	522	23%	35%		42%		6 1	7 35	25 17	-4	0	2.69	1.12
Contracting and Acquisition	239	15%	33%		51%		3 1	13 33	33 18	-8	-2	2.49	1.02
Quality and Reliability Assurance	51	24%	33%		43%		0 2	24 33	20 24	+14	+14	2.57	1.09
Engineers and Scientists (Non-Construction)	669	12% 28	8%	$\epsilon$	60%		3 1	10 28	40 20	-5	-1	2.35	1.00
Materiel Maintenance Management	562	20%	35%		45%		4 1	16 35	29 16	-3	-3	2.62	1.04
Engineers and Scientists (Construction)	916	13% 2	29%		58%		3 1	10 29	37 21	-5	-2	2.37	1.02
Security	136	24%	28%		49%		-		29 20		+7	2.61	1.16
Quality Assurance Specialists (Ammunition Surveillance)	38	34%		37%	29%	6	1		' 16 13	1	-7	3.00	1.12
Public Affairs and Communication Media	92		24%	6	1%		1		30 30	1	0	2.29	1.16
Transportation Management	130	24%	34%		42%				26 16		+7	2.72	1.13
Manpower and Force Management	242		27%		59%		3 1				-2	2.35	1.06
Housing Management	74	30%	309	%	41%		1	20 30			+6	2.84	1.19
Equal Employment Opportunity	71	23%	24%		54%		1		39 14	1	-1	2.59	1.07
Education Services	60	15%	37%		48%		1		32 17		0	2.55	1.04
Training	456	17%	33%		49%		1		33 16	1	-4	2.55	1.04
Ammunition Management	84	21%	27%		51%		1	17 27			+8	2.52	1.15
Information Mission Area (IMA)	587	16%	30%		54%		1		34 20	1	-3	2.46	1.07
Intelligence (Excepted Services Only)	296		2%		58%				32 26		-3	2.29	1.01
Military Personnel Management	178	24%	30%		46%		6 1	17 30	31 15			2.69	1.11





Item Detail	# Resp			Percent I	Respor	nding		Cat	tegory	Percents	1	Diff from	Mean	Std Dev
		0%	20%	40%	60%	% 80%	100%	5	4	3 2 ′	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES				ı	ı	ı								
30e. How well or poorly does the Human Resources Office (Personnel) support you in providing advice on effective organization/position structure (including duties and grades/pay bands), as well as how to develop a business case for resourcing new organizational structures?														
Total Army	13646	219	%	33%		46%		6	16 3	3 28 18	-5	-2	2.63	1.12
Total Career Program	6721	20%	0	32%		48%		5	15 3	2 29 19	-5	-2	2.58	1.11
Civilian Personnel Administration	194		Ę	53%		27%	20%	27	26 2	7 13 7	' -6	-5	3.53	1.22
Comptroller	611	18%		31%		50%		5	14 3	1 28 22	2 -5	-1	2.51	1.12
Safety Management	185	22%	%	35%		43%		5	16 3	5 23 20	-3	-1	2.64	1.13
Supply Management	546	249	%	34%		43%		7	17 3	4 26 16	-4	-1	2.71	1.13
Contracting and Acquisition	255	20%		33%		47%		4	16 3	3 29 19	-7	+4	2.57	1.07
Quality and Reliability Assurance	52	239		31%		46%		1		1 21 25	1	+16	2.54	1.13
Engineers and Scientists (Non-Construction)	715	15%		31%		54%		1	11 3			+1	2.47	1.03
Materiel Maintenance Management	589	21%		37%		43%		1	17 3			-2	2.67	1.03
Engineers and Scientists (Construction)	930	16%	_	31%		53%		1	13 3		1	-1	2.46	1.05
Security	151	23%		31%		46%		1	17 3		1	-5	2.64	1.13
Quality Assurance Specialists (Ammunition Surveillance)	42		36%		33%	31	%	•		3 17 14		+8	2.98	1.14
Public Affairs and Communication Media	105	14%		26%		60%		1		6 31 29	1	-3	2.30	1.12
Transportation Management	143	24		34%		42%		•		4 24 17		+4	2.72	1.15
Manpower and Force Management	255	15%		29%		57%		1		9 33 24	1	-7	2.37	1.07
Housing Management	78		9%	35		36%	6	1		5 21 15		+5	2.88	1.19
Equal Employment Opportunity	72		9%	31%	6	40%		1	21 3			-4	2.86	1.12
Education Services	63	16%		40%		44%		1		0 22 22		-1	2.52	1.07
Training	491	20%		32%		49%		1		2 31 18	1	-2	2.57	1.08
Ammunition Management	86	20%		31%		49%		1		1 26 23	1	-1	2.52	1.14
Information Mission Area (IMA)	625	19%		30%		52%		1		0 32 19		-4	2.53	1.10
Intelligence (Excepted Services Only)	305	13%		33%		54%		1		3 30 23		-1	2.39	1.04
Military Personnel Management	189	239	%	34%		43%		6	16 3	4 30 13			2.72	1.08





Item Detail	# Resp	0%	20%	Percent Re	spond	ding 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		070	-	1	1		10070		•	0 2 1				
30f. How well or poorly does the Human Resources Office (Personnel) support you in providing advice for identifying recruitment sources and issues?  Total Army	14454	23%		36%		41%		6	17 3	6 25 16	-10	-9	2.73	1.10
Total / tilly	14404	2070		0070		7170		Ü	., 0	0 20 10			2.70	1.10
Total Career Program	7213	23%		36%		41%				6 25 16	-11	-9	2.72	1.09
Civilian Personnel Administration	208			60%		27%	13%		25 2			-10	3.77	1.15
Comptroller	676	22%		38%		40%				8 24 16		-5	2.71	1.06
Safety Management	200	23%	_	39%		38%				9 20 19		-11	2.72	1.11
Supply Management	563	25%		39%		36%				9 20 16		-9	2.80	1.12
Contracting and Acquisition	283	23%	_	34%		43%				4 27 16	1	-8	2.70	1.11
Quality and Reliability Assurance	54	28%	6	28%		44%				8 22 22		+5	2.65	1.17
Engineers and Scientists (Non-Construction)	788 618	19% 24%	_	38% 38%		43%				8 30 13		-10	2.68	1.00
Materiel Maintenance Management Engineers and Scientists (Construction)	1047	24%		37%		38% 42%				8 26 12 7 27 15		-8 -9	2.77	1.02
Security	157	23%		37%		42 %				7 25 15		-10	2.75	1.10
Quality Assurance Specialists (Ammunition Surveillance)	43		37%	30	1%	33%				0 14 19	1	-3	2.73	1.21
Public Affairs and Communication Media	113	24%		24%	70	52%				4 29 23		-8	2.55	1.20
Transportation Management	151	25%		38%		37%			-	8 23 14		+1	2.79	1.08
Manpower and Force Management	279	18%		35%		47%		4	14 3	5 29 19	-14	-7	2.56	1.06
Housing Management	83	25%		37%		37%		13	12 3	7 24 13	+2	-3	2.88	1.19
Equal Employment Opportunity	75	23%		33%		44%		12	11 3	3 28 16	-7	+3	2.75	1.20
Education Services	66	15%		38%	·	47%		3	12 3	8 27 20	-7	-7	2.52	1.03
Training	506	19%		36%		45%		4	15 3	6 29 16	-13	-9	2.62	1.05
Ammunition Management	92	23%		37%		40%		5	17 3	7 23 17	-15	-31	2.71	1.11
Information Mission Area (IMA)	664	20%		37%		43%		5	15 3	7 27 16	-8	-10	2.66	1.08
Intelligence (Excepted Services Only)	309	13%		34%		53%		3	10 3	4 29 24	-10	-13	2.39	1.04
Military Personnel Management	197	27%	6	34%		40%		7	20 3	4 24 15			2.79	1.14





Item Detail	# Resp			Percent Res	·		4000/			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 ′				
SATISFACTION with CIVILIAN HUMAN RESOURCES			•	·										
30g. How well or poorly does the Human Resources Office (Personnel) support you in finding quality applicants by tapping identified recruitment sources?														
Total Army	14951	23%		37%		41%		6	17 3	7 25 16	-6	-5	2.72	1.10
Total Cavacy Brawners	7450	220/		37%		440/		<b>.</b>	16 2	7 05 16			2.70	1.00
Total Career Program Civilian Personnel Administration	7452 213	22%		56%	2	41% 8%	16%		16 3. 27 28	7 25 16 8 9 7	6 -6 7 -8	-6 -8	2.70 3.63	1.09 1.19
Comptroller	692	21%		39%		40%	10 /0			9 24 16		-5	2.69	1.19
Safety Management	199	24%		38%		38%				8 23 15	1	-7	2.74	1.07
Supply Management	584	26%		37%		37%				7 21 15	1	-4	2.81	1.12
Contracting and Acquisition	299	25%		27%		47%				7 31 17	_	+4	2.66	1.12
Quality and Reliability Assurance	54	20%		31%		48%				1 26 22		+13	2.50	1.05
Engineers and Scientists (Non-Construction)	832	19%		37%		44%				7 28 16		-4	2.63	1.04
Materiel Maintenance Management	639	21%		43%		36%		4	18 43	3 23 13	-8	-10	2.77	1.00
Engineers and Scientists (Construction)	1077	19%		34%		47%				4 30 17		-5	2.59	1.05
Security	160	23%		39%		38%		8	16 39	9 21 17	-8	-7	2.76	1.13
Quality Assurance Specialists (Ammunition Surveillance)	44	27%	%	34%		39%				4 20 18		-8	2.75	1.13
Public Affairs and Communication Media	112	23%		29%		47%		7	16 29	9 24 23	-4	-1	2.60	1.21
Transportation Management	152	26%	6	36%		38%		7	19 36	6 23 15	0	+2	2.79	1.12
Manpower and Force Management	284	18%		33%		49%		5	13 33	3 27 22	-13	-7	2.51	1.11
Housing Management	87	289	%	37%		36%				7 21 15	_	-3	2.87	1.17
Equal Employment Opportunity	76	22%		33%		45%		-		3 28 17		+4	2.66	1.11
Education Services	70	19%		43%		39%				3 19 20		-4	2.61	1.03
Training	534	19%		39%		42%				9 26 16		-6	2.64	1.04
Ammunition Management	91	23%		38%		38%				8 23 15	1	-4	2.74	1.07
Information Mission Area (IMA)	676	19%		38%		43%				8 27 16		-8	2.66	1.08
Intelligence (Excepted Services Only)	331	14%	/	39%		47%				9 27 20	1	-7	2.49	1.01
Military Personnel Management	203	26%	6	38%		35%		8	18 38	8 22 13	3		2.86	1.12





Item Detail	# Resp	00/	000/	Percent Re	•	J	4000/			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	I			
SATISFACTION with CIVILIAN HUMAN RESOURCES														
30h. How well or poorly does the Human Resources Office (Personnel) support you in referring high quality candidates?														
Total Army	16290	24%	)	41%		34%		6	19 4	1 22 1	3 -7	-6	2.83	1.05
Total Career Program	8165	24%		43%		34%		5	10 /	3 21 1		-6	2.83	1.04
Civilian Personnel Administration	216	24 /0		56%			12%	1	27 3			-3	3.68	1.12
Comptroller	769	22%		46%		32%	12 /0	-		6 20 1		-7	2.82	1.01
Safety Management	205	20%		47%		32%		1	17 4	-		-12	2.79	1.00
Supply Management	641	28%	%	40%		32%				0 19 1	_	-2	2.91	1.08
Contracting and Acquisition	344	23%		39%		38%		1		9 25 1	1	-3	2.77	1.03
Quality and Reliability Assurance	61	33	3%	33%	,	34%		3	30 3	3 18 10	+15	+13	2.85	1.11
Engineers and Scientists (Non-Construction)	917	21%		43%		36%		4	17 4	3 25 1	-13	-8	2.77	0.98
Materiel Maintenance Management	689	22%		46%		31%		4	18 4	6 20 1	I -8	-8	2.84	0.99
Engineers and Scientists (Construction)	1183	20%		44%		36%		4	16 4	4 23 13	-8	-7	2.75	1.00
Security	177	25%	Ď	44%		31%		7	18 4	4 20 1	·13	-4	2.92	1.05
Quality Assurance Specialists (Ammunition Surveillance)	46	20%		39%		41%		4	15 3	9 26 1	-25	-19	2.67	1.04
Public Affairs and Communication Media	124	22%		39%		40%		5	17 3	9 23 10	-10	-10	2.71	1.08
Transportation Management	167	31	%	420	%	28%	0	-		2 17 10		+7	3.01	1.06
Manpower and Force Management	300	21%		39%		40%		•		9 25 1		-5	2.69	1.05
Housing Management	89	28%		479		259				7 11 1		+8	3.00	1.11
Equal Employment Opportunity	77	31	%	39%	<u> </u>	30%		-		9 21 9		+14	2.99	1.04
Education Services	75	17%		55%		28%	,	1		5 13 1		-17	2.76	0.94
Training	601	23%		42%		35%		1	-	2 23 13		-3	2.79	1.02
Ammunition Management	96	20%		44%		36%				4 21 10		-10	2.73	1.06
Information Mission Area (IMA)	742	23%		42%		35%		_		2 21 14	_	-10	2.79	1.07
Intelligence (Excepted Services Only)	387	18%	20/	46%		35%		1		6 20 1		-3	2.70	0.99
Military Personnel Management	214	33	3%	33%	)	34%		8	24 3	3 20 1	1		2.93	1.16





Item Detail	# Resp	0% 20%	Percent	Respondir	· ·	100%		-	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		1	1070		1	10070	<u> </u>	<u> </u>	<u> </u>	•			
30i. How well or poorly does the Human Resources Office (Personnel) support you in referring a reasonable number of candidates for vacancies?  Total Army	16420	29%		47%	24%	,	7	oo 4:	7 15 9	-10	-9	3.03	1.01
Total Affily	10420	29%		41 70	247	0	,	ZZ 4	1 15 8	-10	-9	3.03	1.01
Total Career Program	8221	29%		48%	23%	6	7	22 4	8 14 9	-11	-9	3.04	0.99
Civilian Personnel Administration	217		60%		33%	6	32	29 3	3 4 3	3 -4	-10	3.83	1.01
Comptroller	775	29%		51%	20	%	6	23 5	1 13	-12	-10	3.07	0.94
Safety Management	207	28%		53%	20	%	4	24 5	3 10 10	) -9	-7	3.02	0.94
Supply Management	649	34%		46%	20	%	8	26 4	6 12 9	-12	-11	3.14	1.02
Contracting and Acquisition	345	30%		46%	24%	6	5	25 4	6 14 10	8- (0	-6	3.02	0.99
Quality and Reliability Assurance	61	34%		36%	30%		-		6 11 18		+14	2.92	1.15
Engineers and Scientists (Non-Construction)	921	25%		50%	25%		-	21 5			-9	2.97	0.94
Materiel Maintenance Management	692	28%		51%	21		1		1 13 8	_	-11	3.05	0.95
Engineers and Scientists (Construction)	1187	26%		49%	25%			21 49			-7	2.97	0.96
Security	181	28%		51%	21		-	20 5			-8	3.08	0.97
Quality Assurance Specialists (Ammunition Surveillance)	46	28%		48%	24%	-			8 13 1	1	-22	3.02	1.05
Public Affairs and Communication Media	124	33%		42%	25%	_	-	-	2 13 12	1	-2	3.04	1.09
Transportation Management	168	32%		48%	20	%	-		8 11 10 2 17 12		0	3.11	1.04
Manpower and Force Management	306 90	28% 34%		42% 42%	30%	/	-		2 17 12 2 12 1 <sup>2</sup>		-7 +4	2.90 3.12	1.04
Housing Management Equal Employment Opportunity	79	35%		44%	20		•		2 12 1 4 13		+7	3.12	1.12
Education Services	75 75	17%	5.0	9%	24%		1		9 16 8		-21	2.88	0.85
Training	605	28%	J.	47%	25%		1		7 15 10		-7	2.99	0.03
Ammunition Management	96	28%		47%	25%		-	22 4 23 4			-24	2.99	1.03
Information Mission Area (IMA)	744	28%		48%	24%		1		8 15 S		-14	3.03	0.99
Intelligence (Excepted Services Only)	393	23%	ı	53%	25%				3 15 9		-8	2.92	0.93
Military Personnel Management	214	40%		38%	229		1		8 11 1	_		3.18	1.11





Item Detail	# Resp	0%	20%	Percent Res	spondi	ing 80%	100%			Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		070	1	1070			10070		7	0 2				
30j. How well or poorly does the Human Resources Office (Personnel) support you in														
referring candidates for vacancies in a reasonable amount of time?														
Total Army	16592	25%	ı	36%		39%		6	19 3	6 23 16	-14	-13	2.77	1.12
Total Career Program	8284	25%		38%		38%		6	18 3	8 22 15	-15	-13	2.78	1.10
Civilian Personnel Administration	217			58%		30%	12%		28 3			-9	3.71	1.12
Comptroller	787	25%		38%		37%		5	19 3	8 23 13	-14	-16	2.80	1.07
Safety Management	210	24%		38%		38%		5	19 3	8 24 14	-12	-14	2.78	1.07
Supply Management	655	28%	6	36%		36%		8 2	20 3	6 20 16	-17	-10	2.84	1.15
Contracting and Acquisition	349	26%	)	36%		38%		6 2	20 3	6 23 15	5 -8	-9	2.79	1.11
Quality and Reliability Assurance	62	24%		32%		44%				2 23 21		-7	2.63	1.12
Engineers and Scientists (Non-Construction)	922	21%		40%		39%				0 25 14		-13	2.71	1.03
Materiel Maintenance Management	697	22%		41%		36%				1 23 14	1	-12	2.77	1.04
Engineers and Scientists (Construction)	1195	24%		40%		36%				0 22 14		-12	2.80	1.06
Security	182	24%		36%		40%				6 25 15		-12	2.76	1.11
Quality Assurance Specialists (Ammunition Surveillance)	47	19%		49%		32%				9 15 17		-34	2.77	1.08
Public Affairs and Communication Media	124	27%		31%		43%		-		1 21 22		-11	2.70	1.22
Transportation Management	171 309	25% 21%		36%		39%		-		6 21 18 5 24 19		0	2.76 2.63	1.17
Manpower and Force Management Housing Management	90	30%	0/.	35% 31%		43% 39%		-		5 24 18 1 18 21		-15 -5	2.81	1.11
Equal Employment Opportunity	79	28%		37%	_	35%				7 24 11		-14	2.90	1.11
Education Services	77	18%	0	39%		43%				9 27 16		-18	2.62	1.01
Training	606	23%		35%		42%				5 24 19		-13	2.67	1.12
Ammunition Management	98	22%		39%		39%		-		9 16 22		-23	2.69	1.20
Information Mission Area (IMA)	751	23%		37%		40%				7 23 17		-15	2.71	1.11
Intelligence (Excepted Services Only)	394	22%		39%		40%				9 24 15	1	-11	2.70	1.05
Military Personnel Management	217	26%		35%		38%				5 18 20			2.75	1.18





Item Detail	# Resp			Percent Resp	oonding		С	ateg	jory P	ercents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60% 8	0% 10	00%	5 -	4 3	3 2 1	1 2000	2000		
SATISFACTION with CIVILIAN HUMAN RESOURCES			ı	ı	ı	I								
30k. How well or poorly does the Human Resources Office (Personnel) keep you informed of the status of personnel action requests (e.g., vacancies, establishing positions)?														
Total Army	16465	25	5%	35%	4	0%		7 18	8 35	23 17	-13	-12	2.75	1.15
Total Career Program	8254	24	%	35%	4	0%		7 18	8 35	23 17	-14	-12	2.74	1.14
Civilian Personnel Administration	217		•	57%	29%	14	% 3 <sup>-</sup>		6 29			-7	3.68	1.16
Comptroller	777	25	5%	36%		9%				24 15		-11	2.77	1.10
Safety Management	210	239		34%		2%		5 19	9 34	27 15		-17	2.70	1.08
Supply Management	651		6%	33%		1%	= 8	B 18	8 33	22 19	-11	-9	2.75	1.19
Contracting and Acquisition	330	28	8%	33%	3	38%		7 2	2 33	22 16	5 -5	-9	2.81	1.15
Quality and Reliability Assurance	62	26	6%	34%	4	0%		3 2	3 34	23 18	+3	+1	2.71	1.10
Engineers and Scientists (Non-Construction)	931	20%	6	35%	45	%		5 1	5 35	27 18	-18	-12	2.63	1.10
Materiel Maintenance Management	692	22%	%	40%		37%		5 17	7 40	23 14	-15	-13	2.76	1.06
Engineers and Scientists (Construction)	1191	25	%	37%	3	38%	- (	6 19	9 37	22 16	-13	-12	2.76	1.11
Security	187	249	%	36%	4	0%		7 1	7 36	20 20	-21	-10	2.70	1.17
Quality Assurance Specialists (Ammunition Surveillance)	45	24	%	49%		27%		7 18	8 49	11 16	-23	-17	2.89	1.08
Public Affairs and Communication Media	130	239	%	36%	4	1%		B 1	5 36	21 20	-13	-12	2.70	1.17
Transportation Management	169	25	5%	34%	4	0%		7 19	9 34	22 18	-11	+1	2.73	1.15
Manpower and Force Management	308	20%	6	35%	45	%		5 1	5 35	25 20	-18	-12	2.60	1.11
Housing Management	91	26	6%	41%		33%	1	1 1	5 41	14 19	-2	-15	2.86	1.21
Equal Employment Opportunity	76	;	33%	33%		34%	9	9 24	4 33	20 14	-18	-4	2.93	1.17
Education Services	75	16%		45%	3	39%	- ;	3 13	3 45	27 12	2 -11	-23	2.68	0.94
Training	600	249		35%		2%				23 18		-11	2.70	1.14
Ammunition Management	100	25		25%	50%					26 24		-21	2.58	1.23
Information Mission Area (IMA)	746	249		33%	43	8%				24 19		-11	2.68	1.17
Intelligence (Excepted Services Only)	397	20%		36%	44					26 18		-11	2.61	1.07
Military Personnel Management	223	249	%	33%	43	8%	8	B 10	6 33	3 22 21			2.67	1.19





Item Detail	# Resp				Responding	_				Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2	l			
SATISFACTION with CIVILIAN HUMAN RESOURCES			'	ı	ı	1								
30l. How well or poorly does the Human Resources Office (Personnel) support you in providing "New Employee Orientation?"														
Total Army	16590		38%		39%	23	3%	12	26 3	9 13 10	-6	+2	3.17	1.11
Total Career Program	8197		37%		39%	2/	%	10	26 20	9 14 10	) -5	+3	3.15	1.11
Civilian Personnel Administration	210			62%		24%	13%		20 3: 30 2:			-10	3.76	1.14
Comptroller	760		37%	JZ /0	38%	25				8 15 10		+4	3.13	1.14
Safety Management	224		36%		36%	289				6 14 13	-	-6	3.06	1.17
Supply Management	648		42%		37%	_	2%			7 11 1		+9	3.23	1.15
Contracting and Acquisition	352		45%		35%		0%			, 5 12   8	1	+10	3.27	1.07
Quality and Reliability Assurance	64		41%		45%		14%		27 4			+22	3.34	1.02
Engineers and Scientists (Non-Construction)	901		36%		42%		2%		27 4	-		+10	3.15	1.03
Materiel Maintenance Management	677		38%		42%	2	20%	12	27 4	2 13	-1	+4	3.22	1.05
Engineers and Scientists (Construction)	1177		38%		39%	23	3%	11	28 3	9 14 9	) +1	+8	3.18	1.08
Security	186		32%		43%	25	%	10	22 4	3 12 13	-14	+4	3.05	1.12
Quality Assurance Specialists (Ammunition Surveillance)	47		36%		45%	1	9%	11	26 4	5 11 9	-33	-14	3.19	1.04
Public Affairs and Communication Media	127		31%	30	0%	39%		15	17 3	0 20 19	-2	-3	2.89	1.31
Transportation Management	165		38%		39%	23	3%	14	24 3	9 10 13	-13	+11	3.16	1.19
Manpower and Force Management	299	2	7%	4	43%	30%	0	8	19 4	3 15 1	-11	-1	2.90	1.11
Housing Management	93		52%	6	39	9%	10%	23	29 3	9 5 4	+13	+16	3.60	1.03
Equal Employment Opportunity	79		51%	0	30%	1	9%	23	28 3	0 10 9	+6	+16	3.46	1.20
Education Services	69		32%		49%	1	19%	10	22 4	9 7 12	-9	-9	3.12	1.07
Training	605		35%		41%	24	%	11	25 4	1 15 9	8-	0	3.13	1.09
Ammunition Management	95		34%		42%	24	.%	11	23 4	2 15 9	-15	-4	3.11	1.08
Information Mission Area (IMA)	741		33%		40%	26	%	11	23 4	0 16 1 <sup>-</sup>	-7	-1	3.07	1.11
Intelligence (Excepted Services Only)	401	2	:7%	4	12%	31%	)	6	21 4	2 16 14	-9	+5	2.88	1.09
Military Personnel Management	230		38%		33%	29%	6	14	24 3	3 17 12	2		3.11	1.20





Item Detail	# Resp	0%	P 20%	ercent	Respond	ing 80%	100%			Perce		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
SATISFACTION with CIVILIAN HUMAN RESOURCES		0,0	-	1		1	.0070		•	-	•				
OATION ACTION WITH CIVILIA WY HOMAN WE RECOVERED															
31a. Overall, I am satisfied with the timeliness of personnel services I receive.															
Total Army	18492		40%		25%	35%		8	33 2	25 21	14	-6	-5	3.00	1.18
Total Career Program	9224		40%		25%	36%		7	33 2	25 22	14	-7	-4	2.97	1.18
Civilian Personnel Administration	224			74%		13%	13%	1	40 1			-6	-7	3.89	1.10
Comptroller	873		40%		26%	34%		5	36 2	26 21	14	-6	-3	2.97	1.13
Safety Management	246	3	36%	2	26%	39%		7	29 2	26 25	13	-6	-14	2.91	1.16
Supply Management	743		45%		23%	319	0	10	35 2	23 17	14	-9	+2	3.10	1.22
Contracting and Acquisition	415	3	38%		28%	34%				28 21		-5	-5	2.97	1.14
Quality and Reliability Assurance	70		40%		31%	29	%	9	31 3	31 19	10	+15	-7	3.10	1.11
Engineers and Scientists (Non-Construction)	1009	33	3%	2	9%	39%		5	28 2	29 26	13	-12	-5	2.86	1.10
Materiel Maintenance Management	755		43%		26%	32%	0	-		26 18		-3	+3	3.03	1.15
Engineers and Scientists (Construction)	1289		37%		24%	39%		1		24 24		-7	-3	2.88	1.16
Security	212		40%		26%	34%		1		26 20		-14	0	3.02	1.20
Quality Assurance Specialists (Ammunition Surveillance)	52		38%		33%	29	%	-		33 13	- 1	-8	-14	3.00	1.14
Public Affairs and Communication Media	144		39%		19%	42%		-	31 1		17	-4	-9	2.88	1.25
Transportation Management	185		41%		18%	41%		1		18 28		-8	+13	2.95	1.18
Manpower and Force Management	335	33	3%	2	7%	39%		1		27 22		-21	-6	2.83	1.18
Housing Management	103		51%		14%	35%		-		14 22	- 1	+6	+19	3.14	1.23
Equal Employment Opportunity	85		48%		14%	38%		-	-	14 22	- 1	+3	-9	3.04	1.25
Education Services	86		5%		28%	37%		1		28 27		+4	-8	2.94	1.11
Training	691		38%		24%	38%				24 24		-10	-8 22	2.92	1.17
Ammunition Management Information Mission Area (IMA)	111 845		4% 40%	21	23%	45% 36%		1		21 26 23 20		-25	-23 -5	2.80 2.96	1.27 1.22
,	845 448		40% 38%		27%	35%				23 20 27 22		-2 	-	2.96	
Intelligence (Excepted Services Only) Military Personnel Management	252		41%		25%	34%		1		27 22 25 21		-5	+3	3.03	1.12 1.17
willitary Personnel Management	252		41%		25%	34%		0	33 Z	23 21	12			3.03	1.17





Item Detail	# Resp		ſ	Percent	Respondir	ng		Cat	egory	Percents		% Fav	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3 2 1	2006	2005		
SATISFACTION with CIVILIAN HUMAN RESOURCES			ı	i	ı	ı								
OATIOI ACTION WILL OF TELANTIONIAN REGOCIACEO														
31b. Overall, I am satisfied with the quality of personnel services I receive.														
Total Army	18474		43%		26%	31%		8	35 2	6 19 12	-5	-3	3.09	1.15
·														
Total Career Program	9217		43%		26%	31%		8	35 2	6 20 12	-5	-2	3.07	1.15
Civilian Personnel Administration	224			72%		17%	11%	34	38 1	7 8 4	-4	-8	3.92	1.06
Comptroller	873		43%		25%	32%		5	38 2	5 20 12	2	+1	3.04	1.13
Safety Management	247		42%		27%	31%		1		7 19 13	1	-7	3.05	1.15
Supply Management	738		49%		24%	28%				4 15 12		+3	3.19	1.19
Contracting and Acquisition	415		42%		28%	31%		1		8 21 10		0	3.08	1.10
Quality and Reliability Assurance	69		42%		30%	28%	0			0 17 10		+5	3.14	1.13
Engineers and Scientists (Non-Construction)	1014		36%		31%	32%		-	31 3		1	-4	2.99	1.07
Materiel Maintenance Management	756		46%		27%	27%	6	-	40 2	-	1	+6	3.15	1.11
Engineers and Scientists (Construction)	1281		40%		26%	35%		-		6 22 13	1	-1	2.97	1.14
Security	213		45%		25%	31%		1		5 18 13		+6	3.11	1.19
Quality Assurance Specialists (Ammunition Surveillance)	51		39%		31%	29%		1		1 18 12	1	-3	3.04	1.10
Public Affairs and Communication Media	144		40%		19%	42%		1		9 25 17		-6	2.90	1.25
Transportation Management	184		46%		23%	30%		1		3 20 11	1	+13	3.13	1.14
Manpower and Force Management	335		35%		28%	38%		1		8 23 14		-6	2.89	1.15
Housing Management	101 85		53% 48%		14%	33% 34%		13	43 1	4 22 11 8 19 15	1	+13	3.21	1.21
Equal Employment Opportunity Education Services	86		33%		29%	34%		1		9 27 12	1	-9 -12	2.88	1.10
Training	693		41%		26%	38%		-		9 27 12 6 21 13		-12	3.01	1.10
Ammunition Management	111		41%		23%	36%		1		3 23 14		-16	3.01	1.14
Information Mission Area (IMA)	846		41%		26%	30%		-		3 23 14 6 20 12	1	-10	3.07	1.16
Intelligence (Excepted Services Only)	448		40%		28%	32%		1		8 20 13		+6	3.00	1.11
Military Personnel Management	252		46%		27%	27%	<u> </u>	1		7 17 10			3.18	1.13
wintary i ersonner wariagement	202		7070		21 /0	21/	0	J	01 2	7 17 10			0.10	1.10





Item Detail	# Resp	Yes	No	I was never in NSPS	Do not know
ARMY PERSONNEL SYSTEMS					
32. Was your position converted back to GS from NSPS?					
Total Army	19041	57%	20%	21%	2%
Total Career Program	9502	67%	16%	16%	1%
Civilian Personnel Administration	228	92%	5%	3%	0%
Comptroller	891	78%	13%	8%	1%
Safety Management	252	58%	18%	23%	1%
Supply Management	760	68%	15%	16%	1%
Contracting and Acquisition	433	55%	34%	8%	2%
Quality and Reliability Assurance	73	48%	29%	19%	4%
Engineers and Scientists (Non-Construction)	1047	32%	39%	26%	3%
Materiel Maintenance Management	783	57%	28%	14%	1%
Engineers and Scientists (Construction)	1326	88%	5%	7%	1%
Security	216	81%	6%	11%	1%
Quality Assurance Specialists (Ammunition Surveillance)	52	40%	15%	44%	0%
Public Affairs and Communication Media	146	82%	5%	12%	1%
Transportation Management	187	90%	4%	5%	0%
Manpower and Force Management	342	84%	8%	7%	0%
Housing Management	108	71%	13%	16%	0%
Equal Employment Opportunity	85	94%	4%	2%	0%
Education Services	92	71%	10%	18%	1%
Training	722	74%	7%	18%	1%
Ammunition Management	113	79%	7%	14%	0%
Information Mission Area (IMA)	871	74%	11%	13%	1%
Intelligence (Excepted Services Only)	463	5%	23%	68%	4%
Military Personnel Management	260	91%	2%	6%	2%





Item Detail	# Resp	Yes	No	Do not know
ARMY PERSONNEL SYSTEMS				
32a. Did you receive information in writing on the transition (e.g., an NSPS Employee Bulletin dealing with the impact of the transition on your pay and pay grade) from your supervisor?				
Total Army	10814	86%	13%	2%
Total Career Program	6341	87%	12%	2%
Civilian Personnel Administration	210	94%	6%	0%
Comptroller	697	87%	12%	1%
Safety Management	144	83%	17%	1%
Supply Management	514	87%	11%	2%
Contracting and Acquisition	241	80%	18%	2%
Quality and Reliability Assurance	35	80%	20%	0%
Engineers and Scientists (Non-Construction)	336	85%	12%	3%
Materiel Maintenance Management	446	84%	14%	2%
Engineers and Scientists (Construction)	1159	89%	9%	2%
Security	177	91%	8%	1%
Quality Assurance Specialists (Ammunition Surveillance)	21	71%	29%	0%
Public Affairs and Communication Media	119	86%	13%	2%
Transportation Management	169	85%	13%	2%
Manpower and Force Management	289	89%	11%	0%
Housing Management	77	87%	12%	1%
Equal Employment Opportunity	80	88%	10%	3%
Education Services	65	88%	11%	2%
Training	538	86%	13%	1%
Ammunition Management	89	93%	4%	2%
Information Mission Area (IMA)	641	87%	12%	1%
Intelligence (Excepted Services Only)	22	68%	32%	0%
Military Personnel Management	235	82%	17%	1%





Item Detail	# Resp	Not at all	A little helpful	Somewhat helpful	Very helpful
ARMY PERSONNEL SYSTEMS					
32b. How helpful was the information provided to you?					
Total Army	9288	7%	29%	38%	26%
Total Career Program	5506	7%	29%	38%	26%
Civilian Personnel Administration	197	4%	14%	30%	52%
Comptroller	603	6%	25%	39%	29%
Safety Management	120	10%	32%	35%	23%
Supply Management	448	6%	29%	34%	31%
Contracting and Acquisition	196	11%	29%	41%	19%
Quality and Reliability Assurance	28	7%	21%	39%	32%
Engineers and Scientists (Non-Construction)	287	7%	32%	44%	17%
Materiel Maintenance Management	374	6%	29%	39%	26%
Engineers and Scientists (Construction)	1033	7%	33%	41%	18%
Security	160	7%	28%	42%	23%
Quality Assurance Specialists (Ammunition Surveillance)	15	0%	47%	33%	20%
Public Affairs and Communication Media	103	4%	28%	48%	20%
Transportation Management	144	8%	28%	39%	26%
Manpower and Force Management	256	6%	25%	41%	28%
Housing Management	67	6%	37%	34%	22%
Equal Employment Opportunity	70	4%	23%	24%	49%
Education Services	57	9%	25%	44%	23%
Training	464	7%	32%	34%	26%
Ammunition Management	83	7%	28%	42%	23%
Information Mission Area (IMA)	557	7%	29%	37%	26%
Intelligence (Excepted Services Only)	15	7%	40%	47%	7%
Military Personnel Management	194	8%	24%	38%	31%





Item Detail	# Resp	Yes	No	Do not know
ARMY PERSONNEL SYSTEMS				
32c. Did you receive information about your transition back to GS prior to the date that you were converted back to GS?				
Total Army	9244	96%	3%	1%
Total Career Program	5486	96%	3%	1%
Civilian Personnel Administration	197	98%	2%	0%
Comptroller	602	97%	2%	0%
Safety Management	120	96%	3%	1%
Supply Management	446	96%	3%	0%
Contracting and Acquisition	195	95%	3%	2%
Quality and Reliability Assurance	28	96%	0%	4%
Engineers and Scientists (Non-Construction)	285	93%	4%	4%
Materiel Maintenance Management	372	94%	5%	1%
Engineers and Scientists (Construction)	1029	96%	3%	1%
Security	159	99%	1%	0%
Quality Assurance Specialists (Ammunition Surveillance)	15	93%	7%	0%
Public Affairs and Communication Media	103	96%	4%	0%
Transportation Management	143	97%	3%	0%
Manpower and Force Management	256	97%	2%	1%
Housing Management	67	99%	1%	0%
Equal Employment Opportunity	70	97%	3%	0%
Education Services	57	91%	7%	2%
Training	461	97%	2%	1%
Ammunition Management	83	96%	2%	1%
Information Mission Area (IMA)	556	96%	3%	1%
Intelligence (Excepted Services Only)	15	80%	7%	13%
Military Personnel Management	192	96%	4%	0%





Item Detail	# Resp	Yes	No	Do not know
ORGANIZATIONAL INFORMATION				
33a. Has your organization been identified for BRAC realignment/relocation?				
Total Army	18618	24%	64%	12%
Total Career Program	9300	24%	69%	7%
Civilian Personnel Administration	223	22%	75%	2%
Comptroller	875	32%	65%	4%
Safety Management	243	21%	72%	7%
Supply Management	738	26%	63%	11%
Contracting and Acquisition	419	22%	72%	5%
Quality and Reliability Assurance	72	24%	65%	11%
Engineers and Scientists (Non-Construction)	1037	26%	69%	5%
Materiel Maintenance Management	773	33%	60%	7%
Engineers and Scientists (Construction)	1299	10%	82%	8%
Security	209	25%	67%	8%
Quality Assurance Specialists (Ammunition Surveillance)	46	7%	78%	15%
Public Affairs and Communication Media	145	24%	72%	3%
Transportation Management	184	21%	70%	10%
Manpower and Force Management	333	28%	69%	3%
Housing Management	101	21%	69%	10%
Equal Employment Opportunity	81	23%	67%	10%
Education Services	90	32%	62%	6%
Training	707	30%	60%	10%
Ammunition Management	107	12%	77%	11%
Information Mission Area (IMA)	855	26%	67%	7%
Intelligence (Excepted Services Only)	459	16%	77%	7%
Military Personnel Management	253	38%	58%	4%





Item Detail	# Resp	Yes	No	Do not know
ORGANIZATIONAL INFORMATION				
33b. Has your organization been identified for BRAC closure?				
Total Army	17886	8%	80%	12%
Total Career Program	8931	8%	85%	7%
Civilian Personnel Administration	217	7%	91%	2%
Comptroller	828	12%	83%	4%
Safety Management	240	7%	87%	6%
Supply Management	707	9%	80%	11%
Contracting and Acquisition	410	10%	86%	4%
Quality and Reliability Assurance	69	9%	83%	9%
Engineers and Scientists (Non-Construction)	992	8%	87%	5%
Materiel Maintenance Management	744	16%	76%	8%
Engineers and Scientists (Construction)	1270	2%	90%	8%
Security	203	6%	86%	8%
Quality Assurance Specialists (Ammunition Surveillance)	47	9%	77%	15%
Public Affairs and Communication Media	137	5%	91%	4%
Transportation Management	180	4%	87%	9%
Manpower and Force Management	313	8%	88%	4%
Housing Management	99	5%	85%	10%
Equal Employment Opportunity	78	9%	78%	13%
Education Services	87	10%	84%	6%
Training	658	8%	81%	11%
Ammunition Management	109	7%	85%	7%
Information Mission Area (IMA)	815	7%	84%	9%
Intelligence (Excepted Services Only)	447	5%	87%	8%
Military Personnel Management	232	10%	84%	6%





Item Detail	# Resp	Yes	No	Do not know
ORGANIZATIONAL INFORMATION				
33c. Has your organization been identified for A-76/Outsourcing?				
Total Army	17745	5%	66%	29%
Total Career Program	8868	5%	74%	21%
Civilian Personnel Administration	214	1%	93%	5%
Comptroller	816	3%	86%	11%
Safety Management	233	6%	66%	28%
Supply Management	701	8%	68%	24%
Contracting and Acquisition	403	1%	88%	10%
Quality and Reliability Assurance	70	13%	60%	27%
Engineers and Scientists (Non-Construction)	990	4%	72%	24%
Materiel Maintenance Management	733	4%	70%	26%
Engineers and Scientists (Construction)	1278	8%	76%	16%
Security	202	3%	69%	28%
Quality Assurance Specialists (Ammunition Surveillance)	46	7%	67%	26%
Public Affairs and Communication Media	134	4%	75%	21%
Transportation Management	180	7%	71%	22%
Manpower and Force Management	305	5%	83%	12%
Housing Management	98	8%	72%	19%
Equal Employment Opportunity	74	8%	76%	16%
Education Services	87	6%	70%	24%
Training	658	2%	64%	34%
Ammunition Management	110	4%	77%	19%
Information Mission Area (IMA)	814	7%	70%	23%
Intelligence (Excepted Services Only)	441	1%	69%	30%
Military Personnel Management	232	4%	70%	26%





Item Detail	# Resp	Yes	No	Do not know
ORGANIZATIONAL INFORMATION				
33d. Has your organization been identified for other orders impacting location?				
Total Army	17279	3%	60%	37%
Total Career Program	8613	4%	65%	31%
Civilian Personnel Administration	212	4%	83%	13%
Comptroller	786	5%	74%	21%
Safety Management	231	4%	61%	35%
Supply Management	691	5%	59%	36%
Contracting and Acquisition	393	6%	72%	23%
Quality and Reliability Assurance	68	1%	62%	37%
Engineers and Scientists (Non-Construction)	949	2%	65%	33%
Materiel Maintenance Management	716	3%	64%	33%
Engineers and Scientists (Construction)	1224	3%	67%	29%
Security	197	5%	63%	32%
Quality Assurance Specialists (Ammunition Surveillance)	44	11%	52%	36%
Public Affairs and Communication Media	133	5%	67%	28%
Transportation Management	173	5%	63%	32%
Manpower and Force Management	305	6%	70%	24%
Housing Management	92	7%	67%	26%
Equal Employment Opportunity	76	12%	63%	25%
Education Services	82	4%	60%	37%
Training	645	2%	57%	41%
Ammunition Management	106	2%	66%	32%
Information Mission Area (IMA)	786	3%	64%	33%
Intelligence (Excepted Services Only)	433	3%	61%	35%
Military Personnel Management	222	1%	68%	31%





Item Detail	# Resp		Pe	ercent R	Responding			Cate	gory F	Percents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4 3	3 2	1 2006	2005		
CONDITIONS FOR ENGAGEMENT			ı	ı	I	ı								
In my organization, leaders generate high levels of motivation and commitment in the workforce.														
Total Army	20604		55%		22%	22	2%	15 4	40 22	2 15 7	-3	-3	3.42	1.12
Total Career Program	10268		55%		23%	22	2%	14 4	41 23	3 15 6	6 -4	-2	3.42	1.11
Civilian Personnel Administration	244		58%		23%	2	0%	16 4		3 16 3		-9	3.51	1.05
Comptroller	963		59%	)	21%	2	0%	18 4	41 21	15 5	5 -5	-6	3.53	1.11
Safety Management	272		60%	)	22%	1	9%	20 4	40 22	2 15 4	1 -5	-4	3.57	1.09
Supply Management	816		55%		24%	2	1%	16 3	39 24	1 14 7	7 -6	0	3.42	1.13
Contracting and Acquisition	471		53%		22%	24	%	12 4	41 22	2 17 8	-8	-4	3.33	1.13
Quality and Reliability Assurance	77		52%		25%	23	%	17 3	35 25	5 12 12	2 -1	+14	3.34	1.22
Engineers and Scientists (Non-Construction)	1144		54%		26%	2	0%	12 4	42 26	3 14 7	7 -4	-5	3.39	1.07
Materiel Maintenance Management	858		59%	)	21%	2	0%	17 4	42 21	13 6	6 -4	-1	3.50	1.11
Engineers and Scientists (Construction)	1410		55%		25%	2	1%	12 4	43 25	5 15 6	6 +1	+2	3.40	1.06
Security	235		54%		23%	23	%	21 3	34 23	3 15 8	3 -9	-9	3.45	1.20
Quality Assurance Specialists (Ammunition Surveillance)	61		56%		28%		16%		44 28		3 +17	-4	3.43	1.06
Public Affairs and Communication Media	162		49%		20%	31%		_	31 20		8-	-11	3.27	1.24
Transportation Management	195		53%		22%	25°			39 22		7 -3	+8	3.34	1.12
Manpower and Force Management	380		54%		24%		2%	13 4		16 6		-9	3.38	1.10
Housing Management	116		52%		27%		2%		40 27		.	+14	3.38	1.04
Equal Employment Opportunity	92		60%	, )	269		14%		37 26			+11	3.63	1.09
Education Services	101		50%		24%	27%			31 24			-17	3.32	1.23
Training	766		56%		22%		2%	15 4		2 14 7	7 -2	-3	3.41	1.12
Ammunition Management	118		55%		22%	23			41 22			+2	3.41	1.11
Information Mission Area (IMA)	959		54%		23%	23			40 23			+1	3.40	1.09
Intelligence (Excepted Services Only)	500		48%		25%	27%			40 25			-1	3.20	1.10
Military Personnel Management	272		61%	ó	17%	22	2%	17 4	44 17	7 13 9	9		3.46	1.17





Item Detail	# Resp	0%	20%	Percent Ro	espondin	g 80%	100%			/ Perc		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0 70	2070	4070	0070	0078	10078	3							
CONDITIONS FOR ENGAGEMENT															
2e. Managers communicate the goals and priorities of the organization.						1 = 0 /	1001	٠							
Total Army	20587			72%		15%	13%	21	52	15	9 3			3.77	0.99
Total Career Program	10254			72%		15%	13%	21	51	15 1	0 3			3.76	0.99
Civilian Personnel Administration	244			81%			% 8%		55		0 3 5 3			3.76	0.99
Comptroller	962			75%		13%			49					3.87	0.98
Safety Management	271			75%		17%			50		7 1			3.89	0.90
Supply Management	810			73%		16%	11%				83			3.80	0.96
Contracting and Acquisition	471			70%		15%	14%			15 1	-			3.68	0.97
Quality and Reliability Assurance	78			72%		13%	15%			13 1				3.73	1.07
Engineers and Scientists (Non-Construction)	1143			70%		17%	13%	17	52	17 1	0 3			3.71	0.98
Materiel Maintenance Management	856			74%		14%	13%	22	51	14 1	0 3			3.81	0.98
Engineers and Scientists (Construction)	1407			74%		15%	11%	19	55	15	8 3			3.79	0.94
Security	235			70%		16%	14%	25	45	16 1	0 4			3.76	1.07
Quality Assurance Specialists (Ammunition Surveillance)	61		5	7%	23'	%	20%	18	39	23 1	8 2			3.54	1.03
Public Affairs and Communication Media	162			70%		10%	20%	22	48	10 1	7 2			3.70	1.07
Transportation Management	194			74%		13%	13%			13 1	0 3			3.73	0.95
Manpower and Force Management	382			68%		17%	14%		48		-			3.70	1.04
Housing Management	114			74%		16%			54	-	6 4			3.79	0.98
Equal Employment Opportunity	92			78%			% 7%				4 2			3.90	0.85
Education Services	100			72%		15%	13%		-	15 1	-			3.80	1.01
Training	770			68%		17%	15%		48					3.70	1.03
Ammunition Management	117			74%		15%			45		8 3			3.87	1.02
Information Mission Area (IMA)	955			70%		16%	13%		50		9 5			3.73	1.03
Intelligence (Excepted Services Only)	500			64%		17%	19%			17 1				3.56	1.04
Military Personnel Management	274			74%		12%	14%	27	46	12 1	0 4			3.83	1.06





Item Detail	# Resp	0%	20%	Percent Re	espondin	g 80%	100%			Percer		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
CONDITIONS FOR ENGAGEMENT			1	1											
4c. Supervisors/team leaders in my work unit support employee development.											_				1
Total Army	20473			80%		119	<b>6</b> 9%	33	47 1	1 6	3	+1	+1	4.02	0.97
Total Career Program	10204			82%		10	% 8%	35	48 1	0 5	2	+1	+1	4.07	0.93
Civilian Personnel Administration	243			86%			9% 6	39	47	9 5	1	-1	-2	4.18	0.86
Comptroller	957			84%		10	<b>0%</b> 7%	38	45 1	0 4	3	+2	-1	4.13	0.93
Safety Management	270			77%		14%	9%	33	44 1	4 6	2	0	-5	4.00	0.96
Supply Management	811			80%		129	<b>6</b> 8%	35	44 1	2 5	3	-1	+1	4.04	0.98
Contracting and Acquisition	465			85%		8	8% 6	38	47	8 5	2	-7	-1	4.15	0.89
Quality and Reliability Assurance	77			87%			8% 5	40	47	8 4	1	+19	+35	4.21	0.84
Engineers and Scientists (Non-Construction)	1134			88%			7% 5	36	52	7 3	1	+1	+3	4.18	0.80
Materiel Maintenance Management	848			83%		10	7%	35	48 1	0 5	2	-1	+1	4.09	0.89
Engineers and Scientists (Construction)	1403			86%			8% 6	1	-	8 4	2	+2	+3	4.15	0.88
Security	237			75%		15%			41 1		3	-6	-6	3.96	1.01
Quality Assurance Specialists (Ammunition Surveillance)	61			77%		189		-	49 1	-	3	+16	+2	3.97	0.90
Public Affairs and Communication Media	163			75%		10%	15%	-	46 1		5	+4	+1	3.85	1.10
Transportation Management	193			78%			11%	1	51 1		5	+4	0	3.89	1.04
Manpower and Force Management	381			81%			8%	1	50 1		2	+1	+5	4.01	0.92
Housing Management	113			73%		17%	11%	-	41 1		6	-2	+9	3.88	1.10
Equal Employment Opportunity	92			85%			11%	-		4 8	3	0	+10	4.18	1.04
Education Services	97			80%			8%	1	48 1		5	+5	+5	3.99	1.01
Training	763			79%			9%		47 1		3	+2	+1	4.00	0.97
Ammunition Management	118			86%			8% 6	1		8 6	0	-5 . o	-8	4.16	0.81
Information Mission Area (IMA)	951			80%			6 9%	29			3	+8	+3	3.97	0.96
Intelligence (Excepted Services Only)	501			77%			9%	30		-	2	+3	+4	3.96	0.95
Military Personnel Management	272			81%		109	<mark>6</mark> 9%	40	41 1	0 6	4			4.08	1.02





Item Detail	# Resp	0%	20%	Percent Re	esponding	g 80%	100%			Pero		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
CONDITIONS FOR ENGAGEMENT		0,0		1			10070		•						
CONDITIONS FOR ENGAGEMENT															
4f. My supervisor/team leader listens to what I have to say.															
Total Army	20504			78%		12%	11%	38	40	12	6 5			4.01	1.07
· ·															
Total Career Program	10215			79%		11%	<b>6</b> 10%	39	40	11	6 4	.		4.04	1.05
Civilian Personnel Administration	244			81%		109	<b>%</b> 9%	36	45	10	6 3			4.05	0.99
Comptroller	962			81%		9%	10%	42	39	9	6 4			4.08	1.06
Safety Management	271			81%			10%	1	37		6 4			4.11	1.06
Supply Management	809			77%			12%	-	40		7 5			3.96	1.11
Contracting and Acquisition	466			76%		14%		1	42		6 4	·		3.97	1.04
Quality and Reliability Assurance	78			83%			<b>%</b> 8%		46	9	4 4			4.09	0.98
Engineers and Scientists (Non-Construction)	1134			80%			8%	1	43		4 4			4.05	1.00
Materiel Maintenance Management	853			79%			10%				6 4			4.03	1.03
Engineers and Scientists (Construction)	1405 237			82%			8% 12%	-	42 36		4 4 7 5			4.11	1.00
Security  Quality Assurance Specialists (Ammunition Surveillance)	60			78% 73%		17%	10%	1	42		0 0			4.03 3.95	0.94
Public Affairs and Communication Media	162			73%		14%	12%	1	38		9 3			3.94	1.07
Transportation Management	192			79%			6 9%		46		6 3			3.99	0.98
Manpower and Force Management	381			78%		10%		1	40		8 4			4.02	1.07
Housing Management	113			72%		16%	12%	1	35		7 5			3.91	1.13
Equal Employment Opportunity	92			82%		_	6 10%	1	32		3 7			4.15	1.13
Education Services	98			78%		11%	11%	41	37	11	9 2			4.05	1.03
Training	769			77%		11%	12%	39	37	11	6 6			3.98	1.13
Ammunition Management	118			80%		119	<b>6</b> 9%	38	42	11	8 1			4.08	0.95
Information Mission Area (IMA)	946			77%		13%	10%	37	40	13	5 5			4.00	1.06
Intelligence (Excepted Services Only)	499			80%		129	<b>8%</b>	39	41	12	5 4	.		4.07	1.01
Military Personnel Management	272			78%		11%	12%	43	35	11	7 5			4.04	1.12





Item Detail	# Resp	Percent Responding									cents	% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1				
CONDITIONS FOR ENGAGEMENT			1	ı	ı	1									
CONDITIONS FOR ENGAGEMENT															
10a. My work gives me a feeling of personal accomplishment.															
Total Army	19953			85%			8% 7%	38	47	8	5 2			4 13	0.92
1 otal / tilly	10000			3370			070 170			•	٠ -			0	0.02
Total Career Program	9942			85%			8% 7%	37	48	8	5 2			4.13	0.91
Civilian Personnel Administration	237			89%			5 6	40	49	5	4 2			4.21	0.85
Comptroller	939			85%			8% 7%	37	49	8	5 2			4.14	0.89
Safety Management	266			88%			7% 5	33	54	7	4 1			4.15	0.81
Supply Management	795			85%			8% 7%	40	45	8	4 2			4.16	0.91
Contracting and Acquisition	458			86%			<b>7%</b> 6	39	47	7	4 2			4.17	0.89
Quality and Reliability Assurance	75			83%			12% 5	27	56	12	4 1			4.03	0.82
Engineers and Scientists (Non-Construction)	1102			86%			<b>7%</b> 7%	37	49	7	5 2			4.14	0.90
Materiel Maintenance Management	824			83%		9	8%	37	46	9	5 3			4.09	0.95
Engineers and Scientists (Construction)	1365			87%			<b>7%</b> 6	36	51	7	4 2			4.15	0.87
Security	223			83%		3	<b>3%</b> 9%	36	47	8	5 4			4.06	0.99
Quality Assurance Specialists (Ammunition Surveillance)	58			83%		9	9% 9%	31	52	9	7 2			4.03	0.91
Public Affairs and Communication Media	158			84%		•	10% 6	35	48	10	4 2			4.11	0.89
Transportation Management	193			89%			6 6	41	48	6	4 2			4.22	0.85
Manpower and Force Management	368			82%		8	<b>%</b> 10%	29	53	8	6 3			3.99	0.96
Housing Management	111			87%			8% 5		42	8	4 1			4.27	0.83
Equal Employment Opportunity	89			91%			4 4	53	38	4	3 1			4.38	0.81
Education Services	98			89%			8% 3		41	8	0 3			4.31	0.86
Training	747			84%			<mark>7%</mark> 9%	40	44	7	5 3			4.12	0.99
Ammunition Management	116			85%			6 9%		41	6	6 3			4.19	0.97
Information Mission Area (IMA)	919			82%			0% 8%	34		10	6 2			4.05	0.94
Intelligence (Excepted Services Only)	482			85%			8% 7%		50	8	5 2			4.12	0.89
Military Personnel Management	266			88%			7% 5	50	38	7	2 3			4.30	0.90





Item Detail	# Resp	Percent Responding 0% 20% 40% 60% 80% 100%									% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev	
		0,0		1070			.0070		•						
CONDITIONS FOR ENGAGEMENT															
10f. My talents are used well in the workplace.	40007			7.40/		4007	400/		40					0.00	4.00
Total Army	19937			74%		12%	13%	32	42 1	2 9	) 4			3.89	1.09
Total Career Program	9934			75%		12%	13%	32	43 1	2 9	) 4			3.90	1.07
Civilian Personnel Administration	237			81%			% 9%	1		0 5				4.03	0.98
Comptroller	939			76%		12%		-		2 9				3.94	1.06
Safety Management	267			78%		9%		1		9 10				3.95	1.01
Supply Management	794			75%		12%		34		12 8	_			3.93	1.08
Contracting and Acquisition	457			76%		11%		-		11 7	7 5			3.86	1.06
Quality and Reliability Assurance	75			73%		11%	16%	-		1 12	2 4			3.81	1.09
Engineers and Scientists (Non-Construction)	1102			75%		13%		1		3 9				3.84	1.02
Materiel Maintenance Management	824			73%		13%	14%	32	41 1	3 10	) 4			3.87	1.11
Engineers and Scientists (Construction)	1363			79%		10%	11%	30	48 1	0 7	4			3.94	1.02
Security	223			74%		14%	13%	37	36 1	4 9	3			3.95	1.08
Quality Assurance Specialists (Ammunition Surveillance)	58			76%		14%	10%	36	40 1	4 9	2			4.00	1.00
Public Affairs and Communication Media	156			70%		14%	16%	28	42 1	4 13	3			3.79	1.09
Transportation Management	192			80%		109	<b>6</b> 10%	32	47 1	0 6	6 4			3.97	1.02
Manpower and Force Management	368			71%		15%	14%	28	43 1	5 10	) 4			3.81	1.06
Housing Management	111			79%		13	% 8%	33	46 1	3 5	5 4			4.01	0.98
Equal Employment Opportunity	88			76%		13%	11%	44	32 1	3 8	3			4.06	1.09
Education Services	98			77%		9%	14%	36	41	9 11	3			3.95	1.08
Training	746			74%		13%	13%	34		3 8	3 4			3.91	1.10
Ammunition Management	116			76%		10%		1	-	0 8	_			3.92	1.15
Information Mission Area (IMA)	917			70%		14%	16%			4 10	) 5			3.79	1.14
Intelligence (Excepted Services Only)	483			72%		15%	13%	1		15 9	4			3.86	1.07
Military Personnel Management	267			79%		119	<mark>%</mark> 9%	45	34 1	1 7	3			4.13	1.03





Item Detail	# Resp	Percent Responding								y Pero		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
		0%	20%	40%	60%	80%	100%	5	4	3	2 1				
CONDITIONS FOR ENGAGEMENT			'	'	'	'									
10i. I feel encouraged to come up with better ways of doing things.															
Total Army	19932			71%		15%	14%	29	42	15	9 5	;		3.81	1.10
, and the second se															
Total Career Program	9935			71%		15%	14%	29	43	15	9 4			3.82	1.09
Civilian Personnel Administration	234			73%		14%	13%	27	46	14	9 4	.		3.84	1.05
Comptroller	937			73%		15%	13%	32	40	15	8 5	i		3.88	1.10
Safety Management	267			73%		14%	13%	29	44	14 1	1 2	!		3.87	1.01
Supply Management	794			73%		15%	12%	32	41	15	7 5	i		3.89	1.09
Contracting and Acquisition	458			69%		15%	16%	26	42	15 1	2 5	i		3.74	1.11
Quality and Reliability Assurance	75			68%		19%	13%	24	44	19 1	1 3			3.76	1.02
Engineers and Scientists (Non-Construction)	1099			70%		16%	14%	25	46	16	9 5	i		3.77	1.07
Materiel Maintenance Management	823			71%		15%	13%	29	43	15	9 4			3.83	1.07
Engineers and Scientists (Construction)	1367			70%		15%	15%	26	44	15 1	0 5	i		3.76	1.10
Security	224			72%		11%	17%	29	43	11 1	3 4			3.79	1.12
Quality Assurance Specialists (Ammunition Surveillance)	58			71%		19%	10%	28	43	19	5 5	i		3.83	1.05
Public Affairs and Communication Media	157			69%		10%	21%		42	10 1	5 6	i		3.70	1.19
Transportation Management	192			71%		16%	13%		40		8 4			3.86	1.08
Manpower and Force Management	368			70%		16%	14%			16 1	1 3	i		3.78	1.02
Housing Management	111			69%		18%	13%		41		7 5	i		3.80	1.10
Equal Employment Opportunity	89			80%			2% 8%	-	34		3 4			4.13	1.05
Education Services	98			66%		16%	17%			16 1				3.76	1.20
Training	748			72%		14%	14%		41		8 5			3.84	1.11
Ammunition Management	115			70%		17%	14%		35		-			3.87	1.11
Information Mission Area (IMA)	919			72%		14%	15%		44					3.80	1.08
Intelligence (Excepted Services Only)	482			70%		16%	14%			16 1				3.79	1.07
Military Personnel Management	267			73%		16%	10%	39	34	16	7 3			3.98	1.07





Item Detail	# Resp	Percent Responding 0% 20% 40% 60% 80% 100%							tegory 4	Perc 3		% Fav Diff from 2006	% Fav Diff from 2005	Mean	Std Dev
			-	1											
CONDITIONS FOR ENGAGEMENT															
10k. I know what is expected of me on the job.  Total Army	10070			82%		10	00/ 00/	20	E0 /	10	6 0			4.02	0.01
Total Army	19879			62%		10	<b>0%</b> 8%	30	52 ′	10	6 2			4.03	0.91
Total Career Program	9908			82%		11	<b>1%</b> 7%	29	53 ′	11	5 2			4.01	0.89
Civilian Personnel Administration	234			87%			8% 5	28	59		32			4.08	0.80
Comptroller	934			82%			% 7%	31		-	61			4.04	0.89
Safety Management	266			85%			8% 7%	1	54	8	6 1			4.08	0.85
Supply Management	791			84%		1	0% 7%	36	48 ′	10	4 2			4.10	0.91
Contracting and Acquisition	459			83%		9	% 8%	27	56	9	6 2			3.99	0.88
Quality and Reliability Assurance	75			83%		1	1% 7%	28	55 ′	11	5 1			4.03	0.85
Engineers and Scientists (Non-Construction)	1095			79%		139	% 8%	21	58 ′	13	7 2			3.90	0.86
Materiel Maintenance Management	822			82%		11	<b>1%</b> 7%	30	52 ′	11	6 2			4.03	0.89
Engineers and Scientists (Construction)	1365			83%		1	0% 7%	24	59 ′	10	5 2			3.98	0.84
Security	221			81%		10	<b>%</b> 9%	34	47 ′	10	6 2			4.05	0.95
Quality Assurance Specialists (Ammunition Surveillance)	58			81%		10	<b>%</b> 9%	31	50 ′	10	9 0			4.03	0.87
Public Affairs and Communication Media	155			74%		14%	13%	21	52 ′	14 1	0 3			3.79	0.98
Transportation Management	192			87%			9% 4	34	53	9	1 3			4.14	0.86
Manpower and Force Management	366			82%		10	8%	23	59 ′	10	6 2			3.95	0.87
Housing Management	111			86%			6 8%	1	49	6	6 2			4.13	0.91
Equal Employment Opportunity	88			90%			6 5	1	36	6	2 2			4.36	0.87
Education Services	98			83%			<mark>%</mark> 10%		• • •	7	9 1			4.07	0.94
Training	744			82%			<b>1%</b> 7%	-		11	4 3			4.02	0.93
Ammunition Management	115			84%			0% 6				2 4			4.11	0.96
Information Mission Area (IMA)	917			79%			<mark>%</mark> 9%	27	-	-	6 3			3.94	0.94
Intelligence (Excepted Services Only)	482			81%			% 8%	26		11	7 1			3.98	0.86
Military Personnel Management	267			85%			<mark>7%</mark> 8%	40	46	7	5 3			4.15	0.94